

# OYO STATE COUNCIL FOR ARTS AND CULTURE

CULTURAL CENTRE ROAD, MOKOLA,  
IBADAN NIGERIA

## ARCHIVES

|  |                                                                                  |            |
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|  | FILE NO.                                                                         | VOLUME NO. |
|  | FEDERAL TAKE-OVER OF SHORT-WAVE<br>SUBJECT AND POWERFUL WAVE RADIO STATIONS<br>: |            |
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ARCHIVES OF OYSCAC



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FILE No. VOL. I

SP/C. 214

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## MEDIUM WAVE RADIO STATIONS

CONNECTED PAPERS

[illegible]

## PRECEDENTS RECORDS NOTED

[illegible]





# Broadcasting Corporation of Oyo State

Private Mail Bag 1,  
Agodi Post Office,  
Ibadan, Nigeria.

OUR REF: GM 41

CABLES & TELEGRAMS, RADIO O-Y-O

YOUR REF:

23rd January, 1978.

Secretary to the Military Government and  
Head of Service,  
Military Governor's Office,  
Secretariat,  
Ibadan.

## PROPOSED FEDERAL TAKE OVER OF CERTAIN RADIO ORGANIZATIONS IN THE COUNTRY 3RD REPORT TO GOVERNMENT



(1) Please find attached the following copies of the minutes of the deliberations of the Panel set up by the Federal Government on the take over of certain Radio organisations in the country.

- P 3-7 (a) Appendix I : Minutes of Inaugural meeting held in the Conference Room of the Federal Ministry of Information on Thursday 5th January, 1978 at 10 a.m.
- P 8-14 (b) Appendix II : Minutes of the Sub-Committee on the Management structure and Personnel on Federal Government "Take-over" of Short Wave and Powerful Medium Wave Radio Stations 12/1/78 - 13/1/78.
- P 15-28 (c) Appendix III : Minutes of the second meeting of the Technical Sub-Committee on Federal Government "Take over" of Radio stations.
- P 29-38 (d) Appendix IV : Report of Finance Sub-Committee
- P 39-42 (e) Appendix V : Federal Government take over of Radio stations- Case for retention of I.B.S. Imo Broadcasting Service in the take over Network.
- P 43-57 (f) Appendix VI : Nigeria Television Authority Decree 1977 (which formed the basis of the proposed Decree on the reorganisation of Radio Broadcasting with the take over of Radio O-Y-O, Imo Broadcasting Service, Anambra Broadcasting Service and Radio Kaduna
- P 58 (g) Appendix VII : Second Terms of Reference for the Engineering Sub-Committee as approved by the Panel on the take over of Short Wave and Powerful Medium Wave Radio Organisations in the country by the Federal Government.



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- (h) Appendix VIII : Minority Report by the Representative of Radio O-Y-O on the Engineering <sup>the</sup> Sub-Committee of the Panel on the take-over of Short Wave and Powerful Medium Wave Radio Organisations in the country by the Federal Government.

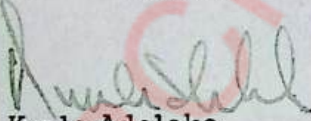
Summary of Attachments

2. It is now clear that the Federal Government is taking over entire organisations of the four radio stations involved (Anambra Broadcasting Service, Imo State Broadcasting Service, Radio Kaduna and Broadcasting Corporation of Oyo State). Already, lists of assets and liabilities have been submitted in Lagos. In the case of Radio O-Y-O, appendix IV page 7 column 2 shows what we submitted in terms of assets while page 8 reflects the liabilities arising from various uncompleted projects and on-going. Page 5 shows the staff establishment, although we are still unable to submit our nominal roll pending the approval of the supplementary budget we submitted to the Government and the exercise on the regrading of the Corporation. Generally, the appendix speaks for itself.

3. We hope that we will be able to keep some of our technical equipment especially the transmitters within the 10 Kw MW range. Discussions on this are still going on, although the general reactions from some of our colleagues to this proposals is not very welcome. This was the background to the minority report submitted by our representative suggesting various alternatives and marked as Appendix VIII. The consideration of our protest resulted in drawing up other terms of reference for the Engineering Sub-Committee of the panel (Appendix VII).

4. On the organisational structure of the proposed four Federal Radio Organisations with headquarters in Ibadan, Enugu, Kaduna and Lagos we agreed that the facilities of the Radio Organisations taken over should form the nuclei of the Federal Radio Services. Anambra and Imo state Broadcasting Corporations are being merged with headquarters at Enugu. Imo State Broadcasting Corporation is contesting this decision (Appendix V). Each of the four radio centres is to have a Managing Director to ensure their autonomy with a Director General to be based in Lagos as Chief Executive.

5. Thanks.

  
Kunle Adeleke  
General Manager



Advisory Panel for Taking/Handing over  
of Radio Stations with short wave and  
powerful medium wave transmitters by the  
States and Federal Military Government

Minutes of Inaugural meeting held in the  
Conference Room of the Federal Ministry  
of Information on Thursday 5th January,  
1978 at 10 a.m.

Present:

1. Mr. A.S.N. Egbo - Permanent Secretary, Federal Ministry of Information (Chairman)
2. Mr. George Bako - Deputy Director-General, NBC, Lagos.
3. Mr. U. G. Galtimari - Permanent Secretary II, Political Department, Cabinet Office, Lagos.
4. Mr. Boniface Offokaja - Director-General, Anambra State Broadcasting Corporation, Enugu.
5. Mr. Augustine Alaribe - Director General, Imo State Broadcasting Service, Owerri
6. Mr. Olu Fubara - General Manager, Rivers State Broadcasting Corporation, Port Harcourt.
7. Mr. Dabiru Modibbo - Managing Director, Broadcasting Corporation of Northern Nigeria, Kaduna.
8. Mr. Kunle Adeleke - General Manager, Broadcasting Corporation, Oyo State, Ibadan.
9. Mr. Yomi Onabolu - Ag. General Manager, Ogun State Broadcasting Corporation, Abeokuta.
10. Mr. Ayodele Ikotun - Political Department, Cabinet Office, Lagos.
11. Mr. M. Abdul-Malik - Assistant Legal Draftsman, Federal Ministry of Justice, Lagos.

Taking Notes:

12. Mr. Chime Okafor - Assistant Secretary(U) I, Federal Ministry of Information, Lagos.

Deliberations and Decisions

The Chairman declared the meeting open at 10.15 a.m. and went on to brief members on the objectives of the Advisory Panel. He said that Government was worried about the proliferation of short wave radio stations in the country and had decided to limit the states to medium wave transmission.



In order to further acquaint members with the issue the relevant Federal Government Press Release of 9th December, 1977, was read out and photostat copies of same were distributed to them. The Chairman added that the panel was to advise Government inter alia on the technical means of limiting state broadcasting to the boundaries of the respective states. He reported that he had held a preliminary meeting with the Chief Executives of the Broadcasting Organisation of Nigeria (BON) on the matter. Before working out the technical implications, he said, it was necessary to define in clear terms the conclusions of Council stating that

- state radio stations should be limited to medium wave and transmit in a way not to cause overlapping of borders,
- the transfer of stations affected should take place by 1st April, 1978,
- the Nigerian Broadcasting Corporation should transfer its medium wave stations to the states in which they were located.
- and <sup>the</sup> ~~that~~ such stations <sup>taken over by the federal govt</sup> should enjoy operational autonomy similar to those enjoyed by State TV stations taken over by the Federal Military Government.

The Chairman commented that the Supreme Military Council intended to have radio broadcasting modelled on the NTA lines, with regard to autonomy of operations, and to incorporate the present short wave stations in the country in a federal network. The NBC would not have its presence in form of state radios and would not operate any radio station in competition with the various states. It was agreed that, in considering the modalities of technical procedures, the structure of the NBC as from 1st April, 1978 would have to be re-examined.



At this point the Chairman presented to members copies of the terms of reference and asked for their comments.

The first point raised was the question of definition and control of "powerful medium wave". It was noted that the power of a station would have to be adjusted to cover the state concerned and that this would be determined by the field strength as monitored and measured at the state boundaries. The Chairman reported that an interim report had already been submitted by a technical committee on the matter and that the section - page 2 item 3 - dealt with field strength measurement.

With regard to the fate of powerful stations still under construction and the ownership of relevant structures and buildings it was agreed that the transmitters would, by implication, be taken over by the Federal Military Government while states affected retained the premises of the stations.

#### Time Table for Report to Council

The Chairman emphasized that the urgency of the panel's assignment called for immediate action. He said that it was imperative that sub-committees should wind up their work by mid-February, 1978 and the Advisory Panel should be able to submit its final report by the end of February, 1978.

#### Sub-Committees:

For the purpose of examining the financial, technical and operational implications in the take-over and redistribution of transmitting stations and facilities three sub-committees were formed as follows:

- (i) Technical Sub-Committee (already existing)
- (ii) Structural/Operational Sub-Committee and
- (iii) Finance Sub-Committee.



### Finance Sub-Committee

The Finance Sub-Committee was to advise the Panel on financial implications after examining:-

- (a) the level of staff
- (b) the recurrent costs involved
- (c) the value of equipment/facilities
- (d) estimates for the next financial year 1978/79
- (e) general assets and liabilities.

9 The Chairman of the finance sub-committee shall be the Director of Finance, NBC, Mr. E. O. Onakoya, Other members will include the Chief Accountants of the four state-owned radio stations in Anambra, Imo, Kaduna and Oyo states. Mr. Okusina was nominated by the NBC representative as the Secretary to the Sub-Committee.

### Structural and Operational Sub-Committee

It was resolved that the Structural and Operational Sub-Committee should comprise:

- the Permanent Secretary, (Political Department) Cabinet Office,
- the Federal Ministry of Justice
- the Federal Ministry of Establishments
- the Chief Executive of NBC, Lagos
- the Chief Executive of ABC, Enugu
- the Chief Executive of IBS, Owerri
- the Chief Executive of BCNN, Kaduna
- the Chief Executive of O-Y-O, Ibadan
- the Principal Secretary, Federal Ministry of Information, Lagos.
- (the Sub-Committee should be serviced by an officer from the Federal Ministry of Information).

This Sub-Committee was charged with the duty of examining the personnel structures of the NBC and the state-owned stations, recommending a management model that would define the relationship between the Boards of the stations and that of the NBC and especially the degree of operational autonomy,



in order words, the extent of federal presence and control in the new structure.

The Chairman asked members to provide the nominal rolls of their respective staffs and the NBC to submit a nominal roll of its staff all over the country. The possible movement of staff from state-owned to Federal stations was also to be examined by the Operational Sub-Committee.

#### Technical Sub-Committee

The Technical Sub-Committee, which had already been formed and had submitted an interim report, was instructed to submit at its next meeting the value of field strength to be allowed from the state transmitting stations.

#### Meetings of the Sub-Committees

The panel agreed that the various Sub-Committees should meet as soon as possible. The Finance Sub-Committee was to meet on 11th January, the Operational Sub-Committee and the Technical Sub-Committee on 12th and 13th January, 1978.

#### Closing:

The meeting rose at 12.10 hours after resolving to meet on 17th January, 1978.



MINUTES OF THE SUB-COMMITTEE ON THE  
MANAGEMENT STRUCTURE AND PERSONNEL  
ON FEDERAL GOVERNMENT "TAKE-OVER" OF  
SHORT-WAVE AND POWERFUL MEDIUM WAVE  
RADIO STATIONS. 12/1/78 - 13/1/78

Present:

- |     |                                                    |                                                                           |
|-----|----------------------------------------------------|---------------------------------------------------------------------------|
| 1.  | U. G. Galtimari<br>(Chairman)                      | Permanent Secretary II<br>Political Department,<br>Cabinet Office, Lagos. |
| 2.  | Kunle Adeleke                                      | General Manager,<br>Broadcasting Corporation of<br>Oyo State, Ibadan.     |
| 3.  | A. S. Alaribe                                      | Director General<br>Imo Broadcasting Service Oweri.                       |
| 4.  | D. Modibbo                                         | General Manager,<br>Radio Kaduna.                                         |
| 5.  | U. J. Ekaette                                      | Fed. Min. of Information, Lagos.                                          |
| 6.  | Boniface Offokaja                                  | Director General,<br>Anambra Broadcasting Corporation,<br>Enugu.          |
| 7.  | M. Abdul-Malik                                     | Fed. Min. of Justice, (12/1/78)                                           |
| 8.  | M. A. Olumide                                      | N. B. C. Lagos.                                                           |
| 9.  | B. E. Okagbare                                     | Min. of Establishment, Lagos.<br>(13/1/78)                                |
| 10. | M. A. Medupin                                      | Fed. Min. of Justice, Lagos.<br>(13/1/78)                                 |
| 11. | G. O. Ashcroft<br>(Sec. to the -<br>Sub-Committee) | Political Department,<br>Cabinet Office, Lagos.                           |

The meeting which was held at the conference room of the Political Department of the Cabinet Office, Dodan Barracks, Ikoyi Lagos, was declared opened by the Chairman at about 10.15 a.m. on Thursday, 12th January, 1978.

Opening:

2. In his opening speech, the Chairman thanked all present for constituting the sub-committee on Management Structure and Personnel of the Panel on the Taking and Handing Over of ~~State~~ Radio Stations. He urged that all members should try their utmost in contributing actively on all aspect of the discussions.



but to adhere to the term of Reference, Viz

TERMS OF REFERENCE

- (i) Examine the structure of existing broadcasting Organisation to be taken over and make recommendations on how the structure could be streamlined to ensure operational and management autonomy of the organisations, under the Board of N.B.C.
- (ii) Examine the relationship between N.T.A. and State Television Stations taken over by the Federal Military Government and see to what extent such relationship will be applicable to N.B.C. and the radio stations to be taken over by the Federal Government with particular reference to their management structure and make recommendations.
- (iii) In order to ensure an orderly handing over and smooth operations of the radio stations to be taken over, examine the personnel aspect of the take over and make recommendations.

WORKING PAPER

3. The Managing Director of Radio Kaduna submitted a working paper titled "Organisational Structure, Management and Operational of the proposed Federal Radio Network". His main argument was based on the Federal Military Government statement that the stations being taken over would be allowed to have operational and management autonomy, every such station should enjoy that status. He emphasized that, that argument should be rejected, for he envisage at least one dozen autonomous broadcasting organisations most of which would have no valid basis for autonomous existence, which would mean perpetuating the haphazard situation the decision to take-over is supposed to rectify. Hence the decision of the Panel to have three zones for the country.



However, four main Stations to be established at Lagos, Ibadan, Kaduna and Enugu was agreed.

4. At this point, the Director General of Imo Broadcasting Service, Mr. S. A. Alaribe objected to what he termed the phasing out of IBS., arguing that the IBS is one of the Stations reasonably equipped with most modern broadcasting equipments, with adequate transmitting capacity receivable nationally and capable of producing a variety of programmes to meet all tastes, all moods, for all ages at all occasions. He asserted that reception reports, listeners letters, and audience survey reports confirm its wide coverage, wide popularity, wide penetration and its effectiveness in reaching the grass roots of the Nigerian Listeners! He wants the Panel, through the sub-committee to reconsider the issue and make Owerri one of the main Federal Stations. He later submitted a paper entitled "Federal Government Take Over of Radio Stations Case for Retention of I.B.S. Imo Broadcasting Service In the Take Over Network". Photocopy is attached with this minutes

5. The Chairman pointed out that the I.B.S is not being phased out, rather it is being merged with the Anambra Broadcasting Corporation Enugu-one of the proposed main Federal Stations. Indicating that he understood the sentimental emotions involved in the particular situation, and that it took them a long time to decide which of the two stations i.e. Imo or Anambra would have to merge with who and which of the two would be the Federal Station. Since the Panel had taken a decision on this matter earlier, there is no reason to bring the issue up again however the objections of Mr. Alaribe were noted.

#### ORGANIZATIONAL STRUCTURE

6. It is agreed in principle that three of the four main stations (Ibadan, Kaduna and Enugu) should be organised in three zones. Viz



| <u>IBADAN</u> | <u>KADUNA</u> | <u>ENUGU</u> |
|---------------|---------------|--------------|
| Bendel        | Bauchi        | Anambra      |
| Lagos         | Borno         | Benue        |
| Kwara         | Gongola       | Cross River  |
| Ogun          | Kaduna        | Imo          |
| Ondo          | Kano          | Plateau      |
| Oyo           | Niger         | Rivers       |
|               | Sokoto        |              |

7. It is noted that Lagos Stations should have no particular territory as its zone, especially because of its proximity to the Federal Government. The Lagos Station should be responsible for national news broadcasts and external broadcasting. The Zones it was agreed could have satellite stations which would be used as relay Stations. These relay Stations should in no way originate and transmit programmes.

#### MANAGEMENT STRUCTURE

8. It is accepted in principle that the structure of the Nigerian Television Authority should apply - with modification; as listed below:

- (a) National Board:- National Board should be made up of the *Chairman, the D.G., Pres. Zonal Chairmen* Director-General, the ~~four Managing Directors~~ from the three Zones and Lagos, and appropriate number of other members as Government may decide.
- (b) Zonal Boards:- Also as in NTA, members of the Zonal Boards would come exclusively from the State constituting each Zone.

#### MANAGEMENT OF NATIONAL NETWORK HEADQUARTERS

9. The proposed organisational Structure envisage much decentralization of the day to day business of running the radio stations to the Zonal establishments. It was agreed in principle therefore that the National headquarters which will remain the head of the National radio network would be a small but powerful office which will ensure effective co-ordination of the activities of



the Zonal Stations so that the nation is served adequately and efficiently. It was further agreed that the following offices should exist at the national headquarters of the radio network:-

- (i) Director-General - the Chief Executive of the National Radio and who should deal directly with the Zonal Managing Directors in Administrative, financial and programmes matters.
- (ii) Assistant Director-General (Technical Services) / Chief Engineer who should be at par with the Zonal Managing Directors and would be responsible for assessing the technical requirements of the entire National network, standardization of equipment, analyse proposals for acquisition of capital equipment etc.
- (iii) Secretary:- who in addition to performing his statutory functions, would also head a small administrative unit at Headquarters and be responsible for co-ordinating the administrative procedures of the Zone
- (iv) Director of Staff Development:- who would be responsible for analysing training needs for the entire network and organise training as appropriate.
- (v) Chief Accountant:- Co-ordinates financial procedures and compile estimates, periodic financial reports etc.

#### MANAGEMENT OF ZONAL STATIONS

10. It is also accepted in principle that Zonal headquarters management should consist of the following:-

- (i) Managing Director.
- (ii) Director of News and Current Affairs.
- (iii) Director of Engineering/Chief Engineer.
- (iv) Director of Finance/Chief Accountant.
- (v) Director of Administration.
- (vi) Director of Programmes.
- (vii) Commercial Manager?



There was much discussion on wheather or not the National Radio should carry commercial programmes. While it was acknowledged by most members that commercials bring in substantial revenue to radio stations it is <sup>not</sup> at all popular with the majority of listeners. It is further noted that the Federal Government radio network should stop all commercial advertising and concentrate on the real business of educating, enlightening and entertaining its listeners. Commercial advertising it was agreed be left to state radio stations.

#### PROGRAMME ADVISORY COMMITTEES

12. It is suggested and agreed in principle that the zonal Boards may appoint Programme Advisory Committees which would periodically advise the management of the Zonal Stations on public reactions as to programmes, morality, religious etc. It is also suggested that membership of these programme Advisory Committees should be drawn mainly from appropriate Zonal States but in the case of Lagos membership should be drawn from a cross section of the country.

#### STAFF

13 It is agreed in principle that staff should be given options of staying with states Radio Stations affected or with the proposed National Radio. A transitional period of 12 months is suggested and agreed upon. It is also agreed upon that an arrangement ~~and agreement~~ be made with the affected States with regards to the movements of staff, bearing in mind that the interests of the National Radio will be paramount in this exercise.

14. With regards to the N.B.C. Staff, they also have options to stay with the National Radio or State Stations. For those staff who are in a state other than their own state they should formally ask for transfers to their states of origin if they so desire.



14

NIGERIAN RADIO AUTHORITY (NRA)

15. The Sub-Committee after some lengthy discussion as to what name should be given to the proposed national radio network agreed that the network should bear a name other than N.B.C. and Nigerian Radio Authority was chosen from the following names:-

- (a) Federal Radio Corporation FRC
- (b) Nigerian Radio Corporation NRC
- (c) Nigerian Radio Authority NRA

g Nigerian Radio  
Buo Broadcasting  
Corp.

16. The Sub-Committee also accepted that the Nigerian Television Authority Decree No. 24 of 1977 should be modified appropriately for the new radio authority.

NIGERIAN BROADCASTING COMMISSION (NBC)

17. The Sub-Committee also felt that now is the time <sup>for</sup> the Federal Military Government consider the establishment of a Nigerian Broadcasting Commission (NBC). Such a Commission would be a regulatory agency only. ~~With nothing to do with the administration of the NTA or the newly proposed NRA.~~ It would concern itself broadly with question of policy affecting broadcasting as a whole. It would, for example, be the appropriate body to deal with such matters as the long term national broadcasting policy, allocation of frequencies to Federal and State broadcasting organisations, licencing of stations, establishing a code of standards, and determining appropriate location and power of Federal, State, Community or local Government broadcast transmitters to ensure minimum interference etc. It would in no way determine the structure of any broadcasting organisation or be concerned with their actual running.

18. The meeting rose at 1.45 p.m. Friday January, 13th 1978.

U. G. GALTIMARI  
(Chairman)



MINUTES OF THE SECOND MEETING OF THE TECHNICAL  
SUB-COMMITTEE ON FEDERAL GOVERNMENT "TAKE OVER" OF RADIO STATIONS

PRESENT:

|                  |   |                                                                               |          |
|------------------|---|-------------------------------------------------------------------------------|----------|
| GEORGE BAKO      | - | DEPUTY DIRECTOR GENERAL(TS)<br>NBC. LAGOS.                                    | CHAIRMAN |
| L. F. BUSARI     | - | AG. DIRECTOR OF ENGINEERING<br>BCOS RADIO O-Y-O IBADAN                        | MEMBER   |
| MOHAMMED ARDO    | - | AG. CHIEF ENGINEER BCNN<br>RADIO KADUNA KADUNA                                | "        |
| H.O.D OKEAHIALAM | - | CHIEF ENGINEER IMO BROADCASTING<br>SERVICE OWERRI                             | "        |
| M. N. EJIOFOR    | - | AG. CHIEF ENGINEER ANAMBRA<br>BROADCASTING CORPORATION<br>ENUGU.              | "        |
| S. V. A. SANTOS  | - | CHIEF ENGINEER(RADIO)<br>NBC LAGOS                                            | "        |
| P. A. SOLANKE    | - | DIRECTOR OF ENGINEERING<br>OGUN STATE BROADCASTING<br>CORPORATION ABEOKUTA    | "        |
| A. S. OMOSULE    | - | AG. DIRECTOR OF ENGINEERING<br>ONDO STATE BROADCASTING<br>CORPORATION AKURE   | "        |
| I. O. AKINYEMI   | - | CHIEF ENGINEER (RESEARCH &<br>DEVELOPMENT NBC IKOYI.                          | "        |
| E..T.S. OGBANGA  | - | AG. CHIEF ENGINEER RIVERS<br>STATE BROADCASTING CORPORATION<br>PORT-HARCOURT. | "        |

The meetings held at the Conference Room of the Nigerian Broadcasting Corporation started at about 1005 hours on both Thursday 12th January and Friday 13th January 1978

OPENING:

The Chairman welcomed new members to the meeting and thereafter briefed the meeting on the deliberations of the Main Committee that was held at the Conference room of the Federal Ministry of Information Lagos

Minutes of the last meeting

Minutes of the last meeting were taken as read and passed without amendment.



Matters Arising :

It was decided that since all items to be discussed under matters arising are contained in the body of the Agenda these should be treated in detail under the items of the Agenda.

Agenda: -

The following agenda was agreed to:-

- (1) Technical implications of the "Take-over of stations with both short and medium wave transmitters.
- (2) Technical complications of the "Take-over" of powerful and non compliant medium wave transmitters.
- (3) Handing over of NBC State Stations to their State Governments
- (4) National Monitoring Unit
- (5) General .

(I) Take over of Stations with both Short and Medium Wave Transmitters

Under this heading three technical considerations were looked into after agreeing that the main stations affected are Broadcasting Company of Northern Nigeria Broadcasting Corporation of Oyo State Anambra Broadcasting Corporation and Imo Broadcasting Service. Details of transmitter logistics are at Appendices A1-A8.

- (a) BCNN BCOS ABC and IBs as having individual managements under the board of NBC.

It was agreed that under the above condition no major technical changes are required as each management has optimum equipment for fulfilling its functions. It was however felt that since all belong to the same Federal Government under the same board it would be technically desired to have equitable distribution of transmitters To this end it was agreed that:-

- (i) One 50 KW short wave transmitter be moved from BCNN Kaduna to BCOS Ibadan.
- (ii) The 20 KW short wave transmitter for RSBC Port Harcourt be installed at ABC. Enugu.
- (iii) A new 50 KW Short wave transmitter be purchased for IDS.

With the above arrangements all the 4 Federal Stations will have at least one standby transmitter to the main short wave transmitter .

It was also agreed that all short wave aeriads be orientated for full and adequate coverage of the country.



- (b) BCNN BCOS with ABC and IBS merged thus leaving us with Three Federal subsidiary stations under the NDC Board.

It was agreed for the same reasons as in (a) that under this configuration.

- (i) One 50 KW Short wave from BCNN Kaduna be moved to BCOS - OYO.
  - (ii) Existing equipment either in Owerri be moved to Enugu or from Enugu to Owerri. Either of these can be done technically.
  - (iii) An alternative to (ii) is to link both stations by either VHF or microwave equipment. This however is considered as very expensive and leads to wastages and duplication of men and materials.
- (c) A condition where all Federal Radio Stations are located within the Federal Capitals of the Country

It was agreed that the above consideration will lead to the scrapping of the Four Radio Stations to be taken over moving equipment to the Federal Capital and also transferring members of staff to the Federal Capital. The need for accommodation both office/Broadcasting House and for new transmitting stations would have to be met. It was generally felt that though this could be regarded as an ideal situation the costs would be so high that in practical terms it would be a very expensive project.

## 2. Take-over of Powerful/Non compliant medium wave transmitters

Having considered item No. 1. the state stations left are. (a) Ondo State Broadcasting Corporation (OSBC), Ogun Broadcasting Corporation (OGBS) and Rivers State Broadcasting Corporation which has not commenced transmissions yet.

Details of available transmitter to each station are found at Appendices A1- A8.

In considering this item, it was agreed that the conclusions reached at our last meeting on the main factor which should limit each state station to its boundary with only minimal tolerable "spill - over" should be adopted.

At this juncture, practical measurements of signal strength of Radio Stations were taken in a field environment in order to agree on a practical limiting value.

At the end of the exercise it was unanimously agreed that the maximum field strength of any state station as measured at the boundary of that state should not be more than 60 dB/one microvolt/meter at 1 MHz or 1 Millivolt/metre.

It was the feeling of members that with the above limiting value the three stations named above should re-locate their transmitters re-organise their aerial system in order to fully comply with the 1 millivolt/metre ceiling.

In view of the technical involvement in order to achieve compliance it was recommended that these stations be given up till 31st of June 1978 to fully comply.



## Handing over of NBC State Stations in the 19 States to their State Governments

After detailed discussion on the logistics of NBC's transmitters in the States (Please see Appendix A7), it was agreed that since the main objective of the Federal Government is for each state to limit its transmissions on Medium Wave to within its state, the NBC will demobilise the paired transmitters in each of the old twelve states (by removing the combining unit) such that instead of parallel operation, each state would have one main transmitter and the other as standby with a changeover switch. This arrangement will reduce the overall power of transmission and with further slight reduction of each transmitter's output power, will bring these states within the stipulated field strength value.

The installations now going on in seven of the new states and Lagos state were discussed. It was agreed that since Yola, Minna, Bauchi and Makurdi would be ready before the 1st of April, 1978, handing over should be smooth and uninterrupted.

In the case of Akure, Owerri and Abeokuta, it was agreed that the priority station should be Owerri because since the existing station of IBS would be taken over by the Federal Government an immediate alternative should be made available to the State Government.

Thus Owerri will be completed first to be followed by Akure with Abeokuta as the last station to be installed.

(b) Members then considered the aspects of medium wave and short wave transmitters as cosited under the NBC. It was agreed that NBC should work out their own suitable arrangement as to either arrange with state government to maintain these transmitters and feed the NBC's national programme into these transmitters or remove these transmitters to the Federal Capital for parallel operation on a country wide basis.

It was agreed that in the case of Katabu - the National Transmitting Station based at Kaduna, the station be manned entirely by the National Staff but help in maintaining the States transmitters except the State Government wishes differently. The same applies to the Lagos State transmitter at Ikorodu.

### 4. National Monitoring Unit

As agreed at our last meeting, it is felt that a National Monitoring Unit be set up to monitor states' transmission at their boundaries regularly and report non compliant states appropriately for necessary disciplinary action.

In view of the urgency involved, it was agreed that a nucleus of this unit be set up by the 1st of April so that preliminary measurements could be done and all state stations informed of their degree of non compliance.

However, after detailed discussion, it became clear that a "study group" would have to be set up within the technical sub-committee with a view to allowing the group to travel to those countries who were faced with similar problems and have since solved them. Notably among these is the United States of America. Its report should be submitted to the Technical Sub-Committee for necessary related recommendations.

It was agreed that by the 30th of June 1978 all necessary arrangements for personnel and equipment would have been completed. It was agreed that the National Monitoring Unit be based in Lagos or the Future Federal Capital with sub-units at each of the Federal Stations at Kaduna, Ibadan, Owerri, and Enugu.



Members felt that the scope of the National Monitoring Unit should be widened as at and when necessary.

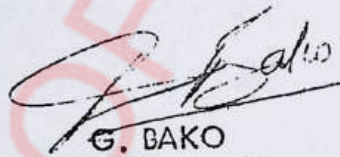
(5) It was agreed that the committee should meet at a later date to agree on the restriction and limiting value of (FM) frequency modulated transmissions of state stations to within their boundaries.

It was agreed that for network purposes where all Federal Stations should relay mandatory National Network programmes, P & T VHF Links, the Aerostat VHF channels, should be the standard means of carrying programmes from the Federal Capital to the Federal stations and vice versa. The mode using off air receiver should be used as the last resort.

It was agreed that each State Station should submit field strength contour map of its radiation as would be obtained from the 1st of July, 1978.

The Chairman thanked members for contributing effectively to all discussion and lively arguments throughout the two day meeting.

He wished them safe journey back to their stations. The two - day meeting ended on Friday 13th January at about 1400 hours.

  
G. BAKO  
CHAIRMAN

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APPENDIX AI

BROADCASTING CORPORATION OF OYO STATE

Short Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| IBADAN          | 1 X 50 KW                | 6050 KHZ         |

Medium Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| IBADAN          | 2 X 10 KW                | 756 KHZ          |
| ASHILEKE        | 1 x 10 KW                | 791 KHZ          |
| IDOMINASI       | 1 x 10 KW                | 891 KHZ          |
| AHA             | 2 x 5 KW                 | 675 KHZ          |
| ALAO            | 2 x 100 KW               | 657 KHZ          |



APPENDIX A2BROADCASTING COMPANY OF NORTHERN NIGERIA  
KADUNAShort Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| Jaji            | 1 x 250 KW               | in use           |
| Jaji            | 3 of 50 KW               | To be installed  |
| Jaji            | 2 of 10 KW               | very old         |

Medium Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| Jaji            | 1 x 250 KW               | in use           |
| Jaji            | 1 x 10 KW                | in use           |
| Jaji            | 2 of 25 KW               | On Order         |



APPENDIX A3  
IMO BROADCASTING SERVICE OWERRI

Short Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| Owerri          | 1 X 100 KW               |                  |

Medium Wave Transmitters

| <u>Location</u> | <u>Transmitter power</u> |
|-----------------|--------------------------|
| Owerri          | 2 x 50 KW                |

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APPENDIX A 4ANAMBRA BROADCASTING CORPORATIONShort Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| Enugu           | 1 X 50 KW                | Working          |
| Enugu           | 1 X 10 KW                | Working          |
| "               | 1 X 50 KW                | On Order         |

Medium Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| Enugu           | 1 X 50 KW                | Working          |
| Enugu           | 1 x 50 KW                | On Order         |
| Enugu           | 1 x 10 KW                | Working          |



APPENDIX A 5

OGUN STATE BROADCASTING CORPORATION

Short Wave Transmitters

The Corporation has no short-wave transmitters

Medium Wave Transmitters

| <u>LOCATION</u> | <u>TRANSMITTERS POWER</u> | <u>FREQUENCY</u> | <u>REMARKS</u> |
|-----------------|---------------------------|------------------|----------------|
| Abeokuta        | 2 of 5 KW                 |                  | in use         |
| Abafon          | 10 KW                     |                  | "              |
| Ijebu-Ife       | 20 of 10 KW               |                  | On order       |
| Odeda/Egba      | 2 of 10 KW                |                  | On Order       |
| Ijebu Waterside | 2 of 10 KW                |                  | On Order       |
| Abeokuta        | 1 x 10 KW                 |                  | On Order       |
| Remo (Likosi)   | 2 of 50 KW                |                  | On Order       |



APPENDIX A 6

ONDO STATE BROADCASTING CORPORATION

Short Wave Transmitters

The Corporation has no short wave transmitters

Medium Wave Transmitters

| <u>LOCATION</u> | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u> | <u>REMARKS</u> |
|-----------------|--------------------------|------------------|----------------|
| Obaile          | 1 X 10 KW                | 711 KHZ          | Installed      |
| Obaile          | 2 of 10 KW               | 711 KHZ          | On Order       |
| Ifaki           | 2 x 5 KW                 | 549 KHZ          | "              |
| Idoani          | 2 x 5 KW                 | 648 KHZ          | "              |
| Okitipupa       | 2 x 10 KW                | 765              | "              |



# APPENDIX A7

## NIGERIAN BROADCASTING CORPORATION

### (I) SHORT WAVE TRANSMITTERS

#### STATES

| <u>LOCATION</u> | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u> |
|-----------------|--------------------------|------------------|
| SOKOTO          | 1 X 10 KW                | 6.195 KHZ in use |
| MAIDUGURI       | 1 X 10 KW                | 6100 KHZ in use  |
| CALABAR         | 1 X 10 KW                | 6.145 KHZ in use |
| ENUGU           | 1 X 10 KW                | 6.025 KHZ in use |
| KADUNA          | 1 X 20 KW                | 6.175 KHZ in use |
| KADUNA          | 1 X 10 KW                | Standby          |
| JOS             | 1 X 10 KW                | 5.965 KHZ in use |
| IBADAN          | 1 X 10 KW                | 7.285 KHZ in use |
| IBADAN          | 1 X 1 KW                 | Standby          |
| ILORIN          | 1 X 10 KW                | 7145 KHZ in use  |
| BENIN           | 1 X 10 KW                | 5018 KHZ in use  |

#### NATIONAL

|               |                         |                                     |
|---------------|-------------------------|-------------------------------------|
| LAGOS/SOGUNLE | 1 X 50 KW               | 4.920 KHZ in use                    |
| LAGOS/SOGUNLE | 1 X 50 KW               | 7255 KHZ in use                     |
| LAGOS/SOGUNLE | 2 of 10 KW              | As above                            |
| KADUNA/KATAMU | 2 of 100 KW             | 7255/3356 KHZ                       |
| IKORODU       | 1 x 50 KW/10 KW standby | (to be installed before June 1978). |

#### EXTERNAL BROADCASTING

|         |             |                                        |
|---------|-------------|----------------------------------------|
| IKORODU | 1 X 100 KW  | 15.120 MHZ in use                      |
| IKORODU | 1 X 100 KW  | 7.275 MHZ in use                       |
| IKORODU | 1 x 100 KW  | 11.770 MHZ in use                      |
| IKORODU | 1 x 300 KW  | 15.120 MHZ in use                      |
| IKORODU | 3 of 500 KW | To be installed 1978/79 financial year |
| IKORODU | 2 of 500 KW | To be installed 1979/80 Financial Year |

### 2. MEDIUM WAVE TRANSMITTERS

| <u>LOCATION</u>               | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u>                                  |                                          |
|-------------------------------|--------------------------|---------------------------------------------------|------------------------------------------|
| KANO                          | 2 X 25 KW                | 728 KHZ to be commissioned in February/March 1978 |                                          |
| NATIONAL PROGRAMME LAGOS AREA |                          |                                                   |                                          |
| SOGUNLE                       | 1 x 20 KW                | 92.936 MHZ                                        | in use                                   |
| <u>LOCATION</u>               | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u>                                  | <u>REMARKS</u>                           |
| SOKOTO                        | 2 x 25 KW                | 55 KHZ                                            | in use                                   |
| MAIDUGURI                     | 2 x 25 KW                | 755 KHZ                                           | Not likely to be installed until Sept 78 |



- 2 -

| <u>LOCATION</u>           | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u> | <u>REMARKS</u>                         |
|---------------------------|--------------------------|------------------|----------------------------------------|
| CALABAR                   | 1 x 10 KW                | 1367 KHZ         | To be installed                        |
|                           | 1 x 250 watts            | " in use         | in March                               |
| PORT HARCOURT             | 1 x 10 KW                | 980 KHZ          | in use                                 |
| ENUGU                     | 2 x 25 KW                | 827 KHZ          | in use                                 |
| ENUGU                     | 1 x 10 KW (very old)     | 1320 KHZ         |                                        |
| KADUNA                    | 2 x 25 KW                | 638 KHZ          | to be installed before March 1978      |
| KADUNA                    | 1 x 1 KW                 | 1416 KHZ         |                                        |
| JOS                       | 2 x 10 KW                | 1313 KHZ         | In use                                 |
| IBADAN                    | 1 x 10 KW                | 1358 KHZ         | Old                                    |
| IBADAN                    | 2 x 25 KW                | 575 KHZ          | In use                                 |
| ILORIN                    | 2 x 10 KW                | 809 KHZ          | In use                                 |
| BENIN                     | 1 x 5 KW                 | 638 KHZ          | In use                                 |
| IKEJA/LAGOS STATE         | 2 x 10 KW                | 911 KHZ          | to be ready before 31/1/78.            |
| MAKURDI                   | 1 x 10 KW                | 693 KHZ          | to be ready before 30/3/78             |
| MINNA                     | 1 x 10 KW                | 702 KHZ          | "                                      |
| BAUCHI                    | 1 x 10 KW                | 738 KHZ          | "                                      |
| AKURE                     | 1 x 10 KW                | 1152 KHZ         | "                                      |
| YOLA                      | 1 x 10 KW                | 1017 KHZ         | "                                      |
| OWERRI                    | 1 x 10 KW                | 1107 KHZ         | "                                      |
| ABEOKUTA                  | 1 x 10 KW                | 945 KHZ          | "                                      |
| <u>NATIONAL PROGRAMME</u> |                          |                  |                                        |
| SOGUNLE                   | 2 of 10 KW               | 1088 KHZ         | In use                                 |
| IKORODU                   | 2 x 10 KW                | 1088             | To be installed by April 1978          |
| <u>NBC - 2</u>            |                          |                  |                                        |
| SOGUNLE                   | 1 x 1 KW                 | 1458 KHZ         | In use                                 |
| SOGUNLE                   | 1 x 1 KW                 | 1458 KHz.        | as standby to be installed April 1978. |

(3) FREQUENCY MODULATED (FM) STEREO TRANSMISSIONFM MONO

| <u>LOCATION</u> | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u> | <u>REMARKS</u> |
|-----------------|--------------------------|------------------|----------------|
| SOGUNLE         | 1 x 2.5 KW               | 97.65 MHZ        |                |



APPENDIX A 8

RIVERS STATE BROADCASTING CORPORATION

Short Wave Transmitters

| <u>LOCATION</u> | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u> |
|-----------------|--------------------------|------------------|
| Port Harcourt   | 1 x 20 KW                | To be installed  |

Medium Wave Transmitters

| <u>LOCATION</u> | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u> |
|-----------------|--------------------------|------------------|
| Port Harcourt   | 2 of 20 KW               | To be installed  |

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**CONFIDENTIAL**

APPENDIX IV

IV

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ADVISORY PANEL FOR TAKE-OVER OF RADIO  
STATIONS WITH SHORT WAVE AND POWERFUL  
MEDIUM WAVE TRANSMITTERS BY THE FEDERAL  
MILITARY GOVERNMENT

REPORT OF FINANCE SUB-COMMITTEE

INTRODUCTION

The B.C.N.N. is a public liability company whose shares are owned by ten State Governments. The B.C.O.S., A.B.C., and I.B.S. are Statutory Corporations owned by their respective State Governments. The financial implications of the Federal Government take-over of these stations are reflected in this report. Recommendations are also contained in the later part of the report.

2. BUDGET

(a) Revenue

The four radio organisations engage in commercial broadcasting and their activities are financed mainly by revenue from sale of air time and subventions from Governments. Their revenue positions in 1976/77 and 1977/78 are:-

...../2



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|          | 1976 - 77          |                     |           | 1977 - 78          |                  |            | 1978-79                         |
|----------|--------------------|---------------------|-----------|--------------------|------------------|------------|---------------------------------|
|          | Advert.<br>Revenue | Govt. Subvention    |           | Advert.<br>Revenue | Govt. Subvention |            | Estimated<br>Advert.<br>Revenue |
|          |                    | Recurrent           | Capital   |                    | Recurrent        | Capital    |                                 |
|          | ₦                  | ₦                   | ₦         | ₦                  | ₦                | ₦          | ₦                               |
| B.C.N.N. | 1,032,598          | (1,530,082)<br>Both |           | 800,000            | 1,519,644        | 99,089     | 1,100,000                       |
| B.C.O.E. | 405,537            | 1,436,940           | 1,930,000 | 898,540            | 1,767,470        | 5,861,000  | 500,000                         |
| A.B.C.   | -                  | -                   | -         | .                  | 3,553,444        | 2,580,000  | 400,000                         |
| I.B.S.   | -                  | -                   | -         | 300,000            | 2,000,000        | 1,500,000  | 530,000                         |
| Total    | ₦ 1,438,135        | 2,967,022           | 1,930,000 | 1,998,540          | 8,840,558        | 10,040,089 | 2,530,000                       |

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(b) Expenditure

(i) The Stations have already prepared Estimates for 1978/79 and these have reached various stages towards final approval. Below is the summary of their Estimates, 1978/79 and comparative figures for Estimates, 1977/78 and actual expenditure, 1976/77.

| <u>1976/77</u>         | BCNN                      | BCOS                      | ABC       | IBS       | TOTAL         |
|------------------------|---------------------------|---------------------------|-----------|-----------|---------------|
| (i) Actual Rec. Exp.   | 2,476,525.00              | 825,318<br>(for 7 months) | -         | -         | 3,301,843.00  |
| " Special "            | -                         | 54,000                    | -         | -         | 54,000.00     |
| " Capital "            | 3,167,768.00              | 1,930,000                 | -         | -         | 5,097,768.00  |
| (ii) <u>1977/78 :-</u> |                           |                           |           |           |               |
| Estimated Rec. Exp.    | 2,237,893.00              | 2,678,510                 | 3,240,444 | 2,019,364 | 10,176,211.00 |
| " Special "            | -                         | 18,960                    | 319,000   | 297,040   | 629,000.00    |
| " Capital "            | 2,010,000.00<br>UNAUDITED | 5,861,000                 | 2,580,000 | 1,500,000 | 11,951,000.00 |
| (iii) <u>1978/79:-</u> |                           |                           |           |           |               |
| Estimated Rec. Exp.    | 3,690,976.00              | 3,477,400                 | 4,919,318 | 3,107,498 | 15,195,192.00 |
| " Special "            | -                         | 60,410                    | 490,000   | 600,000   | 1,150,410.00  |
| " Capital "            | 1,590,000.00              | 7,265,000                 | 4,740,000 | 1,480,000 | 15,075,000.00 |

(ii) The percentage increases of the Estimates for 1978/79 over the approved Estimates for 1977/78 are:-



|      | <u>Recurrent<br/>Expenditure</u> | <u>Special<br/>Expenditure</u> | <u>Capital<br/>Expenditure</u> |
|------|----------------------------------|--------------------------------|--------------------------------|
| BCNN | 36%                              | -                              | 50%                            |
| BCOS | 27.45%                           | 200%                           | 24%                            |
| ABC  | 51%                              | 56%                            | 53%                            |
| IBS  | 53%                              | 102%                           | (1%)                           |



### 3. STAFF ESTABLISHMENT

Disparities appear to exist among the stations in

- (a) the grading of posts especially at middle management and management levels and
- (b) designation of posts that discharge similar functions and responsibilities:-

The following is the establishment position:-

|                        | BCNN | BCOS  | ABC | IBS | Total |
|------------------------|------|-------|-----|-----|-------|
| 1977/78                |      |       |     |     |       |
| Approved Establishment |      |       |     |     |       |
| Levels 01-06           | 395  | 190   | 536 | 470 | 1,591 |
| " 07-12                | 67   | 147   | 338 | 212 | 764   |
| " 13-16                | 15   | 15    | 16  | 8   | 54    |
| Total                  | 477  | 352   | 890 | 690 | 2,409 |
| Nominal Roll as        |      |       |     |     |       |
| at 1/1/78:-            |      |       |     |     |       |
| Levels 01-06           | 362  | Not   | 301 | 430 | 1,093 |
| " 07-12                | 67   | Avai- | 108 | 130 | 305   |
| " 13-16                | 15   | lable | 6   | 7   | 28    |
| Total                  | 444  | -     | 415 | 567 | 1,426 |
| 1978/79 Proposals      |      |       |     |     |       |
| Levels 01-06           | 462  | 236   | 536 | 510 | 1,744 |
| " 07-12                | 157  | 189   | 338 | 220 | 904   |
| " 13-16                | 15   | 16    | 16  | 8   | 55    |
| Total                  | 634  | 441   | 870 | 738 | 2,693 |



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# 1. EQUIPMENT/FACILITIES

The equipment and broadcasting facilities available at the stations are indicated below:-

## (a) BCNN

There are four transmitters: One 250 KW and three 50 KW. The transmitters are located at Kaduna and Jaji. There are seven stations of various sizes and are sited at Kano, Jos, Kano, Sokoto, Maiduguri, Kaduna. There are O.B. vans for outdoor recording activities. There are workshops at Kaduna for repair and maintenance of mechanical, electronic, equipment and buildings.

## (b) BCOS

| <u>Studios</u>     | <u>TX Equipment</u>                                                                                            | <u>Standby Generators</u>      |
|--------------------|----------------------------------------------------------------------------------------------------------------|--------------------------------|
| Main Studio        | 10 KW MW at Ibadan (old)<br>10 KW SW                                                                           | At Iwo Road (3)<br>" Aha (2)   |
| OB Van (one)       | 1 KW MF<br>2 x 10 KW MF at Ibadan (new)                                                                        | " Igbetu (2)<br>" Alaha (2)    |
| Workshop at Ibadan | 2 x 10 SW<br>10 KW MW at Aduleku<br>10 KW MW at Idominasi<br>2 100 KW MW at Alaha<br>Links equipment at Igbetu | H2 (1)                         |
|                    |                                                                                                                | <u>Vehicles</u><br>27 Vehicles |

## (c) ABC

Three transmitters - one shortwave and two medium waves. The transmitters are located at Hill Top (2) and 9th Mile Corner (1). There are recording/transmitting studios Broadcasting House Enugu and 9th Mile Transmitter. Other facilities include OB facilities. Modern Workshop at Broadcasting House for maintenance of vehicles, machines and electronic equipment; three electric generating plants, etc.

## (d) IBS

- 2 Studios
- 2 MW Transmitters
- 1 Short Wave Transmitter
- 2 OB Vans and others



# 3

## 5. ASSETS

The Assets of the stations as at 31st March, 1977, were:-

|                             | BCNN            |            | BCOS          |            | A B C                                              |            | I B S         |            |
|-----------------------------|-----------------|------------|---------------|------------|----------------------------------------------------|------------|---------------|------------|
|                             | Original Cost   | Book Value | Original Cost | Book Value | Original Cost                                      | Book Value | Original Cost | Book Value |
|                             | ₦               | ₦          | ₦             | ₦          | ₦                                                  | ₦          | ₦             | ₦          |
| Fixed Assets:-              |                 |            |               |            |                                                    |            |               |            |
| Freehold Land and Buildings | 3,000,000       |            | 1,010,853     | 1,000,553  | Yet to be valued<br>Estimated at say<br>₦2.75m     |            |               |            |
| Technical Equipment         | 1,000,000       |            | 3,127,266     | 2,978,336  | ( Estimated<br>( at say<br>(<br>( ₦1.46m<br>(<br>( |            | 3,500,000     |            |
| Office/Household Equip.     | 100,000         |            |               |            |                                                    |            |               |            |
| Furniture and Fitting       | 100,000         |            | 158,849       | 147,918    |                                                    |            | 500,000       |            |
| Motor Vehicles              | 75,000          |            | 125,426       | 83,426     |                                                    |            | 102,000       |            |
| Sub-Total                   | 7,275,000       |            | 4,422,394     | 4,210,434  | ₦4.21m                                             |            |               |            |
| Investments:-               | 120,000 (Bonds) |            |               |            | ₦.90m                                              |            |               |            |
| Current Assets:-            |                 |            |               |            |                                                    |            |               |            |
| Stock of Spares             | 1,000,000       |            | 50,000        | 50,000     | ₦.46m                                              |            | 800,000       |            |
| Stationery, etc.            |                 |            |               |            |                                                    |            | 100,000       |            |
| Total                       | 8,395,000       |            | 4,472,394     | 4,260,434  | ₦5,570,000                                         |            | 5,002,000     |            |

This schedule has excluded cash at Bank and in hand as well as other items of current assets that would cease to exist at 1st April, 1978.



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## 6. LIABILITIES

This report is concerned with liabilities in respect of special and capital expenditure such as contracts not to be completed by 31st March, 1978, equipment ordered but delivered of which is expected after the same date, etc. It is expected that bills for current liabilities should be settled before 1st April, 1978, or provision for their payment included in the accounts for 1977/78 as accurate. Projected liabilities of the stations as at 31st March, 1978, are:-

|       |                                                                                |
|-------|--------------------------------------------------------------------------------|
| BCNN  | ₦ 750,000 - (Uncompleted Projects)                                             |
| BCOS  | 792,865                                                                        |
| ABC   | 4,740,000 - (This amount has not been included<br>in the Assets figure of ABC) |
| IBS   | <u>700,000</u>                                                                 |
| Total | <u>₦6,982,865</u><br>=====                                                     |



## 7. CONCLUSIONS

- (i) The four stations do not generate enough revenue from advertising to fully sustain their operations. They should, therefore, be considered for subventions from Federal Government, based on their respective Estimates, 1978/79 thus:-

|                                     | <u>BCNN</u><br>₦ | <u>BCOS</u><br>₦  | <u>ABC</u><br>₦  | <u>IBS</u><br>₦  | <u>Total</u><br>₦ |
|-------------------------------------|------------------|-------------------|------------------|------------------|-------------------|
| Recurrent Expenditure               | 3,690,976        | 3,416,990         | 4,919,318        | 3,107,498        | 15,134,782        |
| Special Expenditure                 | -                | 60,410            | 490,000          | 600,000          | 1,150,410         |
| Capital Expenditure                 | <u>1,590,000</u> | <u>7,265,000</u>  | <u>4,740,000</u> | <u>1,480,000</u> | <u>15,075,000</u> |
|                                     | 5,280,976        | 10,742,400        | 10,149,318       | 5,187,498        | 31,360,192        |
| Less: Advert Revenue                | <u>1,000,000</u> | <u>500,000</u>    | <u>400,000</u>   | <u>530,000</u>   | <u>2,430,000</u>  |
| Subvention required from Government | <u>4,280,976</u> | <u>10,242,400</u> | <u>9,749,318</u> | <u>4,657,498</u> | <u>28,930,192</u> |

It is expected that the decision on recommendations of the Structural/Operational Sub-Committee

- (ii) concerning assets, the compensation to be paid to the stations should be based on the following formula:-
- Land to be at Government rates applicable to the State;
  - Buildings to be valued by appropriate professionals;
  - Equipment, vehicles, etc., should be at depreciated value.



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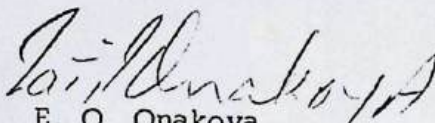
## 8. DOCUMENTS

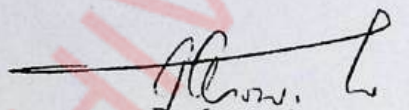
The following documents are enclosed for each of the four stations:-

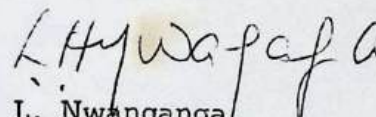
- (i) Estimates of Recurrent, Special and Capital Expenditure for 1978/79.
- (ii) Nominal Roll/Establishment Schedule.
- (iii) Schedule of Assets and Liabilities.

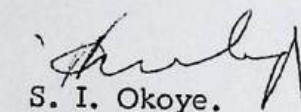
## 9. NBC STATIONS

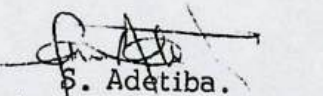
It is understood that NBC stations, including those at Kaduna, Ibadan, Enugu and Owerri, are to be transferred to State Governments. The financial implications arising from the take-over of the stations by State Governments have not been reflected in this report.

  
E. O. Onakoya.  
(N.B.C.)

  
R. Arowolo.  
(B.C.O.S., Ibadan)

  
L. Nwanganga.  
(I.B.S., Owerri)

  
S. I. Okoye.  
(A.B.C., Enugu)

  
S. Adetiba.  
(B.C.N.N., Kaduna)

Date: 16th January, 1978.



Statement of Facts

In its statement on the Take-over of the Radio Stations, the Federal Government recognized and restated some cardinal points designed to achieve a smooth take-over, while meeting some set policy objectives. Referring to these stations taken-over, the statement said:

- (i) "they will continue to enjoy their operational autonomy similar to those enjoyed by State TV Stations taken over .....
- (ii) "Further in view of the reputation which some of these organisations have built up over a long period, the nature of programmes they offer as well as the need to enable them retain their large listeners in the vernacular languages in particular, it was decided that everything possible should be done to maintain the distinctive character of these radio stations"

Panels Terms of Reference

The terms of reference given to the Egbos Committee further amplified these conclusions of the Federal Military Government. Refer to para. (i) and (ii) of the Terms of Reference.

Intention/Decision of FMG

Critically examined, the intentions and charge of the SMC and FMG are clear viz:

- (i) Take-over powerful Radio Stations and Shortwave station.
- (ii) Maintain their autonomy
- (iii) Maintain their listenership
- (iv) Do everything possible to maintain their distinctive character.

From the foregoing there was no intention of the FMG/SMC whatsoever (a) to phase out or merge any of the stations taken over; or (b) change their character or (c) limit their coverage or (d) deny their wide Nigerian Audience their peculiar programme mix.

For consistency therefore, the Panel could not deviate from these decisions without working outside the decisions of the SMC.



## Broadcasting Objectives - Nigerian Case

Broadcasting objectives are geared and linked with National objectives, goals and ideology. Although the National ideology would at times seem unclearly defined; the National objectives for Information as contained in the Second and Third National Development Plans as well as the Federal Government statement on the Take-over of TV Stations have consistently given a pointer.

The Second National Development Plan had amongst others as its Information objective ..... (a) Fostering of National Harmony and the promotion of the spirit of National reconciliation particularly in the circumstances of post war Nigeria (b) ..... "the mobilisation of public support for the national development effort through the dissemination of appropriate information"

While the Third National Development Plan puts the Information objectives as making ..... "(a) Information services more efficient in the task of promoting the nations basic ideals of unit ....."

From the foregoing it is clear that the information objective are for the good of the nation.

## Imo Broadcasting Service Contribution

During its existence in the Broadcasting scene, the IBS has clearly identified itself by its programming philosophy aimed towards the above National objectives, (reconciliation, mobilisation of public support by dissemination of appropriate information - publicity campaigns on Registration of Voters for L.G.A., Constituents Assembly, 1979 Elections, U.P.E, O.F.N., Schools Broadcast, Educational, Rural and Community Development programmes, Relay of Grade One Broadcasts nationally etc.)

## Assets/Facilities in Imo Broadcasting Service

- (1) The IBS may be said to be one of the stations reasonably equipped with most modern broadcasting equipment.
- (2) It has adequate transmitting capacity to make its programmes receivable nationally.
- (3) It has adequate modern studio facility and produce a variety of programmes to meet all tastes, all moods, all ages and all occasions.
- (4) The IBS has creative staff in every aspects of Broadcasting who work relentlessly to provide interesting and balanced programmes, for 20 hours daily.
- (5) Reception reports, listeners letters, audience survey report confirm its wide coverage, its wide popularity, its wide penetration and its effectiveness in reaching the grass roots of the Nigerian listeners.



- (6) By continuation of these factors the IBS has contributed and can still contribute towards the Federal Government information effort by bringing Government to the people, interpreting and projecting government views and mirroring the people's reactions adequately and correctly.
- (7) The IBS has a known audience, a known character and a known existence which should be preserved.

Reasons Against the Merger or Phasing out of IBS

- (1) Such an action negates the decision of the SMC who stated that the station taken over should maintain their autonomy - Merger does not promote this.
- (2) Merger or Phasing out the IBS would be denying its wide Nigerian audience its rich and cultural programmes.
- (3) Merger or Phasing out would be wasting considerable tax payers money by a country that is not "cooking" with oil.
- (4) By merger or phasing out, the FMG would be denied of an effective, ready and proven instrument of information to meet its stated objective.
- (5) The IBS would represent the only station taken over but scrapped without adducing sound argument consistent with the terms of reference; or based on any technical expert opinion. No common criteria was used for the retention of other station, which disqualified the IBS from existing. Such should be the case.
- (6) The argument of three Federal points (Zones) to coincide with the 3 Old Regional Capitals should be rejected totally as this has no basis on the present 19 State Structure or the reality, effectiveness or need of the information objectives of the FMG.
- (7) The IBS operating from Imo as Federal Station is not an amenity to any one state but a service point for the entire country, necessitated by its existence, proven performance, proven and quantifiable attributes and assets.
- (8) By inclusion of IBS in the system as a Zonal point the present danger where 1 point like Enugu would have to cope with no less than 10 Nigerian Languages in its zone: Igbo, Tiv, Igala, Idoma, Bonny, Kalabari, Ijaw, Ibibio, Efik, Opobo and a host of others yet to be identified may be minimised while making for efficiency.



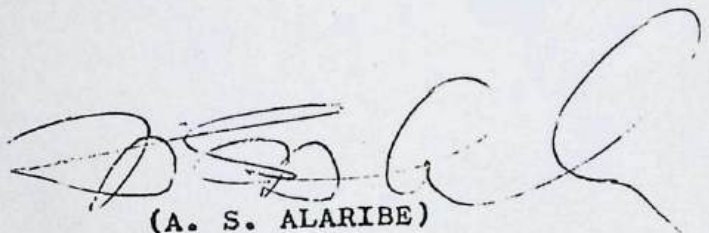
RECOMMENDATIONS:

- (a) The Panel is prayed to review the situation and take a dispassionate look at its decision.
- (b) To take full cognisance of the Federal Government Statement and its terms of Reference.
- (c) To base its decision in recognising even the existence, autonomy and duty assignment of each station taken over on a set of common, known or quantifiable criteria.
- (d) To do everything possible to ensure that effective, popular and well heard station like IBS does not disappear from the Nigerian Scene in April 1st 1978.
- (e) The Panel is further requested "to do everything possible" as it is enjoined by the SMC to maintain the distinctive character of all the 4 Radio Stations being taken over - BCNN, BCOS, IBS/ABC, rather than do everything possible to phase out the IBS.

CONCLUSION

Finally, I submit that Nigerian Information media and Broadcasting would benefit by retention of IBS and be richer by sustaining the spirit of the Take-over and keeping IBS alive as a Federal Station.

Sir, I humbly pray for a sympathetic and objective hearing and review.



(A. S. ALARIBE)

Director General  
Imo Broadcasting Service  
Owerri.

13/1/78



NIGERIAN TELEVISION AUTHORITY DECREE 1977



ARRANGEMENT OF SECTIONS

*Section*

*Nigerian Television Authority*

1. Establishment of the Nigerian Television Authority.
2. Membership of the Authority.
3. Tenure of office.
4. Removal from office of members of the Authority.
5. Appointment, etc. of the Director-General and other staff of the Authority.

*Functions of the Authority*

6. General duties of the Authority.
7. Exclusive right of Authority for television broadcasting in Nigeria.
8. Particular functions of the Authority.
9. Duty of Authority as to programmes and publications.
10. Broadcasting of matters.
11. Duty to broadcast Government announcements.
12. Advertisements.
13. Powers of the Commissioner to give directions to the Authority.

*Zonal Boards of the Authority*

14. Establishment of Zones and Zonal Boards.
15. Terms of service.
16. Functions of Zonal Boards.
17. Appointment of Zonal Managing Directors.
18. Establishment of news department.

*Provisions as to Land*

19. Power to enter on land.
20. Notice of entry on land.
21. Compensation for damage.
22. Restriction on alienation.

*Financial Provisions*

23. Borrowing powers.
24. Funds of the Authority.
25. Expenditure of the Authority.
26. Annual estimates, accounts and audit.

*Legal Proceedings*

27. Limitation of suits against the Authority, etc.
28. Service of documents.
29. Restriction on execution against the property of the Authority.
30. Indemnity of members and staff of the Authority.

*Miscellaneous and Supplementary*

31. Annual reports.
32. Regulations.
33. By-laws as to conditions of service of staff.
34. Restricted application of the Telegraphs Act.
35. Interpretation.
36. Citation and commencement.

**SCHEDULES :**

Schedule 1—Supplementary provisions relating to the Authority.

Schedule 2—Transitional Provisions relating to take-over of staff and television facilities from other broadcasting organisations.

c/203

VI

APPENDIX VI

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ARCHIVE



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## Decree No. 24

[ 1st April 1976 ]

Commence-  
ment.

THE FEDERAL MILITARY GOVERNMENT hereby decrees as follows :—

*Nigerian Television Authority*

1.—(1) There is hereby established a body to be known as the Nigerian Television Authority (hereafter in this Decree referred to as "the Authority") which under that name shall be a body corporate with perpetual succession and a common seal, and may sue and be sued in its corporate name.

Establish-  
ment of the  
Nigerian  
Television  
Authority.

(2) The supplementary provisions contained in Schedule 1 to this Decree shall have effect with respect to the proceedings of the authority and the other matters mentioned therein.

2.—(1) The Authority shall consist of the following members to be appointed by the Federal Executive Council on the recommendation of the Commissioner, that is—

Membership  
of the  
Authority.

- (a) a Chairman ;
- (b) the Chairman of each Zonal Board ;
- (c) the Director-General of the Nigerian Television Authority ;
- (d) one representative of the Federal Ministry of Information ;
- (e) one person to represent women's organisations in Nigeria ; and
- (f) six persons with requisite experience in—
  - (i) the mass media,
  - (ii) education,
  - (iii) management,
  - (iv) financial matters,
  - (v) engineering, and
  - (vi) arts and culture.

(2) The Federal Executive Council may by Order published in the *Gazette* increase or reduce or otherwise vary the composition of membership of the Authority.

3.—(1) Subject to the provisions of this Decree, a person appointed to be a member of the Authority, not being a public officer, shall hold office for a period of three years from the date of his appointment and shall be eligible for re-appointment for one further period of three years.

Tenure of  
office.

(2) Any member, not being a public officer, may resign his appointment by a letter addressed to the Commissioner.

(3) Members of the Authority, not being public officers, shall be paid such remuneration and allowances as the Federal Executive Council may determine.

4.—(1) If it appears to the Commissioner that a member of the Authority should be removed from office on the ground of misconduct or inability to perform the functions of his office, the Commissioner shall after consultation with the interests, if any, represented by that member make a recommendation to that effect to the Federal Executive Council, and if the Federal Executive Council approves the recommendation, the Commissioner may declare, in writing, the office of that member vacant.

Removal  
from  
office of  
members of  
the  
Authority.



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(2) Without prejudice to subsection (1) above—

(a) any member who is absent from two consecutive ordinary meetings of the Authority shall file his explanation in writing with the Secretary for consideration by the Authority and if the explanation is not accepted by the Authority; or

(b) where the Authority is satisfied that the continued presence on the Authority of any member is not in the national interest or the interest of the Authority,

the Authority may recommend to the Commissioner that the member be removed, and the Commissioner may declare, in writing, the office of that member vacant.

Appointment,  
etc. of the  
Director-  
General and  
other staff  
of the  
Authority.

5.—(1) There shall be an official of the Authority to be known as the Director-General who shall be the chief executive officer of the Authority and shall be responsible for the execution of the policy of the Authority and of its day to day business.

(2) The Director-General shall be appointed by the Commissioner with the prior approval of the Federal Executive Council.

(3) Subject to section 16 of this Decree, the Authority may delegate to the Director-General such of its functions under this Decree as are necessary to enable him to transact effectively the day to day business of the Authority of every kind whatsoever.

(4) The Authority shall appoint a Secretary to the Authority who shall keep the records and conduct the correspondence of the Authority and perform such other duties as the Authority or the Director-General may from time to time direct.

(5) The Authority may appoint such other staff and agents as it may deem necessary for the efficient performance of the Authority's duties under this Decree.

#### Functions of the Authority

General  
duties of the  
Authority.

6.—(1) It shall be the duty of the Authority to provide as a public service in the interest of Nigeria, independent and impartial television broadcasting for general reception within Nigeria. *and outside Nigeria*

(2) The Authority shall ensure that the services which it provides, when considered as a whole reflect the unity of Nigeria as a Federation and at the same time give adequate expression to the culture, characteristics and affairs of each State, Zone or other part of the Federation.

Exclusive  
right of  
Authority for  
television  
broadcasting  
in Nigeria.

7.—(1) The Authority shall, to the exclusion of any other broadcasting authority or any person in Nigeria, be responsible for television broadcasting in Nigeria and, accordingly, the transitional and savings provisions in Schedule 2 to this Decree shall have effect notwithstanding the provisions of any law under which any other broadcasting authority is established; and every such law shall be construed with such modifications, amendments and omissions as would bring it into line with the general intentment of this Decree.

*not exclusive*



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(2) In this section "broadcasting authority" means any authority (whether or not a statutory corporation and howsoever known or designated) set up by the Government of the Federation or by any State or group of States as a public body charged with responsibility, either wholly or partially, for television broadcasting.

8.—(1) The functions of the Authority shall be—

Particular  
functions of  
the  
Authority.

(a) to erect, maintain and operate <sup>Federal Radio</sup> television transmitting and receiving stations ;

(b) to plan and co-ordinate the activities of the entire television network ;

(c) to ensure the establishment and maintenance of standards and promote the efficient operation of the entire system in accordance with national policy ;

States  
have

(d) to establish and operate a formula for sharing funds among stations ;

(e) to act as liaison between the Federal Government and the zonal operations ;

(f) to establish such number of production centres as it may consider necessary from time to time ;

not applicable

(g) to specify the types of programmes which should be transmitted by the whole network and the quantity, type and contents of foreign materials ;

(h) to enter into arrangements with any person or any authority for the purpose of obtaining concessions, licences, privileges and other rights ;

(i) to manufacture, produce, purchase, or otherwise acquire films, gramophone and other mechanical records and materials and apparatus for use in connection with the broadcasting services ;

(j) to provide other persons with, and receive from them, matters to be broadcast ;

(k) to organise, provide, and subsidise, for the purpose of broadcasting, educational activities and public entertainment ;

(l) to collect, in any part of the world and in any manner that may be thought fit, both news and information and to subscribe to news agencies ;

(m) to acquire copyrights ;

(n) to publish printed matter that may be conducive to the performance of any of the functions of the Authority ;

(o) to do anything for the purpose of advancing the skill of persons employed in the broadcasting services, or the efficiency of the equipment used in the broadcasting services, or the manner in which that equipment is operated, including the providing by the Authority or by others on its behalf of facilities for training, education and research ; and

(p) to carry out such other activities as are necessary or expedient for the full discharge of all or any of the functions conferred on it under or pursuant to this Decree.

ARCHIVE



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Duty of  
Authority  
as to pro-  
grammes and  
publications.

9.—(1) The Authority shall satisfy itself that the programmes broadcast by the Authority or on its behalf comply with the following requirements—

(a) that nothing is included in the programmes which is likely to offend against good taste or decency or is likely to encourage or incite to crime or to lead to disorder or to be offensive to public feeling, or to contain any offensive representation of, or reference to, a living person ; *what about the dead*

(b) that the programmes maintain a proper balance in their subject-matter and a generally high standard of quality ;

(c) that any news given in the programmes (in whatever form) is presented with accuracy, impartiality and objectivity ;

(d) that due impartiality is preserved in respect of matters of political or industrial controversy or relating to current public policy ; and

(e) that, subject to the provisions of subsection (2), no matter designed to serve the interests of any political party is included in the programmes.

(2) Nothing in paragraph (e) of subsection (1) shall prevent—

(a) the inclusion in the programmes of properly balanced discussion or debates in which the persons taking part express opinions and put forward arguments of a political character ; and

(b) the inclusion in the programmes of party political broadcasts which seek to explain the views and policies of the various political parties in accordance with a scheme of such broadcasts which apportions the facilities and time allowed between the representatives of the political parties in such a manner as appears to the Authority equitably to represent their respective claims to the interest of the public.

(3) The Authority shall secure the exclusion from any publication which may be issued by it, or on its behalf, and without prejudice to the generality of the provisions of this section, from the programmes broadcast by it or on its behalf, of all expressions of its own opinion as to the matters referred to in paragraph (d) of subsection (1), or of the opinion as to any such matters of any of its members or officers, or of the opinion as to any such matters of any director or officer or any agent of the Authority.

Broadcasting  
of matters.

10. Without prejudice to the generality of section 6, the Authority shall provide such facilities as may appear to the Authority to be desirable in the public interest for the broadcasting of—

(a) ministerial speeches, that is any speeches of the members of the Supreme Military Council, the National Council of States, the Federal Executive Council or the Executive Council of any State in Nigeria which consist wholly of statements of fact or which explain the policy and actions of the Government concerned ; and

(b) matters of any kind (including religious services or ceremonies) relating to or representing the main streams of religious thought or belief in Nigeria.

Duty to  
broadcast  
Government  
announcements.

11.—(1) The Authority shall, whenever so requested by an authorised public officer, send in a Government programme, at the Authority's own expense, any announcement which such officer may request the Authority to broadcast and shall also, whenever so requested by any such officer in whose opinion an emergency has arisen or continues, at the like expense, send as aforesaid any other matter which the officer may request the Authority to broadcast ; and the Authority may in its discretion announce or refrain from announcing that such a notice has been given or has been varied or revoked.



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(2) In this section "authorised public officer" means any officer in any of the public services in the Federation declared to be such by the Head of the Federal Military Government or, as the case may require, the Military Governor of a State.

12.—(1) Subject to the provisions of this section, the programmes broadcast by the Authority or on its behalf may be sponsored and may include advertisements and sponsored announcements broadcast in consideration of payment by persons requiring such sponsored programmes, advertisements and announcements to be broadcast.

Advertisements.

(2) A special programme shall not be interrupted by any advertisement or sponsored announcement, but advertisements or sponsored announcements may immediately precede, or immediately follow, a special programme.

(3) Where a programme is specially broadcast for schools, the Commissioner may designate the types or classes of advertisements or sponsored announcements that may immediately precede or immediately follow that programme.

(4) A special programme shall be broadcast if so directed by the Commissioner in any particular case.

13. The Commissioner may give the Authority directions of a general character or relating generally to particular matters with regard to the exercise by the Authority of its functions under this Decree, and it shall be the duty of the Authority to comply with such directions.

Powers of the Commissioner to give directions to the Authority.

#### *Zonal Boards of the Authority*

14.—(1) For the purposes of variety and better reception of its television programmes, the Authority shall divide Nigeria into six districts, each such district being designated as a Zone.

Establishment of Zones and Zonal Boards.

(2) There shall be established for each Zone a board to be known as the Nigerian Television Zonal Board.

(3) Each Zonal Board shall consist of not less than six or more than eight members who shall be appointed by the Commissioner with the prior approval of the Federal Executive Council and shall include—

(a) one member to represent each State making up the Zone who shall be appointed after consultation with the Military Governor of the State in question and shall be a person appearing to the Commissioner to have wide knowledge of, and experience in at least one of the following fields—

- (i) newspapers, broadcasting and other media of mass communication ;
- (ii) cultural, economic and religious affairs of the Zone ;
- (iii) the creative arts ;

(b) two persons appearing to the Commissioner to have wide experience in education and financial matters, respectively ;

(c) one person appearing to the Commissioner to represent the interests of business and industry ; and

(d) the Zonal Managing Director.

(4) The Commissioner, with the prior approval of the Federal Executive Council, shall nominate one of the members of the Zonal Board approved by him to be the Chairman of the Board.



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Terms of  
service.

15.—(1) A member of the Board shall hold office for a period of three years and shall be eligible for re-appointment.

(2) There shall be paid to members of the Board (excluding the Zonal Managing Director) out of the moneys at the disposal of the Board such remuneration and such travelling and subsistence allowances in respect of any period of time spent on the business of the Board as the Federal Executive Council may determine.

Functions of  
Zonal  
Boards.

16. Subject to this Decree, each Zonal Board shall be responsible for—

- (a) the operation of its main station and <sup>Station</sup> production centres;
- (b) the control of the general policy of the Zonal programmes in such a manner as to ensure that all Zonal programmes are selected with due regard to the distinctive culture, interests and tastes of the people of the Zone on the one hand and the fulfilment of national needs on the other, and conform to any standards laid down by the Authority;
- (c) the appointment of an <sup>advisory</sup> committee to advise the Board on any matter concerning television broadcasting in its Zone and any other business of the Board referred to it for advice;
- (d) the supervision and control over the acts of all employees of the Authority in its Zone in matters of executive administration in the whole field of television broadcasting and matters concerning the accounts and records of the Zone;
- (e) the disposition of all questions relating to the service of the employees of the Authority in its Zone and their pay, privileges and allowances subject to the approval of the Authority; and
- (f) the performance of such other functions as the Authority may from time to time delegate to it.

Appoint-  
ment of  
Zonal  
Managing  
Directors.

17.—(1) There shall be for each Zone an officer of the Authority to be known as the Zonal Managing Director who shall be appointed by the Authority.

(2) In each Zone, the Zonal Managing Director shall—

- (a) subject to any direction given to him by the Director-General, be responsible for the execution of the policy of the Authority; and
- (b) shall be the chief executive of the Zonal Board in matters within the competence of the Zonal Board and be responsible for giving effect to the decisions of the Zonal Boards.

Establish-  
ment of  
news  
department.

18.—(1) There shall be established a department of the Authority which shall be responsible for the gathering of items of news from all sources and for their editing and subsequent dissemination.

(2) There shall be an officer of the Authority, to be known as the Director of News, who shall be responsible for the news department and shall, subject to any directions given to him by the Director-General, be responsible for the execution of the policy of the Authority in so far as the news department is concerned and for the administration of the day to day business of the department.

not applicable



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*Provisions as to Land*

19.—(1) The Authority shall have power—

Power to enter on land.

(a) to enter on any lands for the purpose of erecting, maintaining and inspecting any installations belonging to the Authority or of repairing, altering or removing any such installations and to remain there for such reasonable time and execute and do all such works as may be necessary for the purposes of this Decree ;

(b) to cut and remove on each side of any proposed or existing installation all such trees and underwood as may interfere or be likely to interfere with the construction or proper working of any installation.

(2) Except for the purpose of removing danger to life or property, this section shall not authorise the Authority—

(a) to enter on any land which is occupied by any burial ground or cemetery or which contains any grave, grotto, area, tree or thing held to be sacred or the object of veneration ; or

(b) to cut any tree or underwood held to be sacred or the object of veneration, unless the owners or occupiers or the persons in charge thereof have given their prior assent.

(3) If any doubt arises whether any land; tree or underwood falls within those described in subsection (2) or who the persons competent to give their assent under subsection (2) are, the decision of the Commissioner shall be final for the purposes of this section.

20.—(1) Subject to the provisions of this section, before entering on any lands for the purposes defined in section 19 of this Decree the Authority shall give notice to the occupier of the land.

Notice of entry on land.

(2) The notice may be served either personally or by delivery of same at the place of abode of the person to be served.

(3) Where the condition of any installation is such as to endanger life or property, the Authority may enter on the land on which it is situated for any of the purposes defined in section 19 without notice.

21.—(1) In the exercise of the powers conferred by section 19 of this Decree the Authority shall do as little damage as may be, and the Authority shall pay compensation for any damage done to any buildings, crops or economic trees.

Compensation for damage.

(2) In case of dispute as to the amount of the compensation payable under this section the amount of the compensation may be determined by a magistrate having jurisdiction in respect of the place where the land is situated.

22. The Authority shall not, without the approval in writing of the Commissioner, alienate, mortgage, charge or demise any immovable property which has been vested in the Authority under or pursuant to the provisions of this Decree or in respect of which a right of occupancy has been granted to it.

Restriction on alienation.

*Financial Provisions*

23.—(1) Subject to subsection (2) below, the Authority may from time to time borrow such sums as it may require in the exercise of its functions under this Decree.

Borrowing powers.



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(2) Subject to the following provisions of this section, the Authority shall not, without the approval of the Federal Executive Council, borrow any sum of money whereby the amount in aggregate outstanding on any loan or on all loans at any time exceeds N500,000 or such other limit as the Federal Executive Council may specify from time to time.

(3) A person lending to the Authority shall not be bound to enquire whether the borrowing is within the power of the Authority or not.

Funds of  
the  
Authority.

24. The Authority shall establish a fund which shall consist of—

(a) such sums as may be provided to it by the Federal Military Government for the running expenses of the Authority and all other assets from time to time accruing to the Authority ;

(b) such sums as may from time to time be lent to the Authority by any person ; and

(c) such sums as may be collected or received by the Authority from other sources either in the execution of its functions or in respect of any property vested in the Authority or otherwise howsoever.

Expenditure  
of the  
Authority.

25. The Authority may from time to time apply the proceeds of the fund established in pursuance of section 24 above—

(a) to the cost of administration of the Authority ;

(b) for reimbursing members of the Authority or of any committee set up by the Authority for such expenses as may be expressly authorised by the Authority in accordance with the rates approved by the Federal Executive Council ;

(c) to the payment of salaries, fees or other remuneration or allowances and pensions, superannuation allowances and gratuities payable to the officers and servants of the Authority, so however that no payment of any kind under this paragraph (except such as may be expressly authorised as aforesaid) shall be made to any person who is in receipt of emoluments from the Government of the Federation or the Government of a State ;

(d) for the maintenance of any property acquired or vested in the Authority ; and

(e) for and in connection with all or any of the functions of the Authority under this Decree.

Annual  
estimates,  
accounts and  
audit.

26.—(1) The Authority shall submit to the Commissioner not later than 31st December in each financial year an estimate of its expenditure and income during the next succeeding financial year.

(2) The Authority shall keep proper accounts and proper records in relation thereto and shall prepare in respect of each financial year a statement of accounts in such form as the Commissioner may direct.

(3) The Authority shall as soon as may be after the end of the financial year to which the accounts relate cause its accounts to be audited by qualified auditors approved by the Federal Commissioner for Finance.

(4) The auditors shall on completion of the audit of the accounts of the authority for each financial year prepare and submit to the Authority the following two reports, that is to say—

(a) a general report setting out the observations and recommendations of the auditors on the financial affairs of the Authority generally for that year and on any important matters which the auditors may consider necessary to bring to the notice of the Authority ; and



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(b) a detailed report containing the observations and recommendations of the auditors on all aspects of the operations of the Authority for that year.

#### Legal Proceedings

27.—(1) Notwithstanding anything in any other enactment, no suit against the Authority, a member or any staff of the Authority for any act done in pursuance or execution of any enactment or law, or of any public duties or authority, or in respect of any alleged neglect or default in the execution of such enactment or law, duties or authority, shall lie or be instituted in any court unless it is commenced within twelve months next after the act, neglect or default complained of or, in the case of a continuance of damage or injury, within twelve months next after the ceasing thereof.

Limitation of suits against the Authority, etc.

(2) No suit shall be commenced against the Authority before the expiration of a period of one month after written notice of intention to commence the suit shall have been served upon the Authority by the intending plaintiff or his agent; and the notice shall clearly and explicitly state the cause of action, the particulars of the claim, the name and place of abode of the intending plaintiff and the relief which he claims.

28. The notice referred to in section 27 (2) above and any summons, notice or other document required or authorised to be served upon the Authority under the provisions of this Decree or any other enactment or law may be served by delivering the same to the Chairman or the Director-General of the Authority, or by sending it by registered post addressed to the Director-General at the principal office of the Authority or the relevant zonal office.

Service of documents

29. In any action or suit against the Authority no execution or attachment or process in the nature thereof shall be issued against the Authority, but any sums of money which may by the judgment of the court be awarded against the Authority shall, subject to any directions given by the court where notice of appeal has been given by the Authority in respect of the said judgment, be paid by the Authority from the funds of the Authority.

Restriction on execution against the property of the Authority.

30. Every member, agent, auditor or staff for the time being of the Authority shall be indemnified out of the assets of the Authority against any liability incurred by him in defending any proceedings whether civil or criminal, in which judgment is given in his favour or in which he is acquitted, if any such proceeding is brought against him in his capacity as such member, agent, auditor or staff as aforesaid.

Indemnity of members and staff of the Authority.

#### Miscellaneous and Supplementary

31. The Authority shall prepare and submit to the Federal Executive Council, through the Commissioner, not later than 30th June in each financial year a report in such form as he may direct on the activities of the Authority during the immediately preceding financial year, and shall include in such report a copy of the audited accounts of the Authority for that year and the auditor's report thereon.

Annual reports.

32. The Federal Executive Council may by regulations published in the *Gazette* prescribe anything falling to be prescribed generally for the purposes of this Decree.

Regulations.



By-laws as to conditions of service of staff.

33.—(1) The Authority may, with the approval of the Commissioner, make by-laws relating generally to the conditions of service of the officers and servants of the Authority ; and without prejudice to the generality of the foregoing, such by-laws may provide for—

(a) the appointment and disciplinary control of all employees of the Authority ; and

(b) appeals by such employees against dismissal or other disciplinary measures.

(2) By-laws made under subsection (1) above need not be published in the *Gazette* but the Authority shall bring them to the notice of all affected persons in such manner as it may from time to time determine.

Restricted application of the Telegraphs Act, Cap. 195.

34. Nothing in section 4 of the Telegraphs Act shall apply to the broadcasting services provided by the Authority in accordance with the provisions of this Decree, so however that this subsection shall not exempt the Authority—

(a) from the provisions of section 4 of that Act in relation to any other telecommunication services, including telecommunication services ancillary to the broadcasting services which the Authority may desire to operate for the purpose of the efficient discharge of its functions under this Decree ; or

(b) from operating all broadcasting services provided by it in accordance with the terms, conditions and restrictions of a licence or licences granted under or pursuant to that Act or any other enactment to the Authority or to any affected authority referred to in Schedule 2 to this Decree.

Interpretation.

35. In this Decree, unless the context otherwise requires—

"the Authority" means the Nigerian Television Authority established under section 1 of this Decree ;

"broadcasting" means television broadcasting ;

"the Chairman" means the person appointed as Chairman of the Nigerian Television Authority pursuant to section 2 (1) of this Decree ;

"the Commissioner" means the Federal Commissioner charged with responsibility for television broadcasting ;

"the Director-General" means the Director-General of the Nigerian Television Authority appointed pursuant to section 5 (1) of this Decree ;

"member" means a member of the Authority and includes the Chairman ;

"television broadcasting" means the transmission by wireless telegraphy of images of objects in movement or at rest ;

"Zone" means any one of the six zones into which Nigeria is divided for the purposes of section 14 (1) of this Decree ;

"Zonal Board" means the Nigerian Television Zonal Board established for each Zone.

Citation and commencement.

36. This Decree may be cited as the Nigerian Television Authority Decree 1977 and shall be deemed to have come into operation on 1st April 1976.

may pass to Commission



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## SCHEDULES

## SCHEDULE 1

## Section 1

## SUPPLEMENTARY PROVISIONS RELATING TO THE AUTHORITY

*Proceedings*

1. Subject to this Decree and section 26 of the Interpretation Act 1964 (which provides for decisions of a statutory body to be taken by a majority of its members and for the chairman to have a second or casting vote), the Authority may make standing orders regulating the proceedings of the Authority or any committee thereof. 1964 No 1.

2. Every meeting of the Authority shall be presided over by the Chairman or, if the Chairman is unable to attend a particular meeting, the members present at the meeting shall elect one of their number to preside at the meeting.

3. The quorum at a meeting of the Authority shall consist of the Chairman (or, in an appropriate case, the person presiding at the meeting pursuant to paragraph 2 above) and five other members of whom at least two shall be members appointed pursuant to paragraphs (b) and (d) of section 2 (1) of this Decree.

4. Where upon any special occasion the Authority desires to obtain the advice of any person on any particular matter, the Authority may co-opt that person to be a member for as many meetings as may be necessary, and that person while so co-opted shall have all the rights and privileges of a member except that he shall not be entitled to vote.

*Committees*

5.—(1) Subject to its standing orders, the Authority may appoint such number of standing and *ad hoc* committees as it thinks fit to consider and report on any matter with which the Authority is concerned.

(2) Every committee appointed under the foregoing provisions of this paragraph shall be presided over by a member of the Authority and shall be made up of such number of persons, not necessarily members of the Authority, as the Authority may determine in each case.

(3) The quorum of any committee set up by the Authority shall be as may be determined by the Authority.

6. Where standing orders made pursuant to paragraph 1 above provide for a committee of the Authority to consist of or co-opt persons who are not members of the Authority, the committee may advise the Authority on any matter referred to it by the Authority.

*Miscellaneous*

7. The fixing of the seal of the Authority shall be authenticated by the signature of the Chairman or of the Director-General of the Authority.



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8. Any contract or instrument which, if made by a person not being a body corporate, would not be required to be under seal may be made or executed on behalf of the Authority by the Director-General or by any other person generally or specially authorised to act for that purpose by the Authority.

9. Any document purporting to be a contract, instrument or other document duly signed or sealed on behalf of the Authority shall be received in evidence and shall, unless the contrary is proved, be presumed without further proof to have been so signed or sealed.

10. The validity of any proceedings of the Authority or of a committee thereof shall not be affected—

(a) by any vacancy in the membership of the Authority, or any committee thereof, or

(b) by any defect in the appointment of a member of the Authority or any committee thereof.

11. Any member of the Authority or a committee thereof who has a personal interest in any contract or arrangement entered into or proposed to be considered by the Authority or committee thereof shall forthwith disclose his interest to the Authority or the committee and shall not vote on any question relating to the contract or arrangement.

12. No member of the Authority shall be personally liable for any act or omission done or made in good faith while engaged on the business of the Authority.

## SCHEDULE 2

### Section 7

#### TRANSITIONAL PROVISIONS RELATING TO TAKE-OVER OF STAFF AND TELEVISION FACILITIES FROM OTHER BROADCASTING ORGANISATIONS

1. Pursuant to section 7 of this Decree the functions conferred on, and being discharged by, any broadcasting authority affected by this Decree (hereinafter referred to as the "affected authority") and in so far as they relate to television broadcasting shall, as from the commencement of this Decree be disposed of in accordance with the following provisions of this Schedule and accordingly—

(a) the Authority shall so soon as may be after the commencement of this Decree but not later than the next twelve months following the making of this Decree, enter into such contract, agreement or other arrangement, as the Commissioner may approve, with every affected authority for the acquisition of such of its television equipment and facilities as may be necessary for the full discharge of the functions conferred on the Authority by or pursuant to this Decree ;



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(b) within the next twelve months following the making of this Decree, the Commissioner, if he thinks fit, may by Order published in the *Gazette* make transitional or saving provisions relating to such of the employees of the affected authorities as may be required by the Authority for the full discharge of its functions as aforesaid ; and without prejudice to the generality of the foregoing, any such Order may provide for service under the aforementioned affected authorities to be regarded as service under the Authority for pensions purposes.

2. So soon as the provisions of paragraph 1 of this Schedule are complied with and, in any case, not later than the next twelve months following the making of this Decree (in either case hereinafter referred to as the "vesting day")—

(a) the rights, interests, obligations and liabilities in respect of television equipment and facilities of any affected authority existing immediately before the relevant vesting day, under any contract or instrument, shall by virtue of this Decree be assigned to and vested in the Authority ;

(b) any such contract or instrument as is mentioned in paragraph (a) above shall be of the same force and effect against or in favour of the Authority and shall be enforceable as fully and effectively as if instead of the affected authority, the Authority had been named therein or had been a party thereto ; and

(c) the Authority shall be subject to all the obligations and liabilities to which the affected authority was subject immediately before the relevant vesting day, and all other persons shall as from the aforesaid vesting day have the same rights, powers and remedies against the Authority as they had against the relevant affected authority before that day.

3. Any proceeding or cause of action pending or existing immediately before the relevant vesting day by or against an affected authority in respect of any right, interest, obligation or liability acquired pursuant to this Decree of such affected authority may be commenced, continued or enforced by or against the Authority as it might have been by or against an affected authority if this Decree had not been made.

4. In this Schedule—

"affected authority" means any authority (whether or not a statutory corporation and howsoever known or designated) set up by the Government of the Federation or by any State or group of States in Nigeria as a public body charged with responsibility, either wholly or partially, for television broadcasting which, pursuant to this Decree, is to divest itself of such responsibility ;

"vesting day" means the day (not being later than twelve months from the making of this Decree) on which television equipment and facilities of a particular affected authority are assigned to or vested in the Authority pursuant to paragraph 2 above.

MADE at Lagos this 23rd day of March 1977.

LT.-GENERAL O. OBASANJO,  
*Head of the Federal Military Government,  
Commander-in-Chief of the Armed Forces,  
Federal Republic of Nigeria*



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## EXPLANATORY NOTE

*(This note does not form part of the above Decree  
but is intended to explain its purport)*

The Decree establishes the Nigerian Television Authority to be the body charged with exclusive responsibility for the provision of television broadcasting in Nigeria. Accordingly, provision is made by the Decree for the completion of the take-over by the Authority, within the next twelve months, of television broadcasting facilities from all other broadcasting organisations in Nigeria.

Other provisions relate to the division of Nigeria into six zones (each zone being under the supervision of a Zonal Board and each being capable of transmitting television broadcasts for reception anywhere in Nigeria) the establishment of a news department by the Authority and supplemental matters.



Second Terms of Reference for the Engineering  
Sub-Committee as approved by the Panel on the  
take-over of Short Wave and powerful Medium  
Wave Radio Organisations in the country by the  
Federal Government

- (1) Overall objective - Limitation of the coverage of State radios within state boundaries with tolerable spillover.
- (2) In working a practical system, southern states should be limited to a maximum of 10 kw medium wave unit transmitter power and Northern States to a maximum of 25 kw medium wave unit transmitter power .
- (3) To define the term tolerable spillover.
- (4) On the basis of item 2 above to redistribute "offending" transmitter in the state to the Federal radio stations.
- (5) After redistribution to identify state radio station that will be left without a 10 kw in the South or 25 in the North and make recommendations as to how this deficiency can be met by April 1.
- (6) To make general recommendations as to the location of state radio transmitters and the design of antenna system to confine state transmission within state boundaries (with tolerable spill-over)
- (7) To examine the practicability of the redistribution as in item 4 and 5 above.



Minority Report by the Representative of  
Radio O-Y-O on the Engineering Sub-  
Committee of the Panel on the take-over  
of Short Wave and Powerful Medium Wave  
Radio Organisations in the country by the  
Federal Government

COVERAGE AREAS

Medium Wave broadcast coverage depends on the soil conductivity. The higher the conductivity the wider the coverage area for a given transmitter power. Soil conductivity tests have been conducted for a number of places in Nigeria. (Notably by Sol Fond Company and Rock & Stones Co. Ltd.) Repts indicate soil conductivities varying from above 10 milli-mho to as low as 1 milli-mho corresponding to the coastal area of the South to the sahelean North.

Nigeria can be divided into three belts in terms of conductivity as follows:

Low 1 milli-mho conductivity

Kaduna, Bauchi, Minna, Joss

Medium 3 milli-mho conductivity

Ibadan, Akure, Makurdi, Abeokuta, Enugu.

High 10 milli-mho conductivity

Lagos, Port Harcourt, Calabar, Warri, Badagry

For these conductivities, and using 60 dbu or 1 mv/m as acceptable signal level, a coverage area radii are given below

| Power of Transmitter<br>Operating on IMHZ | RADII OR DISTANCE FROM AERIAL |        |          |
|-------------------------------------------|-------------------------------|--------|----------|
|                                           | 1 m mho                       | 3m mho | 10 m mho |
| 1 KILOWATT                                | 18Km                          | 36Km   | 60Km     |
| 2.5 KILOWATTS                             | 21Km                          | 42Km   | 80Km     |
| 5 KILOWATTS                               | 26Km                          | 52Km   | 90Km     |
| 10 KILOWATTS                              | 32Km                          | 60Km   | 100Km    |
| 20 KILOWATTS                              | 36Km                          | 65Km   | 115Km    |
| 25 KILOWATTS                              | 39 Km                         | 70Km   | 120Km    |



These figures are accurate to  $\pm 2$  KM

The computation is based on CCIR propagation curves. A quarter wave aerial is assumed. Usual umbrella aerial derates the efficiency by 10% compared with a quarter wave.

In effect what a 10Kw MW Transmitter could do in the South, a 25KW transmitter may not do in the North.

### RECOMMENDATIONS

The Federal Military Government objective of limiting state radios to their boundaries cannot be economically attained with present equipment. An approach to these objectives can be obtained by a redistribution, and a set of regulation as follows:

(i) All transmitters of above 10KW in any state below Niger /Benue rivers be transferred appropriate Federal Radio organisations.

Those involved are 1 x 20KW NBC Sogunle, 2 x 25KW NBC Ibadan 2 x 50KW Ogun Likosi, 2 x 25 KW NBC Enugu, 2 x 20 Rivers PH, 2 x 50 KW Imo Owerri.

(ii) Kano, Sokoto and Maiduguri could retain 2 x 25KW to be operated non-combined. It is unlikely that they infringe 60 dBu or 1 mv/m with these transmitters and locations.

(iii) Kaduna should take BCNN 2 x 10 Kw at Jaji

(iv) Oyo state may retain transmitters of 10KW and below

(v) ABC to release 1 x 10KW to Anambra state while the 2 x 25KW NBC Enugu passes to ABC.

(vi) Owerri (Imo state) state Radio to be solved by NBC's installation of already procured equipment.

(vii) All future state radio installation shall not infringe on the 60 dBu or 1 mv/m limitation. State Radios are to be limited henceforth to not higher than 10KW.

PS(P) & humbly submit from P.1 please.  
C.R. 301





# Broadcasting Corporation of Oyo State



Private Mail Bag 1,  
Agodi Post Office,  
Ibadan, Nigeria.

OUR REF: GM. 16  
YOUR REF: \_\_\_\_\_

CABLES & TELEGRAMS, RADIO O-Y-O

23 January 1978

The Secretary to the Military Government  
and Head of Service  
Office of the Military Governor  
Agodi  
Ibadan.

BROADCASTING CORPORATION OF OYO  
STATE 1978/79 BUDGET

PS(P)

*Pl. speak re all  
these papers on the proposed  
takeover of Radio Oyo  
by FRG.*

I have been informed at a meeting I had with the Permanent Secretary in the State Ministry of Finance & Economic Development Mr A A Babalola that the Ministry does not intend to consider the Budget proposals of this Corporation for the financial year beginning 1st April 1978. His reason was his understanding that the Federal Government was to take over the present organisation known as Radio O-Y-O. I explained to him, however, that the decision of the Federal Government is that every state in the federation should own its own radio by taking over the operations of the present N.B.C. in each of the nineteen state capitals. This means that even if the whole structure of BCOS is taken over, in spite of our efforts to retain some of our transmitters, the State will still have another radio, which we think, should continue to programme like the existing Radio O-Y-O and be known by that name.

*20/1/78*

2. With reference to the Budget, we believe that we will not need below the present staff strength and organisational structure to operate the future Radio O-Y-O. In effect therefore, it appears that we would still need government subvention for recurrent expenditure. In fact it may now be assumed that the level of subvention may be higher than that of the financial year 1977/78 if the Federal Government Radio, which will now be in Ibadan decides to run as a commercial radio. Our attitude on the Panel set up by the Supreme Military Council and the Council of States to examine the implications of the take over of four radio organisations (Radio O-Y-O, Anambra Radio, Imo Radio and Radio Kaduna) is that the new Federal Radios should not "run" commercial, otherwise among other things, they will stifle the State Radios in the state capitals chosen as the headquarters of the new Federal Radio Services (Ibadan, Kaduna and Enugu in addition to Lagos).



### CAPITAL ESTIMATES

3. If I may restate, although the final details are yet to be worked out, the present position is that the Federal Military Government is to take over what is now known as Radio O-Y-O. In exchange for this take over the Federal Military Government is to release the present N.B.C. Ibadan to the state government.
4. In physical terms the Federal Government is taking over:
- (i) The production facilities (Studios) of Radio O-Y-O;
  - (ii) The Ibadan transmitting Station with 2 x 10 KW MW transmitters;
  - (iii) The Ibadan transmitting station with 1 x 50 KW SW (Shortwave) transmitter replacing an old 10 KW SW transmitting equipment;
  - (iv) The Ashileke and
  - (v) Idominasi transmitting stations each with 1 x 10 KW MW transmitters;
  - (vi) The Aha transmitting station with 2 x 5 KW MW transmitters;
  - (vii) The Alaho transmitting station with 2 x 100 KW MW transmitting equipment;
  - (viii) The Igbeti link station with ordered link equipment.
5. In return for items i - viii above, the Federal Military Government is to hand to this State the N.B.C. studios at New Court Road opposite Kingsway Stores; and the transmitting station at Moniya with a 2 x 25 KW MW transmitter. It is assumed that the old N.B.C. station at Ife Road will similarly be transferred to the State.
6. Following deliberations by the Panel referred to above at the National level, a signal level of 60dBu or 1 mv/m are likely to be set as upper limit to State Radio signals at the boundaries of their States. With this limitation, the N.B.C. transmitters (2 x 25 KW) and the Radio O-Y-O transmitters at Ibadan, Ashileke, Aha, Idominasi, Alaho will not conform. However the degree of non-conformity of the present Radio O-Y-O transmitters at Idominasi, Ibadan and Aha is better than that of N.B.C. transmitter in Ibadan. We are therefore making a case to the National Panel to allow Radio O-Y-O the continued use of these stations, since, other than that some of them are near the boundaries of neighbouring states (Aha and Ashileke transmitters near the Kwara border and Idominasi near Ekiti West), the others conform to the interim agreed limit of 10 KW MW transmitters for state government radio operation in the South of Nigeria and 25 KW MW in the North.
7. In the event of the state winning a retention of Aha, Ibadan and Idominasi with Igbeti following therefrom, the only major town that will suffer loss of Radio coverage is Ogbomosho. A 1 KW



transmitter sited at Ogbomosho will fill this gap and will not be offending. (A budgetary sum of ₦180,000 to meet cost of Land, Building and Equipment is suggested). In addition the state will have to provide a link system to all its transmitters (Ogbomosho, Aha, Idominasi, Ibadan) for which a budgetary sum of ₦400,000 is suggested. However Idominasi/Ashileke transmitters are part of the TV Federal establishment for which a relocation or replacement preferably, had been proposed in the Budget even before the Federal take over of Radio O-Y-O was announced.

8. In the event of losing all the present Radio O-Y-O transmitting stations, the State will have only a 2 x 25 KW MW N.B.C. transmitter. In order to conform to the proposed limit of 60dBu at State boundary two steps may be required:

- (a) Limitation to only one of the transmitters at a time will be necessary.
- (b) Additional aerial configuration has to be implemented by the Oyo State Government to which it may be transferred. (A budgetary figure of ₦100,000 is suggested).

9. However a few major towns such as Ilesha and Ijebu-Jesha are likely to receive weak signals. A budgetary sum of ₦180,000 as in the case for Ogbomosho may fill this gap. In addition the link will cost about ₦80,000.

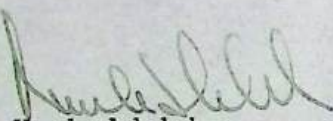
10. The B.C.O.S. Studio/Office Complex now under construction was contracted for ₦2,062,692.40. Up to date payment made on the contract is about ₦708,485.95. Excluding any variations arising from implementation of the contract, a commitment of ₦1,354,206.45 is therefore computable to complete the project.

11. While other items of the capital budget are at the discretion of the state government, we wish to advise that the State Government should be cautious in embarking on any major programme for radio development. The proposals specified above will cost about ₦944,000 (nine hundred and forty four thousand naira). These are rough estimates.

12. We suggest that this state should not abandon its leadership role in broadcasting, even in the face of the present difficulties. In the circumstance, we advise that the 1978/79 Budget Proposal submitted by this Organisation be considered. On our part we will, as usual, continue to keep government adequately informed of the developments at the various meetings of the Federal Government Advisory Panel on the Take Over of a number of Radio Stations in the country.

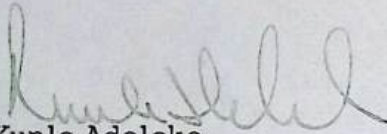
(This letter supersedes my letter ref. GM.41/42 of 16 December 1977 titled "PROPOSED TAKE-OVER OF RADIO STATIONS BY THE FEDERAL GOVERNMENT: RECOMMENDED APPROACH AND OPTIONS TO THE OYO STATE GOVERNMENT").

13. Thanks.

  
Kunle Adeleke  
General Manager



4. Thank you.



Kunle Adeleke  
General Manager

ENCS.

ARCHIVES OF OYSCAC 65





# Broadcasting Corporation of Oyo State

Private Mail Bag 1,  
Agodi Post Office,  
Ibadan, Nigeria.

OUR REF: GM. 41/44

YOUR REF: .....

CABLES & TELEGRAMS, RADIO O-Y-O

23 January 1978

The Secretary to the Military Government  
and Head of Service  
Office of the Military Governor  
Agodi  
Ibadan.



## REGRADING/RESTRUCTURING OF SOME POSITIONS IN BROADCASTING CORPORATION OF OYO STATE

272-317  
Please find attached copies of the Budget and Nominal Roll respectively of the Imo Broadcasting Corporation and Radio Kaduna as submitted to the Advisory Panel on the Take-over of shortwave and powerful medium wave radio stations in the country. Four organisations are involved in the take-over (Imo Radio, Anambra Radio, Radio Kaduna and Radio O-Y-O).

2. The attachments are being forwarded in the hope that they will assist your decision on the restructuring and the regrading of certain positions in this Corporation. The attachments show that both organisations have their Chief Executives on GL. 16 and at least six Heads of Divisions (Programmes, Administration, Finance Commercial, Engineering and News). In the case of Kaduna, it has a separate Director for News and another one for Current Affairs. Each Director is placed on GL. 14. Imo places the Secretary to the Corporation on GL. 15.

3. We are also aware (and separate documents were forwarded to the State Ministry of Establishments) that the General Managers of NTV Kano and Sokoto respectively are, in fact, on GL. 16.



PERSONAL EMOLUMENTS APPENDIX I

THE BROADCASTING COMPANY OF NORTHERN NIGERIA LIMITED

DIVISION:- ADMINISTRATION

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| ITEM | DETAILS OF EXPENDITURE                     | ESTABLISHMENTS    |                   | PROVISION         |                   | SCALE |
|------|--------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------|
|      |                                            | APPROVED<br>77/78 | PROPOSED<br>78/79 | APPROVED<br>77/78 | PROPOSED<br>78/79 |       |
| 1.   | Managing Director                          | 1                 | 1                 | 12420             | 12420             | 16    |
| 2.   | Dp. General Manager<br>(Adm. - Fin. & Com) | -                 | -                 | 1                 | 9996              | 15    |
| 3.   | Dp. General Manager<br>(Prog. - News)      | -                 | 1                 | -                 | 9996              | 15    |
| 4.   | Dp. General Manager<br>(Technical)         | -                 | 1                 | -                 | 9996              | 15    |
| 5.   | Secretary/Legal Adviser                    | 1                 | 1                 | 8868              | 9188              | 14    |
| 6.   | Principal Adm. Officer                     |                   | 1                 | -                 | 7104              | 12    |
| 7.   | Senior Admin. Officer                      | 1                 | 1                 | 5460              | 5460              | 10    |
| 8.   | Admin. Officer I                           | -                 | 1                 | -                 | 4368              | 09    |
| 9.   | Admin. Officer II                          | 1                 | 1                 | 3264              | 3264              | 08    |
| 10.  | Executive Officer                          | 1                 | 2                 | 2496              | 5304              | 07    |
| 11.  | Asst. Executive Officer                    | 1                 | 2                 | 1908              | 3888              | 06    |
| 12.  | Senior Clerks                              | 2                 | 2                 | 3312              | 3096              | 05    |
| 13.  | Clerk Typist I                             | 8                 | 8                 | -                 | 10062             | 04    |
| 14.  | Clerk Typist II                            | 13                | 21                | 21.114            | 29340             | 03    |
| 15.  | Personal Asst. to M.O.                     | 1                 | 1                 | 3264              | 3414              | 02    |
| 16.  | Conf. Secretary II                         | 3                 | 5                 | 10.224            | 13500             | 07    |
| 17.  | Conf. Secretary III                        | 3                 | 5                 | 5820              | 5928              | 06    |
| 18.  | Shorthand Typist                           | 4                 | 4                 | 5760              | 6336              | 05    |
| 19.  | Head Messenger                             | 1                 | 1                 | 1206              | 1284              | 04    |
| 20.  | Messengers/Cleaners                        | 15                | 23                | 11256             | 20046             | 02    |



PERSONAL EMOLUMENTS APPENDIX I  
THE BROADCASTING COMPANY OF NORTHERN NIGERIA LIMITED

DIVISION:- ADMINISTRATION CONT.

- 2 -

| ITEM | DETAILS OF EXPENDITURE    | ESTABLISHMENTS    |                   | PROVISION         |                   | SCALE |
|------|---------------------------|-------------------|-------------------|-------------------|-------------------|-------|
|      |                           | APPROVED<br>77/78 | PROPOSED<br>78/79 | APPROVED<br>77/78 | PROPOSED<br>78/79 |       |
| 21.  | General Cleaners          | 12                | 17                | 8640              | 16848             | 01    |
| 22.  | Senior Receptionist       | 1                 | 2                 | 936               | 1920              | 03    |
| 23.  | Receptionist              | 12                | 12                | 10008             | 8772              | 01    |
| 24.  | Senior Telephone Operator | 1                 | 1                 | 1206              | 1200              | 04    |
| 25.  | Telephone Operators       | 4                 | 5                 | 3744              | 5100              | 03    |
| 26.  | Head Gardener             | 1                 | 1                 | 804               | 882               | 02    |
| 27.  | Gardeners                 | 10                | 10                | 7200              | 8064              | 01    |
| 28.  | Senior Cook/Steward       | 1                 | 1                 | 804               | 882               | 02    |
| 29.  | Stewards                  | 4                 | 4                 | 2976              | 3192              | 01    |
| 30.  | Cook                      | 1                 | 1                 | 720               | 816               | 01    |
| 31.  | Head Security Guard       | 1                 | 1                 | 804               | 852               | 02    |
| 32.  | Security Guards           | 23                | 31                | 16680             | 20922             | 01    |
| 33.  | Telex Operator            | 1                 | 1                 | 900               | 948               | 03    |
|      | TOTAL:                    | 131               | 171               | N151,794          | N244,388          |       |

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PERSONAL EMOLUMENTS APPENDIX I

THE BROADCASTING COMPANY OF NORTHERN NIGERIA LTD.

DIVISION:- NEWS AND CURRENT AFFAIRS

| ITEM | DETAILS OF EXPENDITURE      | ESTABLISHMENTS    |                   | PROVISION         |                   | SCALE |
|------|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------|
|      |                             | APPROVED<br>77/78 | PROPOSED<br>78/79 | APPROVED<br>77/78 | PROPOSED<br>78/79 |       |
| 1.   | Director of N/Current Aff.  | 1                 | 1                 | 9108              | 9508              | 14    |
| 2.   | Dp. Director of N/CA        | 1                 | 1                 | 7764              | 7764              | 13    |
| 3.   | Executive Editor (News)     | 1                 | 1                 | 7104              | 7320              | 12-2  |
| 4.   | Senior Duty Editor          | 1                 | 1                 | 6444              | 6444              | 11    |
| 5.   | SENIOR DUTY EDITOR          | 2                 | 2                 | 10920             | 11244             | 10    |
| 6.   | Duty Editor I               | 3                 | 4                 | 13104             | 18120             | 09    |
| 7.   | Duty Editor II              | 13                | 13                | 42432             | 43482             | 08    |
| 8.   | Sub Editors                 | 4                 | 6                 | 9978              | 15432             | 07    |
| 9.   | Senior Reporters            | 10                | 10                | 19180             | 19728             | 06    |
| 10.  | Reporters I/N Monitors      | 10                | 13                | 14400             | 19764             | 05    |
| 11.  | Reporter II                 | 12                | 12                | 13968             | 14568             | 04    |
| 12.  | Executive P.C.A.            | 1                 | 1                 | 7104              | 7320              | 12    |
| 13.  | Senior Producer             | 1                 | 1                 | 5460              | 5460              | 10    |
| 14.  | Producer I                  | 1                 | 1                 | 4368              | 4368              | 09    |
| 15.  | Producer II                 | 2                 | 2                 | 6528              | 7578              | 08    |
| 16.  | Asst. Producer I            | 2                 | 2                 | 4992              | 5064              | 07    |
| 17.  | Asst. Producer II           | 2                 | 2                 | 3816              | 3888              | 06    |
| 18.  | Senior Tran. Officer        | 1                 | 1                 | 5460              | 5460              | 10    |
| 19.  | Senior News Trans. Officer  | 1                 | 1                 | 4368              | 4530              | 09    |
| 20.  | News Trans. Officer         | 1                 | 1                 | 3648              | 3268              | 08    |
| 21.  | News Trans. Asst. I         | 2                 | 2                 | 4992              | 5064              | 07    |
| 22.  | News Trans. Asst. I         | 3                 | 3                 | 5724              | 6120              | 06    |
| 23.  | News Trans. Asst. II        | 3                 | 3                 | 4320              | 4572              | 05    |
| 24.  | News Trans. Asst. II        | 4                 | 4                 | 4657              | 4968              | 04    |
| 25.  | News Monitors               | -                 | 3                 | -                 | 7596              | 07    |
| 26.  | Executive Editor (Newsreel) | 1                 | 1                 | 7104              | 7104              | 12    |
| 27.  | Editor                      | 1                 | 1                 | 3264              | 3264              | 08    |
| 28.  | News-Reel Asst. I           | 1                 | 1                 | 2496              | 2532              | 07    |



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PERSONAL EMOLUMENTS APPENDIX I  
THE BROADCASTING COMPANY OF NORTHERN NIGERIA LIMITED  
DIVISION:- NEWS AND CURRENT AFFAIRS. CONT.

| ITEM | DETAILS OF EXPENDITURE | ESTABLISHMENTS    |                   | PROVISION         |                   | SCALE |
|------|------------------------|-------------------|-------------------|-------------------|-------------------|-------|
|      |                        | APPROVED<br>77/78 | PROPOSED<br>78/79 | APPROVED<br>77/78 | PROPOSED<br>78/79 |       |
|      | POST                   |                   |                   |                   |                   |       |
| 1.   | News-Reel Asst. I      | 2                 | 2                 | 3816              | 3888              | 06    |
| 2.   | News-Reel Asst/II      | 2                 | 2                 | 2800              | 2952              | 05    |
| 3.   | Total                  | 89                | 97                | 239,319           | 268,370           |       |
| 4.   |                        |                   |                   |                   |                   |       |
| 5.   |                        |                   |                   |                   |                   |       |
| 6.   |                        |                   |                   |                   |                   |       |
| 7.   |                        |                   |                   |                   |                   |       |
| 8.   |                        |                   |                   |                   |                   |       |
| 9.   |                        |                   |                   |                   |                   |       |
| 10.  |                        |                   |                   |                   |                   |       |
| 11.  |                        |                   |                   |                   |                   |       |
| 12.  |                        |                   |                   |                   |                   |       |
| 13.  |                        |                   |                   |                   |                   |       |
| 14.  |                        |                   |                   |                   |                   |       |
| 15.  |                        |                   |                   |                   |                   |       |
| 16.  |                        |                   |                   |                   |                   |       |
| 17.  |                        |                   |                   |                   |                   |       |
| 18.  |                        |                   |                   |                   |                   |       |
| 19.  |                        |                   |                   |                   |                   |       |
| 20.  |                        |                   |                   |                   |                   |       |
| 21.  |                        |                   |                   |                   |                   |       |
| 22.  |                        |                   |                   |                   |                   |       |
| 23.  |                        |                   |                   |                   |                   |       |
| 24.  |                        |                   |                   |                   |                   |       |
| 25.  |                        |                   |                   |                   |                   |       |
| 26.  |                        |                   |                   |                   |                   |       |
| 27.  |                        |                   |                   |                   |                   |       |
| 28.  |                        |                   |                   |                   |                   |       |
| 29.  |                        |                   |                   |                   |                   |       |



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PERSONAL EMOLUMENTS APPENDIX I  
THE BROADCASTING COMPANY OF NORTHERN NIGERIA LIMITED

DIVISION.....PROGRAMME

| ITEM | DETAILS OF EXPENDITURE    | ESTABLISHMENTS    |                   | PROVISION              |                        | SCALE |
|------|---------------------------|-------------------|-------------------|------------------------|------------------------|-------|
|      |                           | APPROVED<br>77/78 | PROPOSED<br>78/79 | APPROVED<br>77/78<br>N | PROPOSED<br>78/79<br>N |       |
| 1.   | Director of Progrm.       | 1                 | 1                 | 9188                   | 9508                   | 14    |
| 2.   | Head of Hausa Service     | 1                 | 1                 | 8084                   | 8404                   | 13    |
| 3.   | Head of English Service - |                   | 1                 | -                      | 7764                   | 13    |
| 4.   | Head of Local Services    | -                 | 1                 | -                      | 7764                   | 13    |
| 5.   | Head of Staff Training.   | -                 | 1                 | -                      | 7764                   | 13    |
| 6.   | Executive Producer        | 1                 | 2                 | 7104                   | 14208                  | 12    |
| 7.   | Senior Producer           | 1                 | 2                 | 6444                   | 12888                  | 11    |
| 8.   | " "                       | 3                 | 6                 | 16580                  | 32760                  | 10    |
| 9.   | Producer I                | 5                 | 6                 | 22326                  | 26694                  | 09    |
| 10.  | Producer II               | 8                 | 10                | 33090                  | 33390                  | 08    |
| 11.  | Asst. Producer I          | 4                 | 11                | 27456                  | 28212                  | 07    |
| 12.  | Asst. Producer I          | 4                 | 6                 | 11448                  | 11952                  | 06    |
| 13.  | Asst. Producer II         | 6                 | 16                | 11448                  | 23832                  | 05    |
| 14.  | Asst. Producer II         | 9                 | 17                | 11640                  | 21072                  | 04    |
| 15.  | Production Assistant      | 4                 | 10                | 3600                   | 10674                  | 03    |
| 16.  | Supervisor Pres. Unit     | -                 | 1                 | -                      | 7104                   | 12    |
| 17.  | Senior Present. Offic.    | 1                 | 1                 | 5460                   | 5622                   | 10    |
| 18.  | Presentation Offic. I     | 2                 | 2                 | 8736                   | 8736                   | 09    |
| 19.  | " " II                    | 2                 | 2                 | 6528                   | 6687                   | 08    |
| 20.  | " Asst. I                 | 2                 | 2                 | 4992                   | 5064                   | 07    |
| 21.  | " " I                     | 2                 | 2                 | 3816                   | 3888                   | 06    |
| 22.  | " " II                    | 2                 | 2                 | 2800                   | 2952                   | 05    |
| 23.  | " " II                    | 4                 | 4                 | 2412                   | 3600                   | 04    |
| 24.  | Librarian                 | 1                 | 1                 | 7104                   | 7104                   | 12    |
| 25.  | Senior Asst. Librar.      | 1                 | 1                 | 3414                   | 3564                   | 08    |
| 26.  | Librarian Asst. I         | 1                 | 1                 | 2736                   | 2532                   | 07    |
| 27.  | Librarian Asst. I         | 2                 | 1                 | 3824                   | 1944                   | 06    |
| 28.  | " " II                    | 2                 | 2                 | 2952                   | 2952                   | 05    |
| 29.  | " " II                    | 6                 | 6                 | 7200                   | 7200                   | 04    |



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PROGRAMME DIVISION

| ITEM  | DETAILS OF EXPENDITURE | ESTABLISHMENTS    |                   | PROVISION              |                        | SCALE |
|-------|------------------------|-------------------|-------------------|------------------------|------------------------|-------|
|       |                        | APPROVED<br>77/78 | PROPOSED<br>78/79 | APPROVED<br>77/78<br>R | PROPOSED<br>78/79<br>R |       |
| 31.   | Research Asst. I       | 1                 | 1                 | 2496                   | 2652                   | 07    |
| 32.   | Research Asstt. II     | 1                 | 1                 | 1206                   | 1206                   | 03    |
| TOTAL |                        | 76                | 121               | 234,084                | 236,797                |       |



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PERSONAL EMOLUMENTS APPENDIX I  
THE BROADCASTING COMPANY OF NORTHERN NIGERIA LIMITED  
DIVISION ENGINEERING

| ITEM | DETAILS OF EXPENDITURE  | ESTABLISHMENT     | PROVISION         | SCALE               |                |    |
|------|-------------------------|-------------------|-------------------|---------------------|----------------|----|
|      | POST                    | APPROVED<br>77/78 | PROPOSED<br>78/79 | PAAPPROVED<br>77/78 | PRCP.<br>78/79 |    |
| 1.   | CHIEF ENGINEER          | 1                 | 1                 | ₹9188.00            | ₹9508.00       | 12 |
| 2.   | DEPUTY CHIEF ENGINEER   | 1                 | 1                 | 7764.00             | 8084.00        | 12 |
| 3.   | PRINCIPAL ENGINEER      | 1                 | 3                 | 7104.00             | 21312.00       | 12 |
| 4.   | SENIOR ENGINEER         | 3                 | 5                 | 17544.00            | 29970.00       | 10 |
| 5.   | ENGINEER I              | 5                 | 8                 | 21640.00            | 55754.00       | 09 |
| 6.   | ENGINEER II             | 12                | 20                | 39168.00            | 67080.00       | 08 |
| 7.   | ENGINEERING ASST. I     | 9                 | 20                | 22464.00            | 52080.00       | 07 |
| 8.   | ENGINEERING ASST. I     | 10                | 20                | 19080.00            | 39840.00       | 06 |
| 9.   | " " II                  | 10                | 15                | 14400.00            | 22578.00       | 05 |
| 10.  | " " II                  | 12                | 20                | 23968.00            | 24210.00       | 04 |
| 11.  | MECHANICAL SUPRITENDENT | 1                 | 1                 | 3264.00             | 3264.00        | 06 |
| 12.  | SENIOR ASST. MECH. SUP. | 1                 | 1                 | 2496.00             | 2652.00        | 07 |
| 13.  | MECHANIC I              | 1                 | 2                 | 1512.00             | 3096.00        | 05 |
| 14.  | MECHANIC II             | 3                 | 4                 | 3492.00             | 4842.00        | 04 |
| 15.  | MECHANIC MATE           | -                 | 2                 | -                   | 1704.00        | 02 |
| 16.  | PLANT ATTENDENT         | 3                 | 3                 | 2700.00             | 2844.00        | 03 |
| 17.  | ELECTRICIAN I           | 1                 | 2                 | 1440.00             | 2252.00        | 05 |
| 18.  | ELECTRICIAN II          | 4                 | 4                 | 4800.00             | 4800.00        | 04 |
| 19.  | " III                   | -                 | 2                 | -                   | 1896.00        | 05 |
| 20.  | SENIOR AERIAL RIGGER    | 1                 | 1                 | 2496.00             | 2772.00        | 07 |
| 21.  | AERIAL RIGGER           | 4                 | 1                 | 1286.00             | 1200.00        | 04 |
| 22.  | ASST. AERIAL RIGGER     | 1                 | 2                 | 900.00              | 1896.00        | 05 |
| 23.  | SENIOR BUILDING SUPR.   | 1                 | 1                 | 4368.00             | 4368.00        | 05 |
| 24.  | BUILDING SUPR.          | 1                 | 1                 | 3664.00             | 3264.00        | 05 |
| 25.  | ASST. BUILDING SUPR.    | 1                 | 2                 | 2496.00             | 5184.00        | 07 |
| 26.  | MASON I                 | 1                 | 2                 | 1440.00             | 3096.00        | 05 |
| 27.  | MASON II                | 3                 | 2                 | 3600.00             | 2484.00        | 04 |
| 28.  | MASON III               | 2                 | 4                 | 1896.00             | 3864.00        | 04 |
| 29.  | CARPENTER I             | 2                 | 2                 | 2952.00             | 3096.00        | 05 |
| 30.  | CARPENTER II            | 8                 | 5                 | 9000.00             | 6000.00        | 04 |



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PERSONAL EMOLUMENTS APPENDIX I  
THE BROADCASTING COMPANY OF NORTHERN NIGERIA LIMITED.  
DIVISION ENGINEERING

| ITEM | DETAILS OF EXPENDITURE | ESTABLISHMENTS    |                  |                   | PROVISION         | SCALE |
|------|------------------------|-------------------|------------------|-------------------|-------------------|-------|
|      |                        | APPROVED<br>77/78 | APROSED<br>78/79 | APPROVED<br>77/78 | PROPOSED<br>78/79 |       |
| 1.   | CAPENTER III           | 3                 | 8                | 2844.00           | 7728.00           | 03    |
| 2.   | PLUMBER I              | 2                 | 1                | 2400.00           | 1200.00           | 04    |
| 3.   | PLUMBER II             | -                 | 3                | -                 | 2916.00           | 03    |
| 4.   | 08 VAN ATTENDENT       | 1                 | 1                | 720.00            | 768.00            | 01    |
| 5.   | TRANSPORT OFFICER      | 1                 | 1                | 2496.00           | 2652.00           | 07    |
| 6.   | HEAD DRIVER            | 1                 | 1                | 1512.00           | 1476.00           | 05    |
|      | SENIOR DRIVER          | 2                 | 2                | 2400.00           | 2526.00           | 04    |
| 8.   | DRIVERS                | 12                | 14               | 10800.00          | 13902.00          | 03    |
| 9.   | PAINTER I              | 1                 | 1                | 1476.00           | 1548.00           | 05    |
| 10.  | PAINTER II             | 3                 | 2                | 3600.00           | 2400.00           | 04    |
| 11.  | PAINTER III            | -                 | 3                | -                 | 2880.00           | 03    |
|      | T O T A L              | 126               | 194              | 264,570           | 415686            |       |

ARCHIVES







PERSONAL EMOLUMENTS APPENDIX I  
THE BROADCASTING COMPANY OF NORTHERN NIGERIA LIMITED  
DIVISION: ACCOUNTS

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| ITEM | DETAILS OF EXPENDITURE | ESTABLISHMENTS    |                   | PROVISION         |                   | SCALE |
|------|------------------------|-------------------|-------------------|-------------------|-------------------|-------|
|      | POST                   | APPROVED<br>77/78 | PROPOSED<br>78/79 | APPROVED<br>77/78 | PROPOSED<br>78/79 |       |
| 1.   | Chief Accountant       | 1                 | 1                 | N8868.00          | N8868.00          | 14    |
| 2.   | Principal Accountant   | 1                 | 1                 | 7104.00           | 7320.00           | 12    |
| 3.   | Senior Accountant      | 1                 | 1                 | 5460.00           | 5460.00           | 10    |
| 4.   | Accountant I           | 1                 | 2                 | 8736.00           | 9060.00           | 09    |
| 5.   | Accountant II          | 2                 | 3                 | 7278.00           | 10092.00          | 08    |
| 6.   | Accounting Assistant   | 4                 | 5                 | 9984.00           | 14100.00          | 07    |
| 7.   | Senior Accounts Clerk  | 8                 | 8                 | 15263.00          | 16320.00          | 06    |
| 8.   | Accounts Clerks I      | 6                 | 6                 | 8640.00           | 9288.00           | 05    |
| 9.   | Accounts Clerk II      | 12                | 12                | 13968.00          | 14904.00          | 04    |
| 10.  | Stores Officer         | 1                 | 1                 | 3264.00           | 3264.00           | 03    |
| 11.  | Asst. Stores Officer   | 1                 | 1                 | 2496.00           | 2532.00           | 07    |
| 12.  | Senior Stores Keeper   | 1                 | 1                 | 1908.00           | 2136.00           | 06    |
| 13.  | Stores Keepers         | 2                 | 2                 | 3024.00           | 3096.00           | 05    |
| 14.  | Stores Clerks          | 4                 | 6                 | 6984.00           | 7452.00           | 04    |
| 15.  | Stores Attendants      | 2                 | 2                 | 1440.00           | 1584.00           | 01    |
|      | Total                  | 47                | 52                | 104,417           | 115,476           |       |

ARCHIVES



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BROADCASTING COMPANY OF NORTHERN NIGERIA LIMITED - RECURRENT EXPENDITURE BUDGET PROPOSED  
FOR THE YEAR 1977/78

ADMINISTRATION AND GENERAL SALARIES  
AND WAGES AND FRINGE BENEFITS:

|                                              | <u>APPROVED 1977/78</u> | <u>PROPOSED 1978/79</u> | <u>REMARKS</u>                |
|----------------------------------------------|-------------------------|-------------------------|-------------------------------|
| 1. Salaries and wages as per Appendix I      | 1,045,514               | 1,416,381               |                               |
| 2. Pension Scheme                            | 261,379                 | 354,095                 |                               |
| 3. Contribution to ITF (1974/78)             | -                       | 60,000                  |                               |
| 4. Motor Vehicle Basic Allowance             | 60,000                  | 80,000                  | 11                            |
| 5. Seconded Officers fees                    | -                       | 5,000                   | at                            |
| 6. Medical Expenses                          | 3,000                   | 5,000                   | re                            |
| 7. Rent Supplement                           | 30,000                  | 40,000                  | "                             |
| 8. Subsidy staff canteen                     | 2,000                   | 3,000                   | New bigger canteen proposed.  |
| 9. Sports, welfare and recreation facilities | 3,000                   | 3,000                   | lt                            |
| 0. Leave grant                               | 22,000                  | 30,000                  | id                            |
| 1. In-service training and training school   | 25,000                  | 25,000                  | No specific provision made le |
| 2. Special expenditure (office equipment)    | 20,000                  | 5,000                   | 11                            |
| 3. Furniture for new offices and quarters    | -                       | 75,000                  | if                            |
|                                              | 1,471,893               | 2,101,476               |                               |

...../2.



ESTABLISHMENT COST

|                                                           | CF | <u>APPROVED 1977/78</u> | <u>PROPOSED 1978/79</u> | <u>REMARKS</u>                                                      |
|-----------------------------------------------------------|----|-------------------------|-------------------------|---------------------------------------------------------------------|
|                                                           |    | 1,471,893               | 2,101,476               |                                                                     |
| 1. Transport and travelling                               |    | 80,000                  | 100,000                 | Current estimates grossly inadequate.                               |
| 2. Directors fees and expenses                            |    | 8,000                   | 8,000                   |                                                                     |
| 3. Official transistor radio sets 20                      |    | -                       | -                       |                                                                     |
| 4. Water rates                                            |    | 4,000                   | 5,000                   | New premises & State studi                                          |
| 5. Stationery                                             |    | 21,000                  | 30,000                  | Current year under-estimat                                          |
| 6. Postages and telephones                                |    | 30,000                  | 40,000                  | All stations charges incre by Post Office.                          |
| 7. Rent of Telex                                          |    | 5,000                   | 5,000                   | " " " "                                                             |
| 8. Insurance other than for vehicles                      |    | 30,000                  | 50,000                  | i.e. equipment, many addit equipments and States stud               |
| 9. Group rents and rates                                  |    | 15,000                  | 15,000                  | New studios and houses                                              |
| 10. Audit fees                                            |    | 2,000                   | 2,000                   |                                                                     |
| 11. Bank charges (L.C.'s)                                 |    | 12,000                  | 25,000                  | More banking activities pl charges on L/C up to 1% of of equipment. |
| 12. Professional fees                                     |    | -                       | 60,000                  |                                                                     |
| 13. Legal and Secretariat                                 |    | 4,000                   | 3,000                   | More buildings proposed.                                            |
| 14. Daily rated staff (Casual Labour)                     |    | 5,000                   | 8,000                   | Minimum income level increa by Decree                               |
| 15. Direct contribution to Associated Professional Bodies |    | 2,000                   | 2,000                   |                                                                     |
|                                                           |    | 1,688,893               | 2,454,476               | ...../3.                                                            |



ESTABLISHMENT COST CONT.

CF

APPROVED 1977/78

PROPOSED 1978/79

REMARKS

|                                                           |           |           |                              |
|-----------------------------------------------------------|-----------|-----------|------------------------------|
|                                                           | 1,688,893 | 2,454,476 |                              |
| 16. Rent of office accommodation                          | 20,000    | 15,000    | At Yola, Bauchi & Minna.     |
| 17. Rent of houses for Senior Staff on scale 08 and above | 50,000    | 50,000    |                              |
| 18. Miscellaneous expenses (Public Relations)             | 10,000    | 12,000    |                              |
| 19. Company car loan scheme                               | -         | 250,000   | To replace high interest bar |

CONTRIBUTION TO BON FOR:

|                               |       |        |                                       |
|-------------------------------|-------|--------|---------------------------------------|
| 1. Running of BON Secretariat | 2,000 | 2,000  | Last year's provision under estimated |
| 2. Participation in Festivals | 5,000 | 10,000 |                                       |

PROGRAMME DIVISION

|                              |        |        |                                                               |
|------------------------------|--------|--------|---------------------------------------------------------------|
| 1. Cost and Fees (Programme) | 47,000 | 60,000 | Introduction of new services                                  |
| 2. Copy right                | 7,000  | 7,000  |                                                               |
| 3. Dev. of Listenership      | 5,000  | 10,000 | Extensive publicity of proper English services will be needed |

COMMERCIAL DIVISION:

|                                             |       |        |                                |
|---------------------------------------------|-------|--------|--------------------------------|
| 1. Production Fees - Artists                | 5,000 | 10,000 |                                |
| 2. Other expenses including advert material | 6,000 | 6,000  | Recoverable from advert agency |
| 3. Sales Promotion                          | 3,000 | 3,000  |                                |

ACCOUNTS DIVISION:

|                                  |   |       |  |
|----------------------------------|---|-------|--|
| 1. Ledger, Day Book, Wage Sheets | - | 5,000 |  |
| 2. Miscellaneous                 | - | 5,000 |  |

1,848,893

2,899,476

.../4.



|                                                                                                                                                  | APPROVED 1977/78 | PROPOSED 1978/79 | REMARKS                                             |
|--------------------------------------------------------------------------------------------------------------------------------------------------|------------------|------------------|-----------------------------------------------------|
| CF                                                                                                                                               | 1,848,893        | 2,899,476        |                                                     |
| <u>LIBRARY</u>                                                                                                                                   |                  |                  |                                                     |
| 1. Recorda and Audio Tapes                                                                                                                       | 20,000           | 35,000           | Increased services and stud. centres                |
| 2. Books and periodical etc.                                                                                                                     | 11,000           | 11,000           |                                                     |
| <u>ENGINEERING DIVISION:</u>                                                                                                                     |                  |                  |                                                     |
| 1. Aerial/General Maintenance                                                                                                                    | 60,000           | 75,000           |                                                     |
| 2. Spares for all transmitters                                                                                                                   | 80,000           | 150,000          | No. of transmitters doubled high rate of inflation. |
| 3. (A) Power Supply                                                                                                                              | 150,000          | 300,000          |                                                     |
| (B) Spares for 3 x 750 KVA. Generators                                                                                                           | -                | 30,000           |                                                     |
| 4. Registration, fuel & Maintenance                                                                                                              | 20,000           | 30,000           | Greater mobility will be nec                        |
| 5. Motor vehicle insurance                                                                                                                       | 15,000           | 15,000           |                                                     |
| 6. Excess roads and external works at Company quarters at Kaduna (Malali, 36 x 20 Dawaki Road) Sokoto, Ilorin and Maiduguri studios and quarters | -                | 70,000           |                                                     |
| 7. Replacement of studio central airconditioning plant                                                                                           | -                | 30,000           | Absolutely essential                                |
| <u>NEWS AND CURRENT AFFAIRS</u>                                                                                                                  |                  |                  |                                                     |
| 1. News Agency                                                                                                                                   | 10,000           | 15,000           | Increased charges anticipated                       |
| 2. Lineage correspondence                                                                                                                        | 3,000            | 3,500            |                                                     |
| 3. Programme fees                                                                                                                                | 10,000           | 12,000           |                                                     |
| 4. Hire of Teleprinters                                                                                                                          | 10,000           | 10,000           |                                                     |



3 & CURRENT AFFAIRS CONT.

APPROVED 1977/78

PROPOSED 1978/79

REMARKS

Publications and other miscellaneous specialist background materials

-

5,000

2,237,893

3,690,976

VENUE :

Advertising Revenue

800,000

1,100,000

Bank Interest

10,000

15,000

Other income - schools broadcasts

4,000

-

Should be regarded as public services

Interest 2nd Development Stock

6,000

6,000

Production Charges

11,000

16,000

Interest on Treasury Bills

8,000

8,000

Rent receivable from staff

10,000

15,000

Administrative charges

2,000

2,000

Sale of Boarded Properties

2,000

2,000

853,000

1,164,000

TOTAL EXPENDITURE

2,237,893.00

3,690,976.00

TOTAL REVENUE

853,000.00

1,164,000.00

RENT SUBVENTION REQUIRED

1,384,893

2,526,976.00



46 80 16 287

CAPITAL EXPENDITURE PROPOSALS 1978/79  
THE BROADCASTING COMPANY OF NORTHERN NIGERIA LIMITED

| ITEM | ACCOUNT<br>CODE NO. | QTY | DESCRIPTION                                                                  | #                        |
|------|---------------------|-----|------------------------------------------------------------------------------|--------------------------|
| 1.   | 78/79               | -   | Extension of Office Block,<br>Kaduna                                         | 500,000.00               |
| 2.   | "                   | -   | Purchase of a House/Office<br>in Lagos                                       | 500,000.00               |
| 3.   | "                   | -   | Buildings to house standby<br>generators                                     | 15,000.00                |
| 4.   | "                   | -   | Reel to cassette copier machines                                             | 20,000.00                |
| 5.   | "                   | 2   | Recording Studios, Kaduna                                                    | 90,000.00                |
| 6.   | "                   | -   | Equipment for two recording studios<br>Kaduna                                | 100,000.00               |
|      |                     |     | Transmitter ( 10 KW )                                                        | 250,000.00               |
|      |                     |     | Access Roads to BCNN Quarters and<br>Offices (Ilorin, Sokoto, Jos and Kaduna | 100,000.00               |
|      |                     |     | Special Expinditure Typewriters, Forms<br>and Fillings etc.                  | 15,000.00                |
|      |                     |     | Total                                                                        | <u><u>₦1,590,000</u></u> |



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SUMMARY

THE BROADCASTING COMPANY OF NORTHERN NIGERIA LIMITED

|          |            |             |                             |
|----------|------------|-------------|-----------------------------|
| Expected | Recurrent  | Expenditure | ( Net #2,526,976.00         |
| "        | Capital    | "           | <u>#1,590,000.00</u>        |
| Total    | Subvention | Exp. 78/79  | <u><u>#4,116,976.00</u></u> |

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IMO BROADCASTING SERVICE

DRAFT ESTIMATES - 1978/79

(RECURRENT)

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# SUMMARY OF EXPENDITURE (RECURRENT)

| D E T A I L S             | P R O V I S I O N |           |
|---------------------------|-------------------|-----------|
|                           | 1978/79           | 1977/78   |
| Total Personal Emoluments | 1,720,478         | 1,450,284 |
| Total Ancillary Charges   | 377,500           | 199,660   |
| Total other Charges       | 1,009,520         | 369,420   |
| Total Special Expenditure | 600,000           | 297,040   |
|                           | 3,707,498         | 2,316,404 |
|                           |                   |           |

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## SUMMARY OF PERSONAL EMOLUMENTS 1978/79

| DETAILS OF EXPENDITURE            | 1978/79   | 1977/78   |
|-----------------------------------|-----------|-----------|
| Chairman & Board Members          | 6,000     | 6,000     |
| Director-General's Office         | 53,090    | 50,410    |
| Secretary's Department            | 17,920    | 15,280    |
| Administration Division           | 390,090   | 332,625   |
| Engineering Division              | 523,160   | 455,700   |
| Programme Division                | 288,198   | 254,569   |
| News and Current Affairs Division | 202,090   | 141,465   |
| Accounts Division                 | 134,170   | 121,190   |
| Commercial Division               | 105,760   | 72,860    |
|                                   | 1,720,478 | 1,450,284 |

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## ESTIMATE OF IMO STATE OF NIGERIA, 1978 - 79

## ANNEXURE IV

EXPENDITURE

| 1978 - 79<br>SUB HEADS | DETAILS OF EXPENDITURE           |       | ESTABLISHMENTS |           | PROVISION |           |
|------------------------|----------------------------------|-------|----------------|-----------|-----------|-----------|
|                        |                                  |       | 1978 - 79      | 1977 - 78 | 1978 - 79 | 1977 - 78 |
|                        | <u>BOARD MEMBERS</u>             |       |                |           |           |           |
| 001                    | Chairman                         |       | 1              | 1         | 20e       | 20e       |
| 002                    | Members                          |       | 6              | 6         | 6,000     | 6,000     |
|                        |                                  |       |                |           | 6,000     | 6,000     |
|                        | <u>DIRECTOR GENERAL'S OFFICE</u> |       |                |           |           |           |
| 003                    | Director General                 | GL 16 | 1              | 1         | 12,420    | 11,850    |
| 004                    | Personal Secretary II            | GL 09 | 1              | 1         | 4,700     | 4,530     |
| 005                    | Confidential Secretary II        | GL 07 | 1              | -         | 2,660     | -         |
| 006                    | Confidential Secretary III       | GL 06 | -              | 1         | -         | 2,010     |
| 007                    | Stenographer                     | GL 05 | 1              | 1         | 1,550     | 1,440     |
|                        | <u>INTERNAL AUDIT DEPARTMENT</u> |       |                |           |           |           |
| 008                    | Senior Internal Auditor          | GL 10 | 1              | 1         | 5,630     | 5,460     |
| 009                    | Internal Auditor                 | GL 09 | 1              | 1         | 4,530     | 4,370     |
| 010                    | Principal Executive Officer      | GL 10 | 1              | 1         | 5,630     | 5,460     |
| 011                    | Senior Executive Officer         | GL 09 | 1              | 1         | 4,700     | 4,530     |
| 012                    | Higher Executive Officer         | GL 08 | 1              | 1         | 3,570     | 3,420     |
| 013                    | Executive Officer                | GL 07 | 2              | 2         | 5,210     | 5,000     |
| 014                    | Aidot Clerk                      | GL 04 | 2              | 2         | 2,490     | 2,340     |
|                        |                                  |       |                |           | 53,090    | 50,410    |
|                        |                                  |       |                |           |           | .... / 2  |



| 1978 - 79<br>SUB HEADS | DETAILS OF EXPENDITURE             | ESTABLISHMENTS |           |           |           | PROVISION |           |
|------------------------|------------------------------------|----------------|-----------|-----------|-----------|-----------|-----------|
|                        |                                    | 1978 - 79      | 1977 - 78 | 1978 - 79 | 1977 - 78 | 1978 - 79 | 1977 - 78 |
| 1                      | <u>SECRETARY'S DEPARTMENT</u>      |                |           |           |           |           |           |
| 015                    | Secretary to the Corporation GL 15 | 1              | 1         | 10,000    | 8,090     |           |           |
| 016                    | Confidential Secretary I GL 08     | 1              | 1         | 3,270     | 3,270     |           |           |
| 017                    | Confidential Secretary II GL 07    | 1              | -         | 2,740     | -         |           |           |
| 018                    | Confidential Secretary III GL 06   | 1              | 1         | -         | 2,010     |           |           |
| 019                    | Stenographer GL 05                 | 1              | 1         | 1,910     | 1,910     |           |           |
|                        |                                    |                |           | 17,920    | 15,280    |           |           |

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| 1978 - 79<br>SUB HEADS | DETAILS OF EXPENDITURE                     |          | ESTABLISHMENTS |           | PROVISION |           |
|------------------------|--------------------------------------------|----------|----------------|-----------|-----------|-----------|
|                        |                                            |          | 1978 - 79      | 1977 - 78 | 1978 - 79 | 1977 - 78 |
|                        | <u>ADMINISTRATION DIVISION</u>             |          |                |           |           |           |
| 020                    | Director of Administration                 | GL 15    | 1              | -         | 10,000    |           |
| 021                    | Controller of Admin                        | GL 13    | 1              |           | 7,770     |           |
|                        | <u>PERSONNEL &amp; ESTABLISHMENT DEPT.</u> |          |                |           |           |           |
| 022                    | Principal Admin. Officer                   | GL 12    | 1              | 1         | 7,320     | 7,110     |
| 023                    | Senior Admin. Officer                      | GL 10    | 1              | 1         | 5,790     | 5,460     |
| 024                    | Principal Executive Officer<br>(Pers)      | GL 10/11 | 1              | 1         | 6,450     | 5,630     |
| 025                    | Confidential Secretary III                 | GL 06    | 1              | 1         | 2,040     | 1,910     |
| 026                    | Senior Executive Officer                   | GL 09    | 1              | 1         | 4,370     | 4,200     |
| 027                    | Admin. Officer I/II                        | 08/ 09   | 2              | 2         | 9,060     | 8,740     |
| 028                    | Higher Executive Officer                   | GL 08    | 3              | 3         | 10,250    | 6,530     |
| 029                    | Executive Officer                          | GL 07    | 3              | 3         | 8,120     | 7,860     |
| 030                    | Asst. Executive Officer                    | GL 06    | 3              | 3         | 6,120     | 5,730     |
| 031                    | Senior Clerical Officer                    | GL 05    | 2              | -         | 20e       | -         |
| 032                    | Clerical Officer                           | GL 04    | 2              | 3         | 2,580     | 2,880     |
|                        | <u>ADMIN. &amp; GENERAL SERVICE DEPT.</u>  |          |                |           |           |           |
| 033                    | Principal Adm. Officer                     | GL 12    | 1              | 1         | 7,320     | 7,110     |
| 034                    | Senior Admin. Officer                      | GL 10    | 1              | 1         | 5,790     | 5,630     |

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| 1978 - 79<br>SUB HEAD | DETAILS OF EXPENDITURE   |       | ESTABLISHMENTS |          | P R O V I S I O N |           |
|-----------------------|--------------------------|-------|----------------|----------|-------------------|-----------|
|                       |                          |       | 1978 - 79      | 1977 -78 | 1978 - 79         | 1977 - 78 |
| 035                   | Confidential Sec. II/III | 07/06 | 1              | 1        | 2,540             | 2,390     |
| 036                   | Admin. Officer I/II      | 09/08 | 1              | 1        | 4,530             | 4,370     |
| 037                   | Higher Executive Officer | GL 08 | 1              | 1        | 3,420             | 3,270     |
| 038                   | Executive Officer        | GL 07 | 5              | 5        | 13,300            | 12,740    |
| 039                   | Asst. Executive Officer  | GL 06 | 2              | 2        | 4,080             | 3,820     |
| 040                   | Senior Clerical Officer  | GL 05 | 5              | 5        | 7,380             | 7,200     |
| 041                   | Clerical Officer         | GL 04 | 13             | 27       | 17,360            | 31,590    |
| 042                   | Clerical Assistants      | GL 03 | 9              | 2        | 8,510             | 1,800     |
| 043                   | Confidential Secretary   | GL 06 | 3              | 6        | 6,120             | 5,730     |
| 044                   | Stenographer             | GL 05 | 11             | 8        | 15,530            | 11,520    |
| 045                   | Typist I/II/III          | 04/03 | 43             | 33       | 51,600            | 31,185    |
| 046                   | Supervisor (Telephonist) | GL 05 | 1              | 1        | 1,620             | 1,520     |
| 047                   | Senior Telephonist       | GL 04 | 1              | 1        | 1,290             | 1,670     |
| 048                   | Senior Receptionist      | GL 04 | 1              | 1        | 1,290             | 1,170     |
| 049                   | Telephonist              | GL 03 | 5              | 5        | 4,950             | 5,400     |
| 050                   | Receptionist             | GL 03 | 4              | 4        | 3,760             | 3,750     |
| 051                   | Duplicating Machine Op.  | GL 03 | 3              | 3        | 2,870             | 2,820     |
| 052                   | Head Messenger           | GL 03 | 3              | 1        | 2,870             | 1,500     |
| 053                   | Messenger                | GL 02 | 20             | 22       | 17,800            | 19,650    |
| 054                   | Cleaner                  | GL 01 | 15             | 15       | 12,000            | 11,520    |
| 055                   | Gardener                 | GL 02 | 6              | 6        | 5,340             | 5,220     |
| 056                   | First-Aid Attendant      | GL 01 | 2              | 2        | 1,540             | 1,500     |
| 057                   | Labourer                 | GL 01 | 12             | 12       | 9,240             | 9,240     |



| 1978 - 79<br>SUB HEAD |                                             |          | ESTABLISHMENTS |           | PROVISION |           |
|-----------------------|---------------------------------------------|----------|----------------|-----------|-----------|-----------|
|                       |                                             |          | 1978 - 79      | 1977 - 78 | 1978 - 79 | 1977 - 78 |
|                       | <u>TRANSPORT &amp; PASSAGES SUB-SECTION</u> |          |                |           |           |           |
| 058                   | Transport Officer                           | GL 08    | 1              | 1         | 3,270     | 2,500     |
| 059                   | Asst. Transport Officer                     | GL 07    | 1              | 1         | 2,540     | 1,910     |
| 060                   | Senior Driver/Mech. I                       | GL 06    | 3              | 2         | 5,960     | 3,820     |
| 061                   | Senior Driver/Mech. II                      | GL 05    | 4              | 4         | 6,340     | 6,050     |
| 062                   | Driver/Mech. II                             | GL 04/05 | 8              | 8         | 10,000    | 9,720     |
| 063                   | Motor Driver                                | GL 03    | 11             | 11        | 12,750    | 10,300    |
|                       | <u>SECURITY SUB-SECTION</u>                 |          |                |           |           |           |
| 064                   | Security Officer                            | GL 08    | 1              | 1         | 3,270     | 2,620     |
| 065                   | Asst. Security Officer                      | GL 07    | 2              | 1         | 5,080     | 1,660     |
| 066                   | Security Supervisor                         | GL 06    | 3              | 3         | 5,850     | 4,320     |
| 067                   | Senior Security Guard                       | GL 05    | 3              | 5         | 4,440     | 5,850     |
| 068                   | Security Guard I                            | GL 04    | 6              | 10        | 7,200     | 13,500    |
| 069                   | Security Guard II                           | GL 03    | 15             | 10        | 14,250    | 8,040     |
| 070                   | Security Guard III                          | GL 02    | 20             | 10        | 17,200    | 6,480     |
|                       |                                             |          |                |           | 390,090   | 332,625   |



| 1978-79<br>SUBHEAD | DETAILS OF EXPENDITURE                  |          | ESTABLISHMENTS |         | PROVISION |         | Remarks                                                |
|--------------------|-----------------------------------------|----------|----------------|---------|-----------|---------|--------------------------------------------------------|
|                    |                                         |          | 1978-79        | 1977-78 | 1978-79   | 1977-78 |                                                        |
|                    | <u>ENGINEERING DIVISION</u>             |          |                |         |           |         |                                                        |
| 071                | Director of Engineering                 | GL 15    | 1              | -       | 10,000    | -       |                                                        |
| 072                | Confidential Secretary I                | GL 08    | 1              | 1       | 3,420     | 3,270   |                                                        |
| 073                | Chief Engineer                          | GL 14    | 1              | 1       | 8,870     | 8,870   |                                                        |
| 074                | Confidential Secretary II               | GL 07    | 1              | 1       | 2,940     | 2,770   |                                                        |
|                    | <u>Operations and Maintenance Dept.</u> |          |                |         |           |         |                                                        |
| 075                | Asst. Chief Engineer                    | GL 13    | 1              | 1       | 8,410     | 8,090   |                                                        |
| 076                | Confidential Secretary III              | GL 06    | 1              | 1       | 2,040     | 1,950   |                                                        |
| 077                | Chief Technical Officer                 | GL 13    | 2              | 2       | 16,150    | 15,540  | 1 To Head<br>Tx. Opts.<br>1 To Head<br>Studio<br>Opts. |
|                    | <u>Transmitter Station I</u>            |          |                |         |           |         |                                                        |
| 078                | Asst. Chief Technical Officer           | GL 12    | 1              | 1       | 7,540     | 7,110   |                                                        |
| 079                | Principal Technical Officer I/II        | GL 11/10 | 2              | 2       | 13,000    | 10,920  |                                                        |
| 080                | Senior Technical Officer                | GL 09    | 2              | 1       | 8,740     | 4,370   |                                                        |
| 081                | Higher Technical Officer                | GL 08    | 4              | 4       | 14,280    | 13,060  |                                                        |
| 082                | Technical Officer                       | GL 07    | 3              | 3       | 8,410     | 7,400   |                                                        |
| 083                | Asst. Technical Officer/ATO (Tr)        | GL 06/05 | 5              | 5       | 10,700    | 9,540   |                                                        |
| 084                | Technical Attendant                     | GL 03    | 2              | 2       | 2,010     | 1,880   |                                                        |
|                    | <u>Transmitter Station 2</u>            |          |                |         |           |         |                                                        |
| 085                | Asst. Chief Technical Officer           | GL 12    | 1              | 1       | 7,540     | 7,110   |                                                        |
| 086                | Principal Technical Officer I/II        | GL 11/10 | 2              | 1       | 13,000    | 6,450   |                                                        |
| 087                | Senior Technical Officer                | GL 09    | 1              | 1       | 4,370     | 4,370   |                                                        |
| 088                | Higher Technical Officer                | GL 08    | 3              | 3       | 10,260    | 9,800   |                                                        |
| 089                | Technical Officer                       | GL 07    | 5              | 5       | 13,300    | 12,700  |                                                        |
| 090                | Asst. Technical Officer/ATO (Tr)        | GL 06/05 | 6              | 6       | 12,240    | 11,700  |                                                        |

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| 1978-79<br>SUB HEAD | DETAILS OF EXPENDITURE                    |  | ESTABLISHMENTS |         | PROVISION |         |
|---------------------|-------------------------------------------|--|----------------|---------|-----------|---------|
|                     |                                           |  | 1978-79        | 1977-78 | 1978-79   | 1977-78 |
| 091                 | Technical Attendant GL 04/03              |  | 2              | 2       | 2,500     | 2,400   |
|                     | <u>STUDIOS</u>                            |  |                |         |           |         |
| 092                 | Asst. Chief Technical Officer GL 12       |  | 1              | 1       | 7,320     | 7,110   |
| 093                 | Principal Technical Officer I/II GL 11/10 |  |                |         |           |         |
| 094                 | Senior Technical Officer GL 09            |  | 4              | 4       | 17,810    | 17,500  |
| 095                 | Higher Technical Officer GL 08            |  | 5              | 5       | 17,850    | 16,320  |
| 096                 | Technical Officer GL 07                   |  | 6              | 6       | 16,570    | 15,000  |
| 097                 | Asst. Technical Officer/ATO (Tr) GL 06/05 |  | 10             | 10      | 20,990    | 19,080  |
| 098                 | Technical Attendant GL 04/03              |  | 3              | 4       | 3,750     | 3,600   |
|                     | <u>OUTSIDE BROADCAST</u>                  |  |                |         |           |         |
| 099                 | Principal Technical Officer I/II GL 11/10 |  | 1              | 1       | 6,450     | 5,460   |
| 100                 | Higher Technical Officer GL 08            |  | 1              | 1       | 3,570     | 3,270   |
| 101                 | Technical Officer GL 07                   |  | 2              | 2       | 5,460     | 5,000   |
| 102                 | ATO/ATO (Tr) GL 06/05                     |  | 2              | 2       | 4,500     | 4,000   |
| 103                 | Technical Attendant I/II GL 04/03         |  | 2              | 2       | 2,500     | 2,400   |
|                     | <u>MONITORING</u>                         |  |                |         |           |         |
| 104                 | Senior Technical Officer GL 09            |  | 1              | 1       | 4,530     | 4,370   |
| 105                 | Higher Technical Officer GL 08            |  | 1              | 1       | 3,570     | 3,420   |
| 106                 | ATO/ATO (Tr) GL 06/05                     |  | 12             | 12      | 25,500    | 22,900  |
|                     | <u>RESEARCH &amp; DEVELOPMENT DEPT.</u>   |  |                |         |           |         |
| 107                 | Asst. Chief Engineer GL 13                |  | 1              | 1       | 8,410     | 7,770   |
| 108                 | Confidential Secretary III GL 06          |  | 1              | 1       | 2,040     | 1,950   |
| 109                 | Principal Engineer GL 12                  |  | 2              | 2       | 14,640    | 14,220  |
| 110                 | Senior Engineer GL 10                     |  | 4              | 4       | 22,520    | 21,840  |

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| 1978-79<br>SUB HEAD | DETAILS OF EXPENDITURE                         | ESTABLISHMENTS |         | PROVISION |         |
|---------------------|------------------------------------------------|----------------|---------|-----------|---------|
|                     |                                                | 1978-79        | 1977-78 | 1978-79   | 1977-78 |
|                     | <u>RESEARCH &amp; DEVELOPMENT DEPT. Contd.</u> |                |         |           |         |
| 111                 | Engineer I/II (Pupil Engineer) GL 09/08        | 5              | 5       | 21,850    | 21,850  |
| 112                 | Senior Technical Officer GL 09                 | 1              | 1       | 4,530     | 4,400   |
| 113                 | Higher Technical Officer GL 08                 | 1              | 1       | 3,420     | 3,270   |
| 114                 | Technical Officer GL 07                        | 2              | 2       | 5,610     | 5,000   |
| 115                 | Technical Attendant II GL 03                   | 1              | 1       | 1,000     | 900     |
| 116                 | Foreman (Aerial Rigging) GL 06                 | 1              | 1       | 2,040     | 1,950   |
| 117                 | Aerial Rigger I GL 05                          | 1              | 1       | 1,550     | 1,480   |
| 118                 | Aerial Rigger II GL 04                         | 1              | 1       | 1,250     | 1,200   |
| 119                 | Technical Attendant (Rigging) GL03             | 1              | 1       | 1,000     | 900     |
|                     | <u>WORKSHOP</u>                                |                |         |           |         |
| 120                 | Works Manager GL 10                            | 1              | 1       | 5,630     | 5,460   |
|                     | <u>DIESEL SECTION</u>                          |                |         |           |         |
| 121                 | Workshop Superitendent GL 08                   | 1              | 1       | 3,870     | 3,270   |
| 122                 | Asst. Workshop Supt. GL 07                     | 1              | 1       | 2,800     | 2,500   |
| 123                 | Foreman GL 06                                  | 1              | 1       | 2,150     | 1,990   |
| 124                 | Craftsman I GL 05                              | 4              | 4       | 6,490     | 5,670   |
| 125                 | Craftsman II/III GL 04                         | 8              | 8       | 10,000    | 9,600   |
| 126                 | Technical Attendant I GL 04                    | 1              | 1       | 1,260     | 1,200   |
| 127                 | Technical Attendant II GL 03                   | 5              | 6       | 4,950     | 5,600   |

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| 1978-79<br>SUB HEAD | DETAILS OF EXPENDITURE |       | ESTABLISHMENTS |         | PROVISION |         |
|---------------------|------------------------|-------|----------------|---------|-----------|---------|
|                     |                        |       | 1978-79        | 1977-78 | 1978-79   | 1977-78 |
|                     | <u>MOTOR SECTION</u>   |       |                |         |           |         |
| 128                 | Workshop Superitendent | GL 08 | 1              | -       | 3,870     | -       |
| 129                 | Asst. Workshop Supt.   | GL 07 | 1              | 1       | 2,810     | 2,500   |
| 130                 | Foreman                | GL 06 | 1              | 1       | 2,140     | 1,910   |
| 131                 | Foreman (Auto Elect.)  | GL 06 | 1              | -       | 2,140     | -       |
| 132                 | Craftsman I            | GL 05 | 3              | 3       | 4,860     | 4,320   |
| 133                 | Craftsman II/III       | GL 04 | 3              | 3       | 4,150     | 3,500   |
| 134                 | Technical Attendant    | GL 03 | 2              | 2       | 2,010     | 1,800   |

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| SUB HEAD | DETAILS OF EXPENDITURE       |       | ESTABLISHMENTS |         | PROVISION |         |
|----------|------------------------------|-------|----------------|---------|-----------|---------|
|          |                              |       | 1978-79        | 1977-78 | 1978-79   | 1977-78 |
|          | <u>ELECTRICAL SECTION</u>    |       |                |         |           |         |
| 135      | Asst. Workshop Supt.         | GL 07 | 1              | 1       | 2,930     | 2,500   |
| 136      | Foreman                      | GL 06 | 1              | 1       | 2,150     | 1,910   |
| 137      | Craftsman 1                  | GL 05 | 2              | 2       | 3,480     | 2,880   |
| 138      | " 1 (Auto Elect)             | GL 05 | 1              | -       | 1,550     | -       |
| 139      | " 11/111                     | GL 04 | 7              | 5       | 9,610     | 5,820   |
| 140      | Technical Attendant II       | GL 03 | 3              | 3       | 3,870     | 2,700   |
|          | <u>CIVIL/FITTING SECTION</u> |       |                |         |           |         |
| 141      | Asst. Workshop Supt          | GL 07 | 1              | 1       | 2,930     | 2,500   |
| 142      | Foreman                      | GL 06 | 1              | 1       | 2,150     | 1,910   |
| 143      | Craftsman 1 (Carpentry)      | GL 05 | 1              | 2       | 1,550     | 3,030   |
| 144      | " 11/111(Carpentry)          | GL 04 | 4              | 2       | 5,370     | 2,400   |
| 145      | " 11/111 (Mason)             | GL 04 | 2              | 2       | 2,670     | 2,340   |
| 146      | " 11/111 (Painter)           | GL 04 | 1              | 1       | 1,290     | 1,170   |
| 147      | " 1 (Fitter)                 | GL 05 | 1              | -       | 1,550     | -       |
| 148      | Craftsman 11/111 (Fitter)    | GL 04 | 2              | 3       | 3,490     | 3,600   |
| 149      | Technical Attendant II       | GL 03 | 3              | 3       | 3,010     | 2,700   |
| 150      |                              |       |                |         |           |         |
|          |                              |       |                |         | 523,160   | 455,700 |

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PROGRAMME DIVISION

| SUB HEAD | DETAILS OF EXPENDITURE                                         |       | <u>E S T A B L I S H M E N T S</u> |           | <u>P R O V I S I O N</u> |           |
|----------|----------------------------------------------------------------|-------|------------------------------------|-----------|--------------------------|-----------|
|          |                                                                |       | 1978 - 79                          | 1977 - 78 | 1978 - 79                | 1977 - 78 |
|          | <u>PROGRAMMES DIVISION</u>                                     |       |                                    |           |                          |           |
| 151      | Director of Programmes                                         | GL 15 | 1                                  | 1         | 10,000                   | 9,190     |
| 152      | Confidential Secretary I                                       | GL 08 | 1                                  | 1         | 3,270                    | 3,270     |
| 153      | Controller of Programmes (English & Igbo Service)              | GL 13 | 2                                  | 2         | 15,540                   | 14,640    |
| 154      | Executive Producer I                                           | GL 12 | 2                                  | -         | 15,420                   | -         |
| 155      | Executive Producers II                                         | GL 11 | 2                                  | 2         | 13,360                   |           |
| 156      | Confidential Secretary II                                      | GL 07 | 1                                  | 1         | 2,550                    | 2,550     |
| 157      | Principal Producers/Presentation Planning Officer Presentation | GL 10 | 6                                  |           | 32,760                   | -         |
| 158      | Senior Planning Officer                                        | GL 09 | 1                                  | 1         | 4,530                    | 4,530     |
| 159      | Planning Officer                                               | GL 08 | 1                                  | 1         | 3,770                    | 3,770     |
| 160      | Planning Assistant                                             | GL 05 | 3                                  | -         | 4,500                    | 1,440     |
| 161      | Junior Planning Assistant (Tr)                                 | GL 04 | 3                                  | 3         | 3,750                    | 3,510     |
|          | <u>OB/SPECIAL EVENTS AND MAGAZINE DEPARTMENT</u>               |       |                                    |           |                          |           |
| 162      | Senior Producer                                                | GL 09 | 1                                  | 1         | 4,530                    | 4,530     |



| SUB HEAD | DETAILS OF EXPENDITURE               |       | ESTABLISHMENTS |           | PROVISION |           |
|----------|--------------------------------------|-------|----------------|-----------|-----------|-----------|
|          |                                      |       | 1978 - 79      | 1977 e 78 | 1978 - 79 | 1977 - 78 |
| 163      | Producer                             | GL 08 | 1              | 1         | 3,570     | 3,270     |
| 164      | Producer (Tr)                        | GL 07 | 2              | 1         | 5,320     | 2,320     |
| 165      | Programme Assistant                  | GL 06 | 2              | 2         | 4,080     | 3,820     |
| 166      | Junior Programme Assistant (Tr)      | GL 04 | 2              | 2         | 2,500     | 2,340     |
|          | <u>PRESENTATION DEPARTMENT</u>       |       |                |           |           |           |
| 168      | Senior Presentation Officer          | GL 09 | 1              | 1         | 4,530     | 4,530     |
| 169      | Presentation Officer                 | GL 08 | 3              | 2         | 10,260    | 7,540     |
| 170      | Presentation Officer (Tr)            | GL 07 | 2              | 1         | 5,080     | 2,500     |
| 171      | Programme Assistant                  | GL 06 | 3              | 4         | 5,850     | 7,640     |
| 172      | Junior Programme Assistant           | GL 05 | 4              | 6         | 6,200     | 9,200     |
|          | <u>WOMEN AND CHILDRED DEPARTMENT</u> |       |                |           |           |           |
| 174      | Senior Producer                      | GL 09 | 1              | 1         | 4,530     | 4,530     |
| 175      | Producer                             | GL 08 | 1              | 2         | 3,420     | 7,540     |
| 176      | Producer (Trainee)                   | GL 07 | 1              | -         | 2,660     | -         |
| 177      | Junior Programme Assistant (Tr)      | GL 04 | 2              | 2         | 2,500     | 7,640     |

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9/6



| SUB HEAD | DETAILS OF EXPENDITURE                            |       | ESTABLISHMENTS |           | PROVISION |           |
|----------|---------------------------------------------------|-------|----------------|-----------|-----------|-----------|
|          |                                                   |       | 1978 - 79      | 1977 - 78 | 1978 - 79 | 1977 - 78 |
|          | <u>IGBO SERVICE DEPARTMENT</u>                    |       |                |           |           |           |
| 178      | Executive Producer                                | GL 11 | 1              | 1         | 20e       |           |
| 179      | Senior Producer                                   | GL 09 | 2              | 1         | 8,898     | 4,530     |
| 180      | Producer                                          | GL 08 | 3              | 3         | 9,800     | 9,800     |
| 181      | Producer (Trainee)                                | GL 07 | 4              | 2         | 11,000    | 5,000     |
| 182      | Programme Assistant                               | GL 06 | 3              | 4         | 6,640     | 7,640     |
| 183      | Junior Programme Assistant                        | GL 05 | 4              | 6         | 7,750     | 12,960    |
| 184      | Junior Programme Assistant (Trainee)              | GL 04 | 6              | 4         | 7,200     | 4,800     |
|          | <u>EDUCATIONAL BROADCAST/RELIGIOUS SERVICE</u>    |       |                |           |           |           |
| 185      | Senior Producer                                   | GL 09 | 1              | 1         | 4,530     | 20e       |
| 186      | Producer                                          | GL 08 | 1              | 2         | 3,420     | 10,250    |
| 187      | Producer (Trainee)                                | GL 07 | 1              | 2         | 2,660     | 5,000     |
|          | <u>DRAMA &amp; LIGHT ENTERTAINMENT DEPARTMENT</u> |       |                |           |           |           |
| 188      | Senior Producer                                   | GL 09 | 1              | 1         | 4,370     | 4,370     |
| 189      | Producer                                          | GL 08 | 2              | 2         | 6,540     | 6,540     |
|          | <u>FEATURES/TALKS DOCUMENTARIES DEPARTMENT</u>    |       |                |           |           |           |
| 190      | Producer                                          | GL 08 | 2              | 2         | 6,540     | 6,540     |
| 191      | Producer (Trainee)                                | GL 07 | 1              | -         | 2,600     | -         |

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| SUB HEAD | DETAILS OF EXPENDITURE                       |       | ESTABLISHMENT |           | PROVISION |           |
|----------|----------------------------------------------|-------|---------------|-----------|-----------|-----------|
|          |                                              |       | 1978 - 79     | 1977 - 78 | 1978 - 79 | 1977 - 78 |
|          | <u>MUSIC &amp; MUSIC RESEARCH DEPARTMENT</u> |       |               |           |           |           |
| 192      | Senior Producer                              | GL 09 | 1             | 2         | 4,370     | 8,740     |
| 193      | Producer                                     | GL 08 | 1             | 2         | 3,420     | 6,540     |
| 194      | Producer (Trainee)                           | GL 07 | 2             | 3         | 5,320     | 7,500     |
| 195      | Programme Assistant                          | GL 06 | 2             | 2         | 4,880     | 3,820     |
|          | <u>GRAMMOPHONE LIBRARY</u>                   |       |               |           |           |           |
| 196      | Higher Library Officer                       | GL 08 | 1             | 1         | 20e       | 3,270     |
| 197      | Library Officer                              | GL 07 | 1             | 1         | 2,660     | 2,500     |
| 198      | Asst. Library Officer                        | GL 06 | 1             | 1         | 2,040     | 1,910     |
| 199      | Library Assistant II                         | GL 05 | 1             | 2         | 1,550     | 2,880     |
| 200      | Library Assistant III                        | GL 04 | 2             | 2         | 2,500     | 2,340     |
| 201      | Library Attendant                            | GL 02 | 3             | 4         | 2,700     | 3,250     |
|          |                                              |       |               |           | 288,198   | 254,569   |

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| SUB-<br>HEAD | DETAILS OF EXPENDITURE             |       | ESTABLISHMENTS |         | PROVISION |         |
|--------------|------------------------------------|-------|----------------|---------|-----------|---------|
|              |                                    |       | 1978-79        | 1977-78 | 1978-79   | 1977-78 |
|              | <u>D.N.C.A'S OFFICE</u>            |       |                |         |           |         |
| 202          | Director of News & Current Affairs | GL 15 | 1              | 1       | 10,000    | 8,870   |
| 203          | Controller                         | GL 13 | 1              | -       | 7,770     | -       |
| 204          | Confidential Secretary Grade I     | GL 08 | 1              | 1       | 3,420     | 3,270   |
| 205          | Principal Editor                   | GL 12 | 2              | 1       | 14,200    | 7,320   |
| 206          | Executive Editor                   | GL 11 | 2              | -       | 12,888    | -       |
| 207          | Confidential Secretary Grade II    | GL 07 | 1              | 1       | 2,540     | 2,620   |
| 208          | Senior Editor                      | GL 10 | 4              | -       | 23,000    | -       |
|              | <u>NEWS PRODUCTION DEPARTMENT</u>  |       |                |         |           |         |
| 209          | Confidential Secretary Grade II    | GL 07 | 1              | -       | 2,770     | -       |
| 210          | Editors                            | GL 09 | 2              | 2       | 9,400     | 8,740   |
| 211          | Chief Sub Editors                  | GL 08 | 3              | 3       | 9,950     | 9,050   |
| 212          | Senior Sub Editor                  | GL 07 | 3              | 3       | 8,220     | 7,500   |
| 213          | Sub Editors                        | GL 06 | 3              | 3       | 6,120     | 5,730   |
|              | <u>REPORTING DEPARTMENT</u>        |       |                |         |           |         |
| 214          | Editor                             | GL 09 | 1              | 1       | 4,530     | 4,370   |
| 215          | Chief Reporter                     | GL 08 | 2              | 2       | 6,840     | 6,540   |
| 216          | Senior Reporter                    | GL 07 | 2              | 2       | 5,310     | 5,000   |
| 217          | Sub Editor                         | GL 06 | 1              | 2       | 20e       | 3,820   |

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| SUB-<br>HEAD | DETAILS OF EXPENDITURE                       |       | ESTABLISHMENTS |         | PROVISION |         |
|--------------|----------------------------------------------|-------|----------------|---------|-----------|---------|
|              |                                              |       | 1978-79        | 1977-78 | 1978-79   | 1977-78 |
|              | <u>REPORTING DEPT (CONTD.)</u>               |       |                |         |           |         |
| 218          | Reporter Grade I                             | GL 05 | 2              | 2       | 3,100     | 2,800   |
| 219          | Reporter Grade II                            | GL 04 | 2              | 2       | 2,490     | 2,330   |
| 220          | Staff Correspondents                         | GL 04 | 22             | 20      | 27,800    | 25,400  |
|              | <u>CURRENT AFFAIRS UNIT</u>                  |       |                |         |           |         |
| 221          | Chief Sub Editor                             | GL 08 | 1              | 1       | 3,420     | 3,270   |
| 222          | Senior Sub Editor                            | GL 07 | 2              | 1       | 5,190     | 2,500   |
| 223          | Reporter Grade I                             | GL 05 | 3              | 1       | 4,502     | 1,440   |
|              | <u>NEWS INFORMATION &amp; RESEARCH DEPT.</u> |       |                |         |           |         |
| 224          | Editor                                       | GL 09 | 1              | -       | 4,370     | -       |
| 225          | Chief Sub Editor                             | GL 08 | 1              | 1       | 3,420     | 3,270   |
| 226          | Photographers/Senior Reporter                | GL 07 | 1              | 1       | 2,660     | 2,500   |
| 227          | Photographic Attnds/Junior Reporter          | GL 03 | 3              | 1       | 2,850     | 1,040   |
| 228          | Photographic Asst/Reporter II                | GL 04 | 1              | -       | 1,250     | -       |
|              | <u>MONITORING DEPARTMENT</u>                 |       |                |         |           |         |
| 229          | Chief Sub Editor                             | GL 08 | 1              | 1       | 3,420     | 3,270   |
| 230          | Senior Reporter Grade I                      | GL 07 | 1              | 2       | 2,660     | 5,000   |
| 231          | Senior Sub Editor                            | GL 07 | 3              | 2       | 7,980     | 5,000   |
|              |                                              |       |                |         | 202,090   | 141,650 |

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| SUB HEAD | DETAILS OF EXPENDITURE               |       | ESTABLISHMENTS |         | PROVISION |         |
|----------|--------------------------------------|-------|----------------|---------|-----------|---------|
|          |                                      |       | 1978-79        | 1977-78 | 1978-79   | 1977-78 |
|          | <u>ACCOUNTS DIVISION</u>             |       |                |         |           |         |
|          | <u>CHIEF ACCOUNTANT'S DEPARTMENT</u> |       |                |         |           |         |
| 232      | Director of Finance                  | GL 15 | 1              |         | 10,000    |         |
| 233      | Controller                           | GL 13 | 1              | 1       | 7,770     | 8,870   |
| 234      | Principal Accountant                 | GL 12 | 1              | 1       | 7,320     | 7,110   |
| 235      | Senior Accountant                    | GL 10 | 2              | 1       | 11,260    | 5,530   |
| 236      | Principal Executive Offr.            | GL 10 | 1              | -       | 5,630     | -       |
| 237      | Confidential Sec. I                  | GL 08 | 1              | 1       | 3,420     | 20e     |
| 238      | Confidential Sec. II                 | GL 07 | 1              | 1       | 2,780     | 2,500   |
| 239      | Confidential Sec. III                | GL 06 | 2              | 2       | 20e       | 3,820   |
|          | <u>PAYMENT VOUCHERS DEPT:</u>        |       |                |         |           |         |
| 240      | P.E.O. (Accounts)                    | GL 10 | 1              | 1       | 5,630     | 5,460   |
| 241      | S.E.O. (Accounts)                    | GL 09 | 1              | 1       | 4,530     | 4,530   |
| 242      | H.E.O. (Accounts)                    | GL 08 | 1              | 1       | 20e       | 3,270   |
| 243      | E.O. (Accounts)                      | GL 07 | 1              | 2       | 2,780     | 5,000   |
| 244      | Snr. Accounts Clerk                  | GL 05 | 2              | 2       | 3,110     | 2,880   |
| 245      | Accounts Clerk III                   | GL 04 | 3              | 2       | 3,700     | 2,340   |
|          | <u>PAYROLL DEPARTMENT:</u>           |       |                |         |           |         |
| 246      | Accountant II                        | GL 08 | 1              | 1       | 3,420     | 3,270   |
| 247      | E.O. (Accounts)                      | GL 07 | 1              | 1       | 2,780     | 2,500   |
| 248      | A.E.O. (Accounts)                    | GL 06 | 2              | 2       | 4,080     | 3,820   |
| 249      | Snr. Accounts Clerk                  | GL 05 | 2              | 2       | 3,100     | 2,880   |
| 250      | Accounts Clerk III                   | GL 04 | 2              | 2       | 2,500     | 2,340   |
|          | <u>STAFF DEBTORS DEPARTMENT:</u>     |       |                |         |           |         |
| 251      | H.E.O. (Accounts)                    | GL 08 | 1              | -       | 3,420     | -       |
| 252      | E.O. (Accounts)                      | GL 07 | 1              | 1       | 2,780     | 2,500   |
| 253      | Snr. Accounts Clerk                  | GL 05 | 1              | 1       | 1,550     | 1,440   |
| 254      | Accounts Clerk III                   | GL 04 | 2              | 1       | 2,500     | 1,170   |

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| SUB-<br>HEAD | DETAILS OF EXPENDITURE       |       | ESTABLISHMENTS |         | PROVISION |         |
|--------------|------------------------------|-------|----------------|---------|-----------|---------|
|              |                              |       | 1978-79        | 1977-78 | 1978-79   | 1977-78 |
|              | <u>GENERAL LEDGERS DEPT:</u> |       |                |         |           |         |
| 255          | Accountant II                | GL 08 | 1              | 2       | 3,420     | 6,840   |
| 256          | A.E.O. (Accounts)            | GL 06 | 2              | 4       | 4,080     | 7,640   |
| 257          | Accounts Clerk III           | GL 04 | 2              | -       | 2,470     | -       |
|              | <u>CASH OFFICE DEPT:</u>     |       |                |         |           |         |
| 258          | S.E.O. (Accounts)            | GL 09 | 1              | 1       | 20e       | 4,370   |
| 259          | H.E.O. (Accounts)            | GL 08 | 1              | 1       | 3,420     | 3,420   |
| 260          | E.O. (Accounts)              | GL 07 | 1              | 2       | 2,900     | 5,070   |
| 261          | A.E.O. (Accounts)            | GL 06 | 1              | 1       | 2,140     | 2,010   |
| 262          | Accounts Clerk III           | GL 04 | 2              | 2       | 2,490     | 2,330   |
|              | <u>STORES DEPARTMENT</u>     |       |                |         |           |         |
| 263          | Senior Stores Officer        | GL 09 | 1              | -       | 20e       | -       |
| 264          | Higher Stores Officer        | GL 08 | 1              | 1       | 3,420     | 3,420   |
| 265          | Stores Officer/E.O.          | GL 07 | 1              | 1       | 2,780     | 2,560   |
| 267          | Asst. Stores Officer         | GL 06 | 2              | 2       | 4,080     | 3,920   |
| 268          | Store Keeper                 | GL 04 | 4              | 4       | 4,970     | 4,660   |
| 269          | Stores Assistant             | GL 03 | 4              | 4       | 3,940     | 3,770   |
|              |                              |       |                |         | 134,170   | 121,190 |

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| SUB<br>HEAD | DETAILS OF EXPENDITURE               |       | ESTABLISHMENT |         | PROVISION |         |
|-------------|--------------------------------------|-------|---------------|---------|-----------|---------|
|             |                                      |       | 1978-79       | 1977-78 | 1978-79   | 1977-78 |
|             | <u>COMMERCIAL DIVISION</u>           |       |               |         |           |         |
|             | <u>DIRECTOR OF COMMERCIALS DEPT.</u> |       |               |         |           |         |
| 269         | Director of Commercials              | GL 15 | 1             | 1       | 10,000    | 20e     |
| 270         | Con. Sec. II                         | GL 07 | 1             | 1       | 20e       | 20e     |
| 271         | Commercial Manager                   | GL 12 | 1             | 1       | 7,110     |         |
| 272         | Principal Commercial Officer         | GL 10 | 3             | -       | 17,050    | -       |
| 273         | Con. Sec. III                        | GL 06 | 1             | 1       | 2,040     | 1,910   |
|             | <u>CLIENTS SERVICE DEPT.</u>         |       |               |         |           |         |
| 274         | Snr. Sales Promotion Officer         | GL 09 | 1             | 1       | 4,530     | 4,530   |
| 275         | Sales Promotion Officer              | GL 08 | 1             | 3       | 3,420     | 9,930   |
| 276         | A.S.P.O.                             | GL 07 | 3             | 2       | 7,980     | 5,240   |
| 277         | Commercial Asst. III                 | GL 04 | 1             | 1       | 20e       | 1,170   |
|             | <u>TRAFFIC OPERATIONS</u>            |       |               |         |           |         |
| 278         | Snr. Sales Promotion Officer         | GL 09 | 1             | -       | 20e       | -       |
| 279         | Sales Promotion Officer              | GL 08 | 1             | -       | 3,270     | -       |
| 280         | Commercial Asst. I                   | GL 06 | 2             | 3       | 4,080     | 5,730   |
| 281         | Commercial Asst. II                  | GL 05 | 2             | 2       | 3,100     | 2,960   |
| 282         | Commercial Asst. III                 | GL 04 | 3             | 3       | 3,750     | 3,550   |
|             | <u>LAGOS AREA OFFICE</u>             |       |               |         |           |         |
| 283         | A.S.P.O.                             | GL 07 | 1             | 1       | 2,660     | 2,620   |
| 284         | Con. Sec. II                         | GL 07 | 1             | -       | 2,660     | -       |
| 285         | Commercial Asst. I                   | GL 06 | 1             | -       | 1,950     | -       |
| 286         | Commercial Asst. II                  | GL 05 | 1             | 1       | 1,620     | 1,440   |
| 287         | Commercial Asst. III                 | GL 04 | 1             | 1       | 1,250     | 1,170   |

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| SUB<br>HEAD | DETAILS OF EXPENDITURE             | ESTABLISHMENT |         | PROVISION |         |
|-------------|------------------------------------|---------------|---------|-----------|---------|
|             |                                    | 1978-79       | 1977-78 | 1978-79   | 1977-78 |
|             | <u>RESEARCH DEPARTMENT</u>         |               |         |           |         |
| 288         | Audience Research Officer I GL 09  | 1             | 1       | 4,530     | 4,370   |
| 289         | Audience Research Officer II GL 08 | 1             | 1       | 3,420     | 3,270   |
| 290         | Research Asst. I GL 06             | 1             | 1       | 20e       | -       |
| 291         | Research Asst. II GL 05            | 1             | 1       | 1,550     | 1,440   |
| 292         | Research Asst. III GL 04           | 2             | -       | 2,500     | -       |
|             | <u>ABA AREA OFFICE</u>             |               |         |           |         |
| 293         | Sales Promotion Officer GL 08      | 1             | -       | 3,270     | -       |
| 294         | A.S.P.O. GL 07                     | 2             | -       | 5,070     | -       |
| 295         | Commercial Asst. III GL 04         | 1             | -       | 1,200     | -       |
|             |                                    |               |         | 105,760   | 72,860  |

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ANCILLARY CHARGES

|     |                                                                               |        |        |
|-----|-------------------------------------------------------------------------------|--------|--------|
| 1.  | Entertainment & Hospitality (Chairman & Board Members)                        |        |        |
| 2.  | Local Transport & Travelling                                                  | 8,000  | 20e    |
| 3.  | Leave Allowance                                                               | 80,000 | 40,000 |
| 4.  | Entertainment Hospitality (Conferences, Director General's Guests & Meetings) | 55,000 | 30,000 |
| 5.  | Office and General Expenses                                                   | 6,000  | 6,000  |
| 6.  | Tools Allowance                                                               | 9,000  | 6,000  |
| 7.  | Uniform and Overall                                                           | 1,000  | 400    |
| 8.  | Motor Vehicle Maintenance & Running Cost                                      | 3,500  | 3,500  |
| 9.  | Acting Allowance                                                              | 20,000 | 15,000 |
| 10. | Basic Allowance                                                               | 10,000 | 6,000  |
| 11. | Bicycle Allowance                                                             | 60,000 | 40,000 |
| 12. | Educational Broadcasting                                                      | 2,000  | 2,000  |
| 13. | General Labour (Increase due to arrangements for New Owerri)                  | 15,000 | 20e    |
| 14. | Rent and Rent Allowance                                                       | 8,000  | 6,000  |
| 15. | Overtime Allowance                                                            | 75,000 | 35,000 |
|     |                                                                               | 25,000 | 7,000  |

377,500

199,660

OTHER CHARGES

|     |                                           |        |       |
|-----|-------------------------------------------|--------|-------|
| 16. | Postages/Telegrams                        | 6,000  | 4,000 |
| 17. | Telephone Charges (with additional lines) | 15,000 | 4,000 |

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| SUB HEAD | DETAILS OF EXPENDITURE                                                    | ESTIMATES<br>1978-79 | APPROPRIATION<br>1977-78 |
|----------|---------------------------------------------------------------------------|----------------------|--------------------------|
|          | <u>OTHER CHARGES (CONTD)</u>                                              |                      |                          |
| 18.      | Local Freight & Coastal Agency Charges                                    | 6,000                | 4,500                    |
| 19       | Overseas Agent Fees & Charges                                             | 1,500                | 300                      |
| 20       | Subscription - Newspapers & Magazine                                      | 4,500                | 2,500                    |
| 21.      | Electricity Charges - Offices & Studios                                   | 35,000               | 25,000                   |
| 22.      | Water Rates (General Water Rates)                                         | 2,000                | 2,000                    |
| 23.      | Rent on State Land and Others                                             | 20,000               | 1,000                    |
| 24.      | Bank Charges                                                              | 10,000               | 8,000                    |
| 25.      | Upkeep and Maintenance - Staff Quarters                                   | 4,000                | 20e                      |
| 26.      | " " " - Office Building/Studios                                           | 8,000                | 4,000                    |
| 27.      | " " " - Plants & Machinery                                                | 10,000               | 5,000                    |
| 28.      | Advertising and Publicity/Sales Promotion                                 | 20,000               | 3,000                    |
| 29.      | Test & Measuring Equipment Tools & Accessories                            | 9,000                | 5,000                    |
| 30.      | Airconditioning Maintenance (Room Units)                                  | 8,000                | 3,000                    |
| 31.      | Audio Tape Recorders                                                      | 5,000                | 4,000                    |
| 32       | Vacuum Cleaners (Radio Studio/Transmitter)                                | 2,000                | 2,000                    |
| 33.      | Insurance of Corporation's Property etc.<br>(More property for insurance) | 20,000               | 2,000                    |
| 34.      | PABX Maintenance                                                          | 2,000                | 2,000                    |
| 35.      | Workmen's Compensation (Insurance)                                        | 4,000                | 1,000                    |
| 36.      | Medical Expenses (Capitation Fees)                                        | 6,000                | 3,000                    |
| 37.      | Group Accident/Medical Insurance Scheme                                   | 20,000               | 12,000                   |
| 38.      | Overseas Passages and Baggage Allowance                                   | 40,000               | 30,000                   |
| 39.      | Staff Training, Conferences Overseas only                                 | 35,000               | 10,000                   |
| 40.      | " " " Local                                                               | 15,000               | 10,000                   |
| 41.      | Reference Books                                                           | 10,000               | 2,000                    |

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| SUB -<br>HEAD | DETAILS OF EXPENDITURE                        | ESTIMATES<br>1978/79 | APPROPRIATION<br>1977/78 |
|---------------|-----------------------------------------------|----------------------|--------------------------|
|               | <u>OTHER CHARGES CONTD.</u>                   |                      |                          |
| 42            | Audit Fees                                    | 5,000                | 4,000                    |
| 43            | Performing Rights                             | 1,500                | 500                      |
| 44            | Gramophone Records                            | 25,000               | 15,000                   |
| 45            | Recording Tapes (Audio)                       | 10,000               | 5,000                    |
| 46            | Production Costs                              | 6,000                | 6,000                    |
| 47            | Transcription Charges                         | 500                  | 500                      |
| 48            | News Correspondence & Guest Writers           | 4,500                | 2,500                    |
| 49            | Artiste Fees                                  | 12,000               | 8,000                    |
| 50            | Technical Training Contracts                  | 10,000               | 20e                      |
| 51            | Maintenance of Access Roads                   | 6,000                | 2,000                    |
| 52            | Purchase of Diesel Fuel & Lubricants          | 15,000               | 8,000                    |
| 53            | Hire of Telephone Lines of Outside Broadcasts | 6,000                | 3,000                    |
| 54            | Purchase of Tape Storage Equipment            | 2,000                | 20e                      |
| 55            | High Power Tx Electricity Charges             | 60,000               | 40,000                   |
| 56            | Teleprinter Rental                            | 6,000                | 20e                      |
| 57            | Air Passage - Local                           | 20,000               | 10,000                   |
| 58            | Printing and Stationery                       | 30,000               | 20,000                   |
| 59            | Pension Fund Contribution                     | 250,000              | 30,000                   |
| 60            | Lagos Posting Allowance to Staff              | 4,000                | 2,000                    |
| 61            | Radio Digest                                  | 20e                  | 20e                      |
| 62            | BON Subscriptions                             | 30,000               | 20,000                   |
| 63            | Rent, Offices and Studios                     | 15,000               | 10,000                   |
| 64            | Sundry Office Equipment                       | 40,000               | 20,000                   |

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| SUB HEAD | DETAILS OF EXPENDITURE                                      | ESTIMATES<br>1978-79 | APPROPRIATION<br>1977-78 |
|----------|-------------------------------------------------------------|----------------------|--------------------------|
|          | <u>OTHER CHARGES CONTD</u>                                  |                      |                          |
| 65.      | Lagos Office Rent                                           | 70,000               | -                        |
| 66       | Lagos Office Furniture                                      | 20,000               | -                        |
| 67       | Staff Training Equipment (Induction Course to Staff)        | 5,000                | 2,000                    |
| 68       | Monitoring Receivers (Radio)                                | 4,000                | 2,000                    |
| 69       | Still Cameras/Photographic Equipment                        | 4,000                | 1,500                    |
| 70       | Subscription for Telex Services                             | 10,000               | 20e                      |
| 71       | Media/Audience Survey                                       | 20,000               | 8,000                    |
|          |                                                             | 1,009,520            | 369,420                  |
|          | <u>SPECIAL EXPENDITURE</u>                                  |                      |                          |
| 72       | Monitoring & Broadcasting Equipment                         | 15,000               | 10,000                   |
| 73       | Motor Vehicles                                              | 160,000              | 80,000                   |
| 74.      | Listening Booths & Equipment for Records Library            | 10,000               | 5,000                    |
| 75       | Staff Motor Vehicle Advances                                | 250,000              | 200,000                  |
| 76       | Installation Cost & Training (Radio Studio and Transmitter) | 20,000               | 20e                      |
| 77       | PABX Equipment                                              | 30,000               | 2,000                    |
| 78       | International News Services - AP                            | 35,000               | 20e                      |
| 7        | International News Service AFP or Reuters                   |                      |                          |
| 79       | Trade Fares                                                 | 60,000               | -                        |
| 80       | Hire of Staff Quarters                                      | 20,000               | -                        |
|          |                                                             | 600,000              | 297,040                  |

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202



DETAILS OF EXPENDITURE

ESTIMATE 1978-79

CAPITAL ESTIMATE

New Headquarters Bonding

20e

Continuation of New Staff Quarters

250,000

Staff Housing Loan Scheme

400,000

OB Van Radio

60,000

H.F. Link

20,000

-----  
730,020

=====

ARCHIVES OF OYSCAC

347  
109



ARCHIVES OF OYSCAC



318  
110

PS(P),

PP. 263-6, 267-9 and  
270-317 are respectfully  
submitted please.

@@

C-R.

30/1/78

ARCHIVES OF OYSCAC





# Broadcasting Corporation of Oyo State

SECRET

Private Mail Bag 1,  
Agodi Post Office,  
Ibadan, Nigeria.

OUR REF: GM.41/196

CABLES & TELEGRAMS, RADIO O-Y-O

YOUR REF: \_\_\_\_\_

3 February 1978

The Secretary to the Military Government  
and Head of Service  
Office of the Military Governor  
Agodi  
Ibadan.



## PROPOSED FEDERAL TAKE OVER OF CERTAIN RADIO ORGANIZATIONS IN THE COUNTRY 4TH REPORT TO GOVERNMENT

Please find attached the following copies of the minutes of the deliberations of the Panel set up by the Federal Government on the take over of certain Radio Organisations in the country.

- Appendix I: Minutes of the 2nd and 3rd General Meetings held in the Conference Room of the Federal Ministry of Information on the 17th and 18th January 1978.
- Appendix II: Minutes of the Third Meeting of the Technical Sub-Committee on the Federal Take-Over of (Certain) Radio Stations.
- Appendix III: List of Buildings, Equipment and Facilities (of the NBC) Existing in Each State.
- Appendix IV: States Establishment of the Nigerian Broadcasting Corporation.
- Appendix V: Nigerian Broadcasting Corporation: Schedule of Assets (at cost) As At 31.3.77.
- Appendix VI: Nigerian Broadcasting Corporation: Work in Progress - Radio Development Project (Liabilities)
- Appendix VII: Report of Management Structure Sub-Committee.

### SUMMARY

#### Appendix I (a) Technical Sub-Committee

2. The Panel decided that the Technical Sub-Committee should do more work on the restriction of the power of transmitters that should be available to the States. A tentative decision is that no State in the South of Nigeria should have transmitters above 10 KW while Northern States should have a maximum of 25 KW per State.



This is subject to review. The Sub-Committee was to supply short and long term solution to the technical problems of the take-over of certain stations and the handing over of NBC State Services to the various State Governments.

(b) Sub-Committee on Management and Personnel Structure

3. The Panel accept<sup>ed</sup> the Sub-Committee's recommendation that there should be an "optional movement of staff within 12 months" in order not to create any disruptions during the transition. The Sub-Committee also recommended the following structure:

|                                                                       |   |                      |
|-----------------------------------------------------------------------|---|----------------------|
| Director General                                                      | - | Grade Level 17       |
| Managing Director of the Four Zones<br>(Ibadan, Lagos, Enugu, Kaduna) | - | Grade Level 16       |
| Deputy Managing Director (Technical)                                  | - | Grade Level 15       |
| Deputy Managing Director (Programme<br>Services)                      | - | Grade Level 15       |
| Deputy Managing Director (Finance<br>and Administration)              | - | Grade Level 15       |
| 5 Directorates in each Zone                                           | - | Grade Level 14 each. |

No provision was made for a Director of Commercial Services, since the Panel agrees that the Federal Radios should not run commercials in competition with State Radio Services.

4. There will be a Federal Board of Directors to set policy nationally; and Zonal Boards of Directors. The aim is to ensure adequate autonomy for the Zones.

Financial Commitments

5. The Federal Government is to fund the radio stations taken over. The States will be informed by the Federal Government about the need to make provision for the financing of a State Radio Service.

Appendix III

6. It is important to note item (i) in the Appendix; it specifies the facilities available in Ibadan. Subject to further clarifications, these are assumed to be available for handing over to the Oyo State Government.

Appendix IV - States Establishment

7. This shows that NBC Ibadan has a budgetary provision of 325 staff; the nominal roll as at 31.12.77 shows a staff strength of 226.

8. It is important to note that there is some loading by the NBC of its staff in its provisions for 1978/79. For instance, while it has only one officer in Ibadan within GL 13 - 16 at the moment, it has now proposed 12 (twelve) of such officers for 1978/79. It is noteworthy however that the Panel's view is that it has nothing to do with State Budgets for the next financial year; this should be left to the States concerned to work out when their radio services go into operation.

Appendix V

9. This shows that the total assets of the NBC in Ibadan is ₦2,108,037.87.



Appendix VI

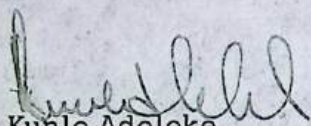
10. This shows that the total liabilities of the NBC arising from "work in progress" in Ibadan is ₦196,139.57. It is expected that the Oyo State should take over such liabilities.

Appendix VII

11. Reflects the recommended structure for the new Federal Radio Complex. It is already summarised under Appendix I (b).

12. It is expected that the final meetings of the panel will be held from Monday 6th February 1978.

13. Thank you.



Kunle Adeleke  
General Manager

ENCS.

ARCHIVES OF OYO STATE



ADVISORY PANEL ON HANDING/TAKING OVER OF SHORT WAVE AND  
POWERFUL MEDIUM WAVE RADIO TRANSMITTING STATIONS BETWEEN  
STATES AND FEDERAL MILITARY GOVERNMENT

MINUTES OF 2ND GENERAL MEETINGS HELD IN  
THE CONFERENCE ROOM OF THE FEDERAL  
MINISTRY OF INFORMATION ON 17TH JANUARY,  
1978.

PRESENT:

- |                          |                                                                          |
|--------------------------|--------------------------------------------------------------------------|
| 1. Mr. A. S. N. Egbo     | - Permanent Secretary, Federal<br>Ministry of Information.<br>(Chairman) |
| 2. Mr. U. G. Galtimari   | - Permanent Secretary II<br>(Political), Cabinet Office                  |
| 3. Mr. George Bako       | - for Director-General, NBC, Lagos                                       |
| 4. Mr. Tunji Shenjobi    | - General Manager, Ogun Radio                                            |
| 5. Mr. A. S. Alaribe     | - Director-General, IBS, Owerri                                          |
| 6. Mr. Kunle Adeleke     | - General Manager, Radio O-Y-O,<br>Ibadan                                |
| 7. Mr. Dahiru Modibbo    | - Managing Director, BCNN,<br>Kaduna                                     |
| 8. Mr. Boniface Offokaja | - Director-General, ABC, Enugu                                           |
| 9. Mr. O. B. Fubara      | - General-Manager, RSBC,<br>Port Harcourt                                |
| 0. Mr. Dipo Babalola     | - General-Manager, Ondo State Radio                                      |
| 1. Mr. P. A. Sholanke    | - Director (Engineering) Ogun Radio<br>Abeokuta                          |
| 2. Mr. B. E. Okagbare    | - Ag. Deputy Secretary, Federal<br>Ministry of Establishments (Review)   |
| 3. Mr. M. Abdul-Malik    | - US, Federal Ministry of Justice                                        |
| 4. Mr. L. F. Busari      | - Ag. D.E., Radio O-Y-O, Ibadan                                          |

In attendance:

- |                         |                                                  |
|-------------------------|--------------------------------------------------|
| 5. Mr. Gabriel Ashcroft | - Political Department, Cabinet<br>Office, Lagos |
|-------------------------|--------------------------------------------------|

Taking notes:

- |                     |                                                  |
|---------------------|--------------------------------------------------|
| 6. Mr. Chime Okafor | - Federal Ministry of Information<br>(Secretary) |
|---------------------|--------------------------------------------------|

1. Deliberations and Decisions:

The 2nd general meeting of the above Advisory Panel was  
declared open by the Chairman at 10.30 a.m.



Members went through the minutes of the preceding meeting on 5th January, 1978, and made the following amendment:

Page 2, para. 1 (4th Council Conclusion) reads:

- "and that such stations taken over should enjoy operational autonomy similar to those enjoyed by State TV stations taken over by the Federal Military Government". The minutes were adopted as amended and the Chairman called for matters arising.

2. Matters Arising:

(1) Retention of buildings and structures

The question of ownership of buildings and relevant structures now belonging to stations to be taken over by the Federal Military Government was raised once more for clarification. It was agreed that the transfer or retention of premises and facilities could not be generalised and that the affected stations should, therefore, be considered individually.

(1.1) Technical Sub-Committee Report

The Chairman told members that the prime item on the agenda was the submission and discussion of reports - final or interim - by the various Sub-Committees. The first report was presented by the Technical Sub-Committee, which had held its second meeting at the NBC on Thursday 12th and Friday 13th January, 1978. Copies of the minutes were distributed to members of the Advisory Panel.

After members had gone through the recommendations by the Technical Sub-Committee, the Chairman made a complimentary remark on its work and invited members to discuss the report.



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Replying to a member's observation that there was some inconsistency in the Sub-Committee's recommendation to leave the states to undertake the re-organisation of their stations themselves and, at the same time, to talk of policing them, the Chairman of the Technical Sub-Committee rejected the remark with the explanation that the technical problems of the state radios were diverse and would, therefore, be best tackled by the authorities in the respective locations. He added that the NBC was prepared to assist the states as much as possible in the transfer and/or readjustment of their transmitting facilities together with personnel but insisted that the entire exercise would be ineffective if there were no monitoring units as control measures.

Although the official date for the transfer of the transmitters was the 1st of April, it was suggested by the Technical Sub-Committee that the deadline for compliance with the stipulated transmitting power(s) and field strength values should be June, 1978.

Following a point by a member that a committee of all Chief Engineers at the affected stations should be formed for the purpose of organising the monitoring system the chairman instructed the Technical Sub-Committee to specify the two criteria for limiting the transmission power by state radios in clear terms and definite figures. It was agreed that, as long as a ceiling was fixed with regard to the type and capacity of the state radio transmitters, it was left to the states to plan their own complex of transmitters, whether as one powerful station in the middle of the authorised area or as a chain of smaller transmitters. It was commented that, although the latter alternative would be easier to control in view of the state boundaries, it would involve more staff and, therefore, higher personnel costs.



In the case of already existing "powerful" stations there was an opposition to the idea of scaling down the transmitters to comply with the proposed regulations. The member added that such transmitters should be handed over to the federal network by the states, who should then place orders for smaller equipment. Referring to the projected installation of more transmitters by the states stations the chairman said that the power and coverage problems should be solved at the root by stopping any further deliveries of powerful transmitters to the states.

① state.

(iii) Interim and long-term solutions

Considering the large number of transmitters involved in the exercise - 30 to 50 transmitters to be dismantled or modified - and the factors of time and costs, the panel decided to group the solutions put forward by it into two: interim and long-term solutions. The interim solution embodied the suggestion above, namely, the scaling down of any "powerful" transmitters to a maximum of 10kw and the purchasing of smaller transmitters to replace them later. The NBC, it was agreed, should discuss the modalities of scaling down with the relevant states. It was suggested that, since the transfer of stations/transmitters was technically more complicated than it seemed, a group of engineers should be set up to carry out a detailed study with the view of presenting long-term solutions. The panel agreed that the interim recommendations should apply until 1st of April, after which a reconstituted committee should work on the final rules. Moreover, if 10kw was set as the limit initially, some time should be allowed for the more powerful stations to comply. To facilitate the transition in some states and to avoid "wasteful down scaling" it would be necessary for transmission facilities to be exchanged with the federal network taking over the stronger transmitters and giving in return its smaller posts to the states instead of demobilising them.

transmitters



(iv) Report by Sub-Committee for Management and Personnel structure

The above Sub-Committee met on 12th and 13th January, 1978, with the prime objective of streamlining the structures in the management and personnel and bearing in mind the desired operational autonomy based on the lines of the NTA and NTV.

The chairman of the Sub-Committee handed out copies of the minutes of the meeting as the core of his report to the panel. The report contained, among other things, recommendations for the creation of 3 broadcasting zones as well as Lagos area, the structure of the National Board, the Zonal Boards, a relatively decentralised management structure, optional movement of staff <sup>within</sup> after 12 months and suggestions as to the name of the proposed federal radio network. With regard to the name the chairman postponed the discussion to the next meeting to give members time for more consideration.

Dealing with the question of native languages to be used in the four federal stations - this presupposes the merger of Anambra and Imo stations - the Sub-Committee recommended that the 3 stations in Kaduna, Ibadan and Enugu should use mainly the major languages of their respective audience while Lagos would use <sup>only</sup> mainly English. On the question of national news it was decided that the federal stations would be duty-bound to <sup>relay</sup> reply national news at least three times a day.

(v) Commercial Broadcasting

After a long discussion it was agreed that the federal network should not be allowed to air commercials because its involvement in commercial broadcasting would pose very serious competition to the less equipped state radios.

*Commercial for State*



Furthermore, it was the general view that the federal network should concentrate on its main purpose of educating, entertaining and binding the nation. It should depend on more effective collection of radio licences as source of revenue ~~revenue~~ to be shared among the four stations.

(vi) Case for retention of IBS

A case for the retention of the Imo State Broadcasting service, Owerri, was presented to the Advisory Panel. The written representation, which was distributed to members, contained the reservations of the Director-General of the IBS against the merging of the IBS and the ABC as recommended in the report by the Management Structure and Personnel Sub-Committee.

The Chairman explained to the ~~member~~ that the rationale for the merger was essentially a language argument. Since the ABC and IBS talked to the same audience, irrespective of some dialectual deviations, it was decided that both states should beam a common programme. He was told that further representations should be directed through higher government quarters and decided upon on Council level. Auguing for the federal station, which would result from the proposed merger, to be sited at Enugu the Director-General of the ABC pointed out that the ABC had a larger staff, more equipment and the necessary permanent infrastructures.

Finally, it was decided that Lagos <sup>Station</sup> ~~zone~~/area should be represented in the National Board of the Federal network by one <sup>a member</sup> ~~person~~, who shall be appointed to the post by the Board.

CLOSING:

(vii) The meeting rose at 2.30 p.m. after resolving to meet on the following day, being Wednesday 18th January, 1978, at 9.00 a.m. at the same venue.



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3RD GENERAL MEETING HELD ON 18TH JANUARY,  
1978

PRESENT:

- |                          |                                                                     |
|--------------------------|---------------------------------------------------------------------|
| 1. Mr. A.S.N. Egbo       | - Permanent Secretary, Federal Ministry of Information, (Chairman)  |
| 2. Mr. George Bako       | - for Director-General, NBC., Lagos.                                |
| 3. Mr. Tunji Shenjobi    | - General Manager, Ogun Radio                                       |
| 4. Mr. A. S. Alaribe     | - Director-General, IBS, Owerri                                     |
| 5. Mr. Kunle Adeleke     | - General Manager, Radio O-Y-O, Ibadan.                             |
| 6. Mr. Dahiru Modibbo    | - Managing Director, BCNN, Kaduna                                   |
| 7. Mr. Boniface Offokaja | - Director-General, ABC, Enugu                                      |
| 8. Mr. O. B. Fubara      | - General Manager, RSBC, Port Harcourt                              |
| 9. Mr. Dipo Babalola     | - General Manager, Ondo State Radio                                 |
| 10. Mr. E. O. Onakoya    | - Director of Finance, NBC., Lagos                                  |
| 11. Mr. P. A. Sholanke   | - Director (Engineering) Ogun Radio, Abeokuta                       |
| 12. Mr. B. E. Okagbare   | - Ag. Deputy Secretary, Federal Ministry of Establishments (Review) |
| 13. Mr. L. F. Busari     | - Ag. D.E., Radio O-Y-O, Ibadan                                     |
| 14. Mr. Gabriel Ashcroft | - Political Department, Cabinet Office.                             |

Resumption of deliberations:

The meeting resumed deliberations at 9.30 a.m.

Finance Sub-Committee - Report

The Chairman asked the finance Sub-Committee headed by the Director of Finance, NBC, Lagos to brief the panel on its meeting held on 11th January, 1978.

(i) Compensation

After the presentation of the report the issue of compensation was raised. The meeting took notice of the formula for paying compensation as suggested on page 9 of the report but the Chairman warned that,



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owing to decline in government revenue, it was improbable that there would be any payment of compensation for the stations and other facilities taken over by the Federal Military Government. The Director (Finance) warned that the NBC would receive N18.8m only instead of N31m in the year 1977/78 which meant that the financial situation

of the broadcasting houses would be critical in the next financial year. *New heads* *Finance requirement to reflect* *#31. Million if no advert* *allowed with 28.9m* *allowed* *18.8m*

(ii) Amendments

Some corrections were made in the report by members.

It was noted that the annual figures under Radio O-Y-O for 1976/77 represented the amount for eight months only owing to the late start of the station. In the case of BCNN it was remarked that advert revenue reflected the amount for both radio and television.

Consequently, it was agreed that an amended version of the report should be made available by the Sub-Committee at the next general meeting.

(iii) Arrangements for exchange of facilities

It was agreed that the swapping of facilities, stores, stationeries etc., between the states and the federal network should be done under special individual arrangements. The Technical Sub-Committee was instructed to look into details with regard to the movement of equipment to new sites, and the redistribution of short waves.

The Chairman also directed the finance Sub-Committee to examine and advise on staff level in the proposed federal network.

(vi) Federal and State Commitments

The panel agreed that the financial commitments of the Federal and State Governments,



Total capital commitment  
of the four fed. states 23  
= 15.075.  
State to be informed by  
of Committee of S.R. C. then  
to be passed to them  
so they can make provision  
in their  
budget.

the disbursement of amounts by the states, the total expenditure involved in the take-over and entire proposed capital (approx. N15.075m) should be considered in the next submission of estimates for the fiscal year 1978/79. The states should be informed officially and in writing of pertinent commitments.

With regard to revenues it was recalled that the preceding meeting had agreed that the federal network should not be involved in the production and broadcast of commercials/advertisements.

(v) Clear definition of "spill-over"

It was agreed that members of the Technical Sub-Committee should meet again to define in precise terms the "tolerable limit of spill-over".

In connection with the scaling down of powerful transmitters the Chairman advised the engineers with affected stations to meet in order to arrange technical assistance to one another.

(vi) "Coverage Areas"

At the beginning of the day's deliberations a member distributed copies of a paper to the panel titled "coverage areas". In this paper the author dealt with the diversities in soil conductivity in the country in a bid to explain that more than one standard of transmitting power was necessary in the state-owned stations. He argued that the northern areas with lower soil conductivity needed more powerful transmitters than the southern states. He said that his concern was the maximum and economic utilisation of available equipment and the guarantee that each state could operate a radio on and after 1st April, 1978.



Finally, the Technical Sub-Committee was instructed to add to its report clearly defined values and limits and advise on redistribution. The Chairman appointed 5 members to draw up terms of reference for the next meeting of the Technical Sub-Committee scheduled for 23rd January, 1978. The Sub-Committee on Management Structure and Personnel agreed to meet on 25th January, 1978.

CLOSING:

The Advisory Panel rose at 12.15 after resolving to meet again on 31st January, 1978.

\*\*\*\*\*000000\*\*\*\*\*



MINUTES OF THE THIRD MEETING OF THE TECHNICAL SUB-COMMITTEE  
ON FEDERAL GOVERNMENT TAKE-OVER OF RADIO STATIONS

121

Members

|                     |   |                                                                            |            |
|---------------------|---|----------------------------------------------------------------------------|------------|
| S. V. A. SANTOS     | - | AG. DEPUTY DIRECTOR GENERAL(TS)                                            | - CHAIRMAN |
| E. T. S. OGBANJA    | - | AG. CHIEF ENGINEER, RIVERS STATE BROADCASTING CORPORATION, PORT-HARCOURT.  | - MEMBER   |
| P. A. SHOLANKE      | - | DIRECTOR OF ENGINEERING, OGUN STATE BROADCASTING CORPORATION, ABEOKUTA     | - "        |
| A. S. OMOSILE       | - | AG. DIRECTOR OF ENGINEERING, ONDO STATE BROADCASTING CORPORATION, AKURE    | - "        |
| K. O. D. OKEAHIALAM | - | CHIEF ENGINEER, IMO STATE BROADCASTING SERVICE, OWERRI                     | - "        |
| L. F. BUSARI        | - | AG. DIRECTOR OF ENGINEERING BROADCASTING CORPORATION OF OYO STATE, IBADAN. | - "        |
| M. N. EJIOROG       | - | AG. CHIEF ENGINEER, ANAMBRA BROADCASTING CORPORATION, ENUGU.               | - "        |
| I. D. AKINYEVI      | - | CHIEF ENGINEER, RESEARCH AND DEVELOPMENT, NDC., LAGOS                      | - "        |
| G. I. ODUNSI        | - | CHIEF ENGINEER, RADIO, NDC., LAGOS. (PRESENT ON SECOND DAY ONLY)           | - "        |

The meeting held at the Conference Room of the Nigerian Broadcasting Corporation started at about 1115 hours on Monday 23rd January and at about 0910 hours on Tuesday 24th January, 1978.

Opening:

The former Chairman of the Technical Sub-Committee, Mr. G. Bako now Director General of the Nigerian Broadcasting Corporation apologised for the late starting of the meeting as the notification came to him very late. He further stated that as other commitments prevented him from participating in the meeting, Mr. S. V. A. Santos the Acting Deputy Director General(TS), Nigerian Broadcasting Corporation would chairman the meeting.

Members present congratulated Mr. Bako on his recent promotion to the post of Director General, Nigerian Broadcasting Corporation. Immediately after his departure, the Technical Sub-Committee settled down to the business of the day.

*[Signature]* *[Signature]*

...../..



It was agreed that the following agenda be adopted.

1. Minutes of the 2nd meeting of the Technical Sub-Committee.
2. Matters arising.
3. The new terms of reference for the Technical Sub-committee.
4. General.

1. Minutes of the 2nd meeting of the Technical Sub-committee

The minutes of the 2nd meeting of the Technical Sub-committee were read and the following amendments were made:-

- (i) On page 4, item 3 (b), first paragraph, delete the second sentence and substitute "It was agreed that the short wave transmitters be removed and handed over to the Nigerian Broadcasting Corporation for appropriate deployment".
- (ii) On page 5, item 5, delete the first paragraph.
- (iii) Under Appendix 4 "Short Wave Transmitters" delete the first line of the entries, that is "Enugu - 1 x 50KW - Working".

The above amendments having been made the minutes were passed.

2. Matters Arising

There were no matters arising from the minutes of the last meeting.

3. New Terms of Reference for the Technical Sub-Committee

- (i) With the overall objective being the Limitation of the Coverage of State Radio Stations to within their respective state boundaries with tolerable spillover the Technical Sub-committee proceeded to define "Spillover"

It was agreed that, by definition, SPILLOVER is the penetration of Clear and Intelligible radio signals from one State into another State. The magnitude of the signal that has penetrated into another State can be measured in terms of field strength. A maximum figure of 60 dB relative to 1UV/m or 1 mV/m at the boundary of the State originating radio signals has been recommended by the Technical Sub-committee in order to maintain a tolerable spillover.

- (ii) It was agreed that by stipulating the maximum field strength permissible at the boundary of a State, the maximum power of the State's transmitter is automatically fixed.

Considering the sizes and shapes of some of the States it was agreed that the use of MF transmitter power of 25 KW will offend against the stipulated boundary condition of 1mV/m. Consequently, MF transmitter power not exceeding 10 KW has been recommended for



use in every State as this is more economical to adjust in order to keep within the limits of the stipulated boundary condition of  $1\text{mV/m}$ . However, any State not adequately covered with radio signals from a single transmitter can make use of additional transmitters while complying with the recommended boundary condition of  $1\text{mV/m}$ .

III. Definition of the term "Spillover"

Spillover has been defined as the penetration of clear and intelligible radio signals from one State into another State.

IV. Redistribution of "Offending" Transmitters in the State to Federal Radio Stations

- (i) It was agreed that the 2 of 25 KW MF transmitters located in Sokoto, Kano and Borno States may not infringe the recommended boundary condition. Should an infringement occur the power may be economically reduced in order to ensure compliance.
- (ii) The Technical Sub-committee member from Ogun State Broadcasting Corporation has stated that the 2 x 50KW MF transmitters on order for use in the State are being traded in for other equipment. In this circumstance, members felt that the "offending" transmitters were not available for redistribution. However, should the 2 x 50KW transmitters be eventually purchased, it was agreed that they be deployed to the Federal Radio Station.
- (iii) The 10 KW MF transmitter of Ogun State Broadcasting Corporation at Abafon station constitutes an "offending" equipment due to its proximity to the States boundary (about 1 Km). It was recommended that appropriate action be taken by Ogun State Broadcasting Corporation to comply with the specified boundary condition on or before 30th June, 1978.
- (iv) The 2 x 5 KW transmitter at Idoani and the 2 of 10KW transmitter at Okitipupa are likely to infringe the stipulated boundary condition if retained at their present locations which are close to the States boundary. However, the Technical Sub-committee member from Ondo State Broadcasting Corporation stated that his organisation has been aware of the situation and efforts are being made to limit the radio signals from the transmitters within the specified boundary condition.
- x (v) The 2 of 25 KW MF transmitters in Enugu are recommended to be deployed to the Federal Radio Station.
- x (vi) The 2 of 25 KW MF transmitters in Kaduna are recommended to be handed over to the Federal Radio Station.
- (vii) The 2 of 5 KW MF transmitters in Jos are likely to offend against the stipulated boundary condition owing to their being located near the State boundary (about 12 Km.).

However, it was recommended that the antenna be modified in order to achieve compliance:

- x g) The 2 of 25 KW in Ibadan are recommended to be deployed to the Federal Radio Station.



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- h) The 2 of 25KW in Benin are recommended to be handed over to the Federal Radio Station.
- i) The 2 of 10 KW MF transmitters at Ikorodu are recommended to be deployed to the Federal Radio Station.
- j) The 2 of 20 KW MF transmitters ordered for Rivers State are recommended to be handed over to the Federal Radio Station.

V. Identification of State Radio Stations that would be left with neither a 10 KW transmitter nor 25 KW transmitter, After redistribution, and recommendations for meeting the deficiency before 1st April 1978

- (a) Kaduna State: It was recommended that the 1 x 10 KW MF transmitter of Broadcasting Company of Northern Nigeria to be taken over by the Federal Radio Station be retained by the Kaduna State Government.
- (b) Anambra State: It was recommended that 1 x 10 KW MF transmitter of the Nigerian Broadcasting Corporation in Enugu be deployed to the Anambra State Government.
- (c) Oyo State: It was recommended that the 2 of 10 KW and 2 of 5 KW MF transmitters, located respectively in Ibadan and at Aha, which were being taken over from the Broadcasting Corporation of Oyo State by the Federal Radio Station be retained by the Oyo State Government.

VI. General Recommendations As To The Location of State Radio Transmitters And The Design of Antenna System to Confine State Transmission to Within State Boundaries (with tolerable spillover).

It was recommended that States should desist from locating transmitters close to their boundaries in order to facilitate compliance with the stipulated state boundary condition.

In view of the variations in the natural attributes of sites it was agreed that the precise location of State Radio Station and the design of appropriate antenna system to meet the stipulated boundary condition are functions that States should carry out.

VII. Examination of the Practicability of the Redistribution:-

Considering the general situation after the redistribution of the offending transmitters the members of the Technical Sub-committee identified three problems. These are in connection with (a) Operation, (b) Studio/transmitter link system and (c) transmitter standby facilities.

In view of the foregoing problems the Technical Sub-committee made the following recommendations:-

- (i) KADUNA STATE: As the State and Federal Radio Stations will be cosited the two sets of staff should co-exist in the same building for the time being.

Studio/transmitter link equipment to connect the States studio with its transmitter be procured.



Provision to be made for a programme input equipment to be used by the State's transmitter.

(II) ANAMBRA STATE: As the 1 x 10 KW MF transmitter to be operated by the State may not have an antenna, arrangements be made to provide a suitable one.

(III) Bauchi, Benue, Congella, Imo, Kaduna, & Niger States are each to be provided as soon as possible with 1 x 10 KW MF transmitter as standby.

CLOSING :

The Chairman thanked members for their contribution to the discussion throughout the two day meeting.

He wished them safe journey back to their stations. The two- day meeting ended on Tuesday 24th January, 1978 at about 1350 hours.

  
S.V.A. SANTOS  
CHAIRMAN

APPROVED



APPENDIX III  
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Building, Equipment and Facilities Existing in Each State

- (1) Ibadan: (a) Transmitting Station building at Ife Road containing 2 HF Transmitter, 1 MF transmitter, ~~antennas~~ standby generator.
- (b) Transmitting station building at Moniya containing 2 MF transmitters, ~~antennas~~ and standby generator.
- (c) Broadcasting house building.
- (2) Ilorin: (a) Transmitting station building at Apata Yakuba, 2 MF transmitters 1 HF transmitter, ~~antennas~~, standby generator.
- (b) Broadcasting house building, one studio with equipment, redifussion service equipment.
- (c) New broadcasting house with provision for studios under construction. All studio equipment standby generator on site awaiting installation.
- (3) Kaduna: (a) Transmitting station building Nassarawa, 2 MF transmitters, 2 HF transmitters, ~~antennas~~ and standy generator.
- (b) New transmitting station building at Katabu housing National State Services equipment. The states equipment are 2 MF transmitters, 1 HF transmitter, ~~antennas~~.
- (c) Broadcasting House building, 5 studios with equipment, 1 outside broadcast van, stores building, equiped workshop, standby generator.
- (d) New broadcasting house at Nassarawa with provision for studios under construction. All studio equipment on site awaiting construction.
- (e) Provincial broadcasting stations in Zaria and Katsina each with one studio with equipment, 1 MF transmitter, ~~autenna~~ and standby generator.
- (4) Sokoto: (a) Broadcasting House Building, 1 studio with equipment, 1 MF transmitter, 1 HF transmitter, ~~antennas~~, standby generator and 1 outside broadcast van.
- (b) New broadcasting house with provision for studios under construction All studio equipment and standby generator on site awaiting installation.
- (c) New transmitting station building at shuni, 2 MF tr. asmitters, ~~antennas~~ and ~~standby~~ generator.
- (5) Kano: (a) Broadcasting House building, 2 studi. with equipment, 1 outside broadcast van, 1 MF transmitter and standby generator.
- (b) New broadcasting house with provision for 4 studios under construction, All studio equipment and standby generator on site awaiting installation.
- (c) New transmitting station building at Sogana, local water supply system, 2 MF transmitters ~~autenna~~ and standby generator.
- (6) Maiduguri: (a) Broadcasting House building, 1 studio with equipment, 1 recording van, 1 MF transmitter, 1 HF transmitter, ~~antennas~~ and standby generator.
- (b) New broadcasting house with provision for studio under construction. All studio equipment and standby generator on site awaiting installation.
- (7) Jos: (a) Broadcasting house building, 1 studio with equipment and 1 outside broadcast van.



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- (b) New broadcasting house with provision for 4 studios under construction. All studio equipment and standby generator on site awaiting installation.
- (c) New transmitting station building at Bukuru, 2 MF transmitters, antennas and standby generator.

- (8) Benin:
- (a) Temporary broadcasting house building, 2 studios with equipment 1 outside broadcast van standby generator, workshop.
  - (b) Temporary transmitting station building at Ikpoba Hill, 1 MF transmitter, 1 HF transmitter, antennas and standby generator
  - (c) New transmitting station building at Idumwouhigie, 2 MF transmitters, antennas and standby generator.
  - (d) New broadcasting house with provision for 4 studios under construction. All studio equipment on site awaiting installation.

- (9) Enugu:
- (a) Broadcasting house building, 1 studio with equipment, one outside broadcast van, workshop standby generator.
  - (b) New broadcasting house building with provision for 4 studios under construction. All studio equipment and standby generator on site awaiting installation.
  - (c) Transmitting station building at Citiken Hill, 1 HF transmitter 1 MF transmitter, antennas and standby generator.
  - (d) New transmitting station building on the same site, 2 MF transmitters and standby generator.

- (10) Port-Harcourt:
- (a) Broadcasting house building, 1 studio with equipment, 1 recording van and standby generators.
  - (b) Transmitting station building at Ikwerre road 1 MF transmitter antenna and standby generator.
  - (c) Transmitting station site. Building construction still to commence.
  - (d) New broadcasting house building with provision for 4 studios under construction. All studio equipment and standby generator on site awaiting installation.

- (11) Calabar:
- (a) Broadcasting house building, 1 MF transmitter, 1 HF transmitter antennas and standby generator. Temporary broadcasting house 2 studios with equipment.
  - (b) New broadcasting house building with provision for 4 studios under construction. All studio equipment and standby generator on site awaiting installation.
  - (c) Transmitting station building at Ekot-Iwin, 2 MF transmitters, 1 HF transmitter, antennas and standby generator.

- (12) Abeokuta:
- (a) Broadcasting house building containing two studios, studio equipment and standby generator.
  - (b) Transmitting station building at Abeokuta/Owode road 1 MF transmitter and antenna, standby generator.
  - (c) Provincial broadcasting station at Ijebu-Ode with 1 studio, 1 MF transmitter, antenna, standby generator.

- (13) Ikoja: Temporary broadcasting house, two studios with equipment, standby generator.



NIGERIAN BROADCASTING CORPORATION

STATES ESTABLISHMENT

| STATIONS  | 1977/78<br>APPROVED ESTABLISHMENT LEVELS |       |       |       | NOMINAL ROLL<br>AS AT<br>31-12-77 | 1978/79<br>PROPOSED ESTABLISHMENT LEVELS |       |       |       |
|-----------|------------------------------------------|-------|-------|-------|-----------------------------------|------------------------------------------|-------|-------|-------|
|           | 01-06                                    | 07-12 | 13-16 | TOTAL |                                   | 01-06                                    | 07-12 | 13-16 | TOTAL |
| KADUNA    | 256                                      | 112   | 1     | 369   | 226                               | 252                                      | 182   | 12    | 446   |
| ZARIA     | 12                                       | 4     | —     | 16    | 14                                | 11                                       | 5     | —     | 16    |
| KATSINA   | 12                                       | 4     | —     | 16    | 14                                | 10                                       | 5     | —     | 15    |
| IBADAN    | 248                                      | 76    | 1     | 325   | 213                               | 247                                      | 153   | 12    | 412   |
| ENUGU     | 222                                      | 82    | 1     | 305   | 210                               | 241                                      | 148   | 12    | 401   |
| ONITSHA   | 8                                        | 3     | —     | 11    | 4                                 | 7                                        | 4     | —     | 11    |
| OWERRI    | 75                                       | 41    | 1     | 117   | 8                                 | 155                                      | 127   | 12    | 294   |
| P.H.      | 182                                      | 68    | 1     | 251   | 119                               | 233                                      | 151   | 12    | 396   |
| CALABAR   | 183                                      | 67    | 1     | 251   | 146                               | 233                                      | 154   | 12    | 399   |
| KANO      | 143                                      | 83    | 1     | 227   | 68                                | 243                                      | 154   | 12    | 409   |
| SOKOTO    | 180                                      | 66    | 1     | 247   | 110                               | 232                                      | 142   | 12    | 386   |
| JOS       | 152                                      | 54    | 1     | 207   | 73                                | 231                                      | 132   | 12    | 375   |
| M'GURI    | 184                                      | 68    | 1     | 253   | 76                                | 231                                      | 142   | 12    | 385   |
| IKORIN    | 163                                      | 59    | 1     | 223   | 114                               | 249                                      | 142   | 12    | 403   |
| BENIN     | 229                                      | 92    | 1     | 322   | 224                               | 238                                      | 163   | 12    | 413   |
| WARRI     | 15                                       | 4     | —     | 19    | 15                                | 14                                       | 6     | —     | 20    |
| ABEOKUTA  | 70                                       | 40    | 1     | 111   | 37                                | 149                                      | 131   | 12    | 292   |
| IBEJU-ODE | 13                                       | 5     | —     | 18    | 10                                | 12                                       | 6     | —     | 18    |
| IKESJA    | 75                                       | 41    | 1     | 117   | 19                                | 155                                      | 127   | 12    | 294   |
| AKURE     | 75                                       | 41    | 1     | 117   | 14                                | 155                                      | 127   | 12    | 294   |
| BAUCHI    | 75                                       | 41    | 1     | 117   | 8                                 | 155                                      | 127   | 12    | 294   |
| MAKURDI   | 75                                       | 41    | 1     | 117   | 7                                 | 155                                      | 127   | 12    | 294   |
| YOLA      | 75                                       | 41    | 1     | 117   | 7                                 | 155                                      | 127   | 12    | 294   |
| MINNA     | 75                                       | 41    | 1     | 117   | 8                                 | 155                                      | 127   | 12    | 294   |
| TOTAL     | 2797                                     | 1174  | 19    | 3990  | 1744                              | 3918                                     | 2709  | 228   | 6855  |



- (14) Minna: (a) Transmitting Station building, 1 MF transmitter, antennas and standby generator.  
(b) Temporary broadcasting house, one studio with equipment.
- (15) Bauchi: (a) Temporary broadcasting house building, studio with equipment.  
(b) Transmitting station building, 1 MF transmitter, antennas and standby generator.
- (16) Yola: (a) Temporary broadcasting house building, studio with equipment.  
(b) Transmitting station building, 1 MF transmitter, antennas and standby generator.
- (17) Akure: (a) Temporary broadcasting house building, studio with equipment.  
(b) Transmitting station building, 1 MF transmitter, antennas and standby generator.
- (18) Owerri: (a) Temporary broadcasting house building, studio with equipment.  
(b) Transmitting station building, 1 MF transmitter, antennas and standby generator.
- (19) Makurdi: (a) Temporary broadcasting house building, studio with equipment.  
(b) Transmitting station building, 1 MF transmitter, antennas and standby generator.



| State/Station      | Land and Building | Technical Equipment | Motor Vehicles | Furniture and Fittings | Office Equipment | Stock      | Total         |
|--------------------|-------------------|---------------------|----------------|------------------------|------------------|------------|---------------|
| N                  | N                 | N                   | N              | N                      | N                | N          | N             |
| Ibadan             | 1,198,477.85      | 801,745.27          | 41,123.08      | 34,269.61              | 18,697.94        | 13,724.12  | 2,108,037.87  |
| Ijebu-Ode          | 12,000.00         | 200.00              | -              | 1,893.35               | 218.00           | -          | 14,311.35     |
| Enugu              | 1,062,325.83      | 1,121,457.60        | 30,202.78      | 45,008.06              | 15,454.69        | 92,715.50  | 2,367,164.46  |
| Onitsha            | 2,000.00          | -                   | -              | -                      | -                | -          | 2,000.00      |
| Port-Harcourt      | 944,048.85        | 933,638.07          | 40,536.38      | 4,480.24               | 5,647.00         | 34,463.12  | 1,962,813.66  |
| Calabar            | 957,048.85        | 800,792.27          | 21,716.62      | 10,461.89              | 7,817.60         | 14,360.92  | 1,812,198.15  |
| Kaduna             | 1,078,568.85      | 1,044,898.27        | 47,168.47      | 36,408.85              | 10,118.00        | 96,521.03  | 2,313,683.47  |
| Zaria              | 12,000.00         | 46.00               | -              | 874.80                 | 662.00           | -          | 13,582.80     |
| Katsina            | 12,000.00         | 26,866.10           | -              | 1,396.00               | 560.00           | -          | 40,822.10     |
| Kano               | 940,048.85        | 839,164.27          | 25,485.65      | 10,986.00              | 5,539.70         | 3,588.45   | 1,824,812.92  |
| Sokoto             | 938,048.85        | 859,063.27          | 39,274.26      | 25,483.25              | 10,224.31        | 26,696.14  | 1,898,790.08  |
| Jos                | 938,048.85        | 786,134.77          | 12,151.94      | 4,752.82               | 7,925.70         | 5,660.56   | 1,754,674.64  |
| Maiduguri          | 944,048.85        | 863,751.27          | 36,508.09      | 49,808.50              | 5,360.00         | 29,543.21  | 1,931,019.92  |
| Ilorin             | 938,048.85        | 782,253.27          | 27,497.22      | 8,469.89               | 4,564.80         | 15,626.33  | 1,776,460.36  |
| Benin              | 922,048.85        | 1,192,446.71        | 28,250.72      | 16,262.75              | 9,022.00         | 54,437.63  | 2,222,468.66  |
| Warri              | 10,920.00         | 13,134.00           | -              | 1,308.65               | 520.00           | -          | 25,882.65     |
| Sub-Total:         | 10,909,683.33     | 10,065,591.14       | 349,915.21     | 251,864.66             | 102,331.74       | 387,337.01 | 22,066,723.09 |
| <u>NEW STATES:</u> |                   |                     |                |                        |                  |            |               |
| Abokuta            | 201,670.00        | 265,252.00          | 15,065.75      | 8,500.00               | 7,810.00         | -          | 498,297.75    |
| Ikeja              | 189,670.00        | 265,006.00          | 5,514.75       | 8,500.00               | 7,810.00         | -          | 476,500.75    |
| Akure              | 189,670.00        | 265,006.00          | 4,640.75       | 8,500.00               | 7,810.00         | -          | 475,626.75    |
| Bauchi             | 189,670.00        | 265,006.00          | 13,090.00      | 8,500.00               | 7,810.00         | -          | 484,076.00    |
| Makurdi            | 189,670.00        | 265,006.00          | 5,375.00       | 8,500.00               | 7,810.00         | -          | 476,361.00    |
| Yola               | 189,670.00        | 265,006.00          | 5,375.00       | 8,500.00               | 7,810.00         | -          | 476,361.00    |
| Owerri             | 189,670.00        | 265,006.00          | 5,135.33       | 8,500.00               | 7,810.00         | -          | 476,121.33    |
| Minna              | 189,670.00        | 265,006.00          | 4,648.50       | 8,500.00               | 7,810.00         | -          | 475,634.50    |
| Total :            | 12,439,043.33     | 12,185,885.14       | 408,760.29     | 319,864.66             | 164,811.74       | 387,337.01 | 25,905,702.17 |

\* Destroyed during the civil war.



**NIGERIAN BROADCASTING CORPORATION**

**Work in Progress - Radio Development Project (LIABILITIES)**

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APPENDIX V  
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**Broadcasting Houses**

| Station                      | Expenditure to date | % of work completed | Financial Requirement for 1978/79 |                  | Total        |
|------------------------------|---------------------|---------------------|-----------------------------------|------------------|--------------|
|                              |                     |                     | Installation & Commissioning      | Air Conditioning |              |
|                              | N                   |                     | N                                 | N                | N            |
| Benin B.H.                   | 585,993.23          | 65%                 | 27,431.57                         | 168,708.00       | 196,139.57   |
| Calabar B. H.                | 765,625.82          | 80%                 | 27,431.57                         | 172,627.00       | 200,058.57   |
| Enugu B. H.                  | 597,042.96          | 65%                 | 27,431.57                         | 169,374.00       | 196,805.57   |
| Ilorin B. H.                 | 211,580.72          | 50%                 | 134,119.19                        | 169,881.00       | 304,000.19   |
| Jos "                        | 477,033.72          | 60%                 | 27,431.57                         | 171,454.00       | 198,885.57   |
| Kaduna "                     | 344,783.72          | 65%                 | 27,431.57                         | 174,276.00       | 201,707.57   |
| Kano "                       | 343,559.72          | 65%                 | 27,431.57                         | 170,593.00       | 198,024.57   |
| Maiduguri B.H.               | 359,897.72          | 65%                 | 27,431.57                         | 172,627.00       | 200,058.57   |
| Port-Harcourt B.H.           | 592,119.52          | 70%                 | 27,431.57                         | 171,454.00       | 198,885.57   |
| Sokoto B.H.                  | 498,697.72          | 62%                 | 27,431.57                         | 172,627.00       | 200,058.57   |
| Sub-Total :                  | 4,776,334.85        |                     | 381,003.32                        | 1,713,621.00     | 2,094,624.32 |
| <b>TRANSMITTING STATIONS</b> |                     |                     |                                   |                  |              |
|                              |                     |                     |                                   | VHF. TOWERS      |              |
| Benin Tx.                    | 205,620.21          | 90%                 | 67,856.57                         | 8,714.00         | 76,570.57    |
| Calabar Tx.                  | 184,604.46          | 65%                 | 67,856.57                         | 8,714.00         | 76,570.57    |
| Enugu "                      | 334,226.46          | 93%                 | 67,856.57                         | 13,000.00        | 80,856.57    |
| Ibadan "                     | 266,037.21          | 90%                 | 67,856.57                         | 13,000.00        | 80,856.57    |
| Ikorodu "                    | 325,179.02          | 88%                 | 67,856.57                         | 10,000.00        | 77,856.57    |
| Ilorin "                     | 182,983.46          | 91%                 | 67,856.57                         | 18,000.00        | 85,856.57    |
| Jos "                        | 269,878.46          | 97%                 | 67,856.57                         | 8,714.00         | 76,570.57    |
| Kaduna "                     | 330,218.16          | 80%                 | 67,856.57                         | 8,714.00         | 76,570.57    |
| Kano "                       | 165,985.46          | 82%                 | 67,856.57                         | 8,714.00         | 76,570.57    |
| Maiduguri Tx.                | 127,138.05          | 5%                  | 67,856.57                         | 8,714.00         | 76,570.57    |
| Sokoto "                     | 195,576.12          | 85%                 | 67,856.57                         | 8,714.00         | 76,570.57    |
| Port-Harcourt Tx.            | Contract not        | yet awarded         | -                                 | -                | -            |
| Sub-Total:                   | 2,587,447.07        |                     | 746,422.27                        | 114,988.00       | 861,420.27   |
| GRAND TOTAL:                 | 7,353,781.92        |                     | 1,127,425.59                      | 1,828,619.00     | 2,956,044.59 |



## INTERNAL MEMORANDUM

APPENDIX

VII

FROM: Controller of Engineering (PRD)

TO: General Manager

REF: ENG/T.28/10

DATE: 30.1.78

ufs. Director of Engineering

REPORT ON MANAGEMENT STRUCTURE SUB-COMMITTEE

The meeting of the management structure sub-committee was held at the Cabinet Office Political Division on Wednesday 25th January 1978. Present for the meeting were: Permanent Secretary (Political) Cabinet Office, Representatives of NBC, BCOS, IBS, ABC, BCNN, Ministry of Justice, Ministry of Establishment and official of Cabinet Office as Secretary.

The Chairman had not been briefed by the Ministry of Information on why the sub-committee was reconvened as he was not available at the last meeting of the main panel. He was informed by the IBS representative that the main panel decided on reconvening the sub-committee for two reasons:

1. To go further in providing the structure of the Federal organisations at lower level than top management previously provided.
2. To examine the staff list and organisation which the NBC is to pass to each state government.

The following structures were agreed on:

National Headquarters:-

- 1a. Director General
- b. Assistant Director General
- c. Controller of Audit
- 2a. Secretary/Director of Administration
- b. Senior Administrative Officer
- c. Administrative Officer
- d. Executive Officer
- 3a. Director of Training and Manpower Development
- b. ) as in NBC
- c. )
4. Chief Accountant

In each of the above case complimentary staff (secretaries, typists etc as applicable in the public services are to be provided.

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There was an agreement as to the departmental allocation of staff.  
26a) Headquarters members feel that this centre belongs to Engineering and  
they feel that they belong to Programmes Department. However a structure in  
1a. Managing Director is to be adopted  
b. Deputy Managing Director (Programme Services)  
c. Deputy Managing Director (Engineering Services) artisans was also  
d. Principal Auditor some feel that the volume of work may not be as high as  
e. Senior Auditor It was agreed that the NBC structure should be adopted.

2a. Director of News & Current Affairs  
b. Controller of News  
c. Controller of Current Affairs bring up a list of NBC staff for transfer  
d. Principal Editor/Producer the panel has no business looking up the NBC  
e. Executive Editor/Producer would have sometime to compile. The case for  
f. Senior Editor/Producer adequate budgetary provision for wherever the NBC  
g. Editor is to be handled by the Ministry of Information in collaboration  
h. Editor is to be handled by the Ministry of Information in collaboration  
i. Editor is to be handled by the Ministry of Information in collaboration

3a. Director of Engineering  
b. Controller of Engineering (Transmission)  
c. Controller of Engineering (Studios) General DA recommended for GL 17. The  
d. Controller of Engineering (Project, Research & Development) that the ABC  
e. Principal Engineer in collaboration with NBC provide a write up for  
f. Senior Engineer report as a recommendation.  
g. Engineer I  
h. Engineer II GL.08 Step 4  
i. Pupil Engineer GL.08 Step 2

4a. Director of Finance  
b. Controller of Finance  
c. Principal Account/Chief Stores Officer  
d. Senior Accountant  
e. Accountant I  
f. Accountant II

5a. Director of Administration (Secretary to the Board)  
b. Controller of Personnel and Training  
c. Controller of General Services  
d. Principal Administrative Officer  
e. Senior Administrative Officer  
f. Administrative Officer

6a. Director of Programmes  
b. Controller of Programmes (English)  
c. Controller of Programmes (Vernacular)  
d. Principal Producer/Principal Presentation Officer  
e. Executive Producer/Executive Presentation Officer  
f. Senior Producer/Senior Presentation Officer  
g. Producer I/Presentation Officer I  
h. Producer II/Presentation Officer II

.../more



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There was no agreement as to the departmental allocation of Studio Managers as some members feel that this cadre belongs to Engineering and other feel that they belong to Programmes department. However a structure in line with that of NBC is to be adopted.

The Ancillary Services i.e. builders and other artisans was also considered. Although some feel that the volume of work may not be as high as that of singular NBC; it was agreed that the NBC structure should be adopted.

### NBC Staff in the States

The NBC representative did not bring up a list of NBC staff for transfer to the states. He thinks that the panel has no business looking up the NBC staff list; and in any case it would take sometime to compile. The case for state government to make adequate budgetary provision for whatever the NBC passes to them is to be handled by the Ministry of information in collaboration with the States.

The Chairman has not been briefed by the Ministry of information on why Grading Committee was reconvened as he was not available at the last meeting of the panel. He was informed by the NBC representative that the case was made that the Director General be recommended for GL.17.. The other grades are to follow therefrom. It was therefore agreed that the ABC representative should in collaboration with NBC provide a write up for organisations attachment to the report as a recommendation previously provided.

2. To examine the staff list and organisation which the NBC is to pass to each state government.

The following proposals were agreed

L. E. Busari

#### National Head Office:

- 1a. Director General
- 1b. Assistant Director General
- 1c. Controller of Audit
- 2a. Secretary/Director of Administration
- 2b. Senior Administrative Officer
- 2c. Administrative Officer
- 2d. Executive Officer
- 3a. Director of Training and Manpower Development
- 3b. as in NBC
4. Chief Accountant

In each of the above case complimentary staff (secretaries, typists etc) as applicable in the public services are to be provided.

... Here



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Sec (SC),

I respectfully submit from  
p. 12 please.

~~CC~~

C. R.

6/2/78

ARCHIVES OF OYSCAC



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S.M.G. & H.S.

Via P.S. (P)

Via Sec. (SC), *2* 21/2/78

The General Manager, Broadcasting Corporation of Oyo State has forwarded, with a covering letter at pp. <sup>111-113</sup> ~~12-14~~, minutes of the second and third meetings of the Advisory Panel on Handing/Taking Over of short wave and powerful medium wave Radio Transmitting Stations owned by the States. The meetings of the Advisory Panel followed the Federal Government's general principle of limiting States to radio transmission within the boundaries of such States. As a result of this, the States' radio stations possessing powerful radio transmitters that offend against this new Federal Government directive are to submit such transmitters to the Federal Radio Network. Transmitters to be submitted to the Federal Radio Network are as follows:

- (i) the 2 of 25 KW MF transmitters in Enugu;
- (ii) the 2 of 25 KW MF transmitters in Kaduna;
- (iii) the 2 of 25 KW MF transmitters in Ibadan;
- (iv) the 2 of 25 KW in Benin;
- (v) the 2 of 20 KW MF transmitters ordered for Rivers State; and
- (vi) the 2 of 10 KW MF transmitters at Ikorodu, Lagos State.

2. Organisation of the New Federal Radio:

The Committee recommended the creation of 3 Broadcasting Zones apart from the one in Lagos whose Headquarters will be at Kaduna, Ibadan and Enugu. The Central Radio in Lagos will have a Board of Directors while each of the 3 field zones will also have a Board of Directors. The Federal Board will be responsible for setting national policies while the zonal Boards will enable the zones to have adequate autonomy in operation. It was also proposed that the central Federal



to the States whose powerful transmitters are going to be taken over. While the Advisory Panel took note of the formula for paying compensation as suggested on p.9 of its Report which is not available here, the Panel's Chairman, who is the P.S., Federal Ministry of Information warned that owing to the decline in the revenue of the Federal Government, it was unlikely that there would be any compensation for the Stations and facilities that will be taken over by the Federal Radio Network. One hopes, however, that the pessimism expressed by the Panel's Chairman will not be translated into reality by the decision which the Federal Government will take on compensating the affected States. Since the Federal Government itself is the main source of revenue of most of the States, it would appear ironical to expect the States which are relatively poorer than the Federal Government to solely shoulder the responsibilities of establishing weaker radio stations whose area of operation will be limited to the State. Apart from this, it will also be unfair to the States possessing the powerful transmitters to be taken over since, in addition to losing their property, they will also be faced with the problem of finding funds to purchase new and weaker transmitters that meet the Federal Government's specifications. On the other hand, States which are at present having weak transmitters and therefore nothing to be taken over by the Federal Government will not be adversely affected financially. To be fair, therefore, the Federal Govt. should compensate the States adequately for the equipment taken over from the State-owned Radio Stations, due regard being taken of any weak transmitter or equipment which the Federal Govt. might transfer to such a State from the Federal Broadcasting Corporation located in the State. For instance, the GM, BCOS states at pp. 13 & 14 that the total assets of the NBC in Ibadan is ₦2,108,037.87 while total liabilities in form of projects yet to be completed is ₦196,139.57. He expressed the view that these assets and liabilities might be passed on



to the Oyo State. As stated earlier on, the Federal Govt. ought to provide funds for the completion of any project which may be handed over to the States in exchange with the take-over of such States' powerful transmitters. The estimated expenditure for the takeover is approximately ₦15.075m. According to the Panel, States would be informed officially in writing of the extent of their financial involvement in the take-over exercise.

6. The Scope of State-owned Radio Transmitters:

Generally, no State Radio Station will be allowed the use of any transmitter exceeding 10 KW as it was considered by the Panel that the use of MF transmitter power of 25 KW will offend against the rule on the limitation of the transmitting power of the State Radio to the State boundaries. In view, however, of the size of Kano, Sokoto and Bornu States, the Committee was of the opinion that the 2 of 25 KW transmitters located in the 3 States might not transmit beyond the States' boundaries but if they did, the transmitting power of the 3 Radio Stations would be reduced. The general statement by the GM, BCOS at p.12 that the Committee reached a tentative decision that no State in the South of Nigeria should have transmitters above 10 KW while Northern States should have a maximum of 25 KW per State does not seem to represent the true position.

7. After the take-over of the 25 KW transmitter owned by the BCOS, what would be left for this State to retain will be 2 of 10 KW and 2 of KW MF transmitters located in Ibadan and at Aha. One hopes too, that the NBC, Ibadan would possess some weak medium-wave transmitters that could be transferred to Oyo State Radio as one of the decision of the Commission was that just as the Federal Radio Network should take over the short-wave and powerful medium radio transmitters belonging to the States, so also should Radio Nigeria transfer its small and weak transmitters to the States.



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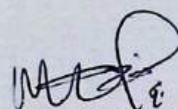
8. Deployment of Staff:

The Panel recommended that the staff of both the new Federal Radio Network and the States Radios taken over by the Federal Government would have the option within a period of 12 months of deciding which of the two organisations they want to serve permanently.

9. Final Meeting of the Panel:

The final meeting of the Panel was fixed for 6th February, 1978.

10. The foregoing is for information at this stage as States can only react to the final decision of the Federal Government and not to the recommendations of a Committee which the Federal Government may accept or reject.

  
(M. O. Akinola),  
Ag. Prin. Sec. (SC)

21 February, 1978.

Prin. Sec (sc)  
Sec (SC),  28/2/78.

The SMC atts. is quite aware of the steps being taken to take over some radio stations. A file has been created pursuant to the subject Pps.<sup>12-79</sup> which will now have to be enclosed in the attached file<sup>30/2/78</sup> which has been created for the purpose.

Please let me have the file back after the Pps. has been enclosed.

  
D. A. ABINUSAWA

At PS (P)

27/2/78.



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P.S (P)

Your minute overlay refers. The papers at  
pp. 12-39 of file SP/c 205 T have been  
removed into this file as pp. 111-136.

Wt

of R. Sec (S.C.)

28/2/78





SECRET

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# Broadcasting Corporation of Oyo State

Private Mail Bag 1,  
Agodi Post Office,  
Ibadan, Nigeria.

OUR REF: GM:41/215

CABLES & TELEGRAMS, RADIO O-Y-O

YOUR REF:

15 March 1978

The Secretary to the Military Government  
and Head of Service  
Office of the Military Governor  
Agodi  
Ibadan



For the attention of Mr T A Akinyele

FINAL REPORT: PANEL ON RADIO TAKE-OVER

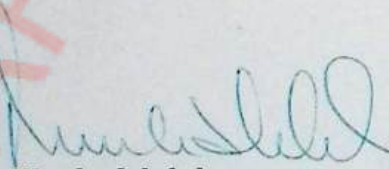
P.145-247  
1. Please find attached a copy of the Report of the Panel set up by the Supreme Military Council and the Council of States on the issue of the take over/ handing over of certain radio stations in the country. It has already been lodged with the Federal Cabinet Office, Lagos.

2. I have information that the paper may be placed before the two Councils before the end of this month. I wish therefore to draw attention to the significance of the paper in its entirety. I have therefore resisted the desire to make a summary of the document for your good self, in view of the importance I attach to every part of the Report.

3. However, I wish to highlight the recommendation (following from alleged Supreme Military Council and Council of States conclusions at the meeting of 8th December 1977) that NBC stations in all the States should be handed over to the State Governments. With particular reference to Radio O-Y-O, we are to take over the NBC buildings and other assets and liabilities, except the 2 x 25 KW transmitters in Ibadan. In return for surrendering these "offending" transmitters (because they are rated above the recommended power of 10 KW transmitters for State Radios), it is recommended by the Panel that BCOS should retain its 2 x 10 KW transmitters in Ibadan and the 2 x 5 KW transmitters at Aha.

4. Altogether, pages 15-18 of the Report are of particular importance, and your attention is respectfully drawn to them.

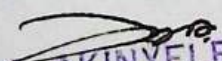
5. Thank you.

  
Kunle Adeleke  
General Manager

PS(P)

*Pl. examine and make a submission to HON G.*

ENC

  
T. A. AKINYELE

16/3/78

SECRET



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REPORT OF THE ADVISORY PANEL ON TAKEOVER OF  
SHORT WAVE AND POWERFUL MEDIUM WAVE RADIO  
STATIONS BY THE FEDERAL MILITARY GOVERNMENT APR 1973

B. C. O. S. IBADAN.

The Advisory Panel on the take-over of Radio Stations with short wave and powerful medium wave transmitters by the Federal Military Government was set up with a mandate to advise on the smooth implementation of the decision. (See Appendix I). The take-over has become necessary because of the need to streamline both internal and external broadcasting in Nigeria, which over the years developed haphazardly without significant co-ordinated rationalisation in the allocation and use of frequencies.

2. The Panel, whose membership is as in Appendix II to this report, had the following terms of reference as agreed with the Chief of Staff, Supreme Headquarters:

- (i) To examine the financial and technical implications of the take-over by the Federal Military Government with effect from 1st April, 1973 of all broadcasting organisations in the country which, hitherto, had been transmitting on short-wave bands or very powerful medium wave bands with greater reach than their areas of immediate jurisdiction, and make recommendations to the Federal Military Government.
- (ii) In order to ensure that such broadcasting organisations continue to enjoy operational and management autonomy under the Board of the NBC similar to those enjoyed by State Television Stations taken over by the Federal Military Government, to examine the structure of such organisations and make recommendations on how the structure of such organisations could be streamlined to accord with the present policy directive.
- (iii) In view of (ii) above and considering the decision that everything should be done to maintain the distinctive character of the affected radio stations,

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to examine the relationship between such radio organisations and the existing NBC with particular reference to their management structure and make appropriate recommendations.

- (iv) To arrange an orderly handing over of all medium wave NBC transmitting stations to the States where they are located in order to ensure that there is no disruption in the operations of such stations.
- (v) To examine any problems that may arise from (iv) above with regard to the finance and operations of the stations to be handed over to the States and make appropriate recommendations to Government.

#### THE ADVISORY PANEL

##### The Scope of the Assignment

3. The Panel held its inaugural meeting on the 5th of January, 1978, and noted that the takeover exercise would involve:

- (i) the transfer of short wave and powerful medium wave transmitters to the Nigerian Broadcasting Corporation by 1st April, 1978;
- (ii) the Nigerian Broadcasting Corporation transferring its medium wave stations to the Governments of the States in which they are located; and ensuring that States that do not enjoy NBC facilities do so by 1st April, 1978;
- (iii) States radio stations being limited to medium wave transmission such as to avoid intolerable spill-over beyond State boundaries;
- (iv) the exercise of operational autonomy similar to that accorded to Television Stations under the Nigerian Television Authority decree.

4. After a prolonged deliberation and in view of the complex nature of the problem, the Panel set up the following three sub-committees to conduct an indepth examination of the financial, technical and operational implications of the exercise:



- (a) Technical Sub-Committee
- (b) Structural/Operational Sub-Committee
- (c) Finance Sub-Committee

The Sub-committees were given a time limit of mid-February 1978 to submit their reports to the Panel.

TECHNICAL SUB-COMMITTEE

5. The Technical Sub-committee worked on the following terms of reference:

- (i) The overall objective of the Advisory Panel and therefore of the Technical Sub-committee is the limitation of the coverage of State Radio Stations to within their respective State boundaries with tolerable spillover.
- (ii) In working out a practical system most States should be limited to a maximum of 10kw mw unit transmitter power but larger states with particular reference to Sokoto, Borno and Gongola States, to a maximum of 25kw mw unit transmitter power.
- (iii) To define the term "spillover".
- (iv) On the basis of item 2 above to redistribute "offending" transmitters in the States to the Federal radio stations.
- (v) After redistribution, to identify small States radio stations that would be left without a 10kw transmitter and large States that would be without 25kw transmitters and make recommendations as to how this deficiency could be met by the 1st of April, 1978.
- (vi) To make general recommendations as to the location of State radio transmitter and the design of antenna system to confine State transmission to within each State boundary with tolerable spill-over.
- (vii) To examine the practicability of the redistribution of transmitters as necessary under items (iv) & (v) above.

6. The salient points in the deliberations of the Sub-committee whose report is attached as Appendix III are as stated below:



Take-over of Stations with short and medium wave transmitters

7. The Sub-committee agreed that the main stations affected are Broadcasting Company of Northern Nigeria; Broadcasting Corporation of Oyo State; Anambra Broadcasting Corporation and Broadcasting Service of Imo State. It established that no major technical changes are required for the takeover since each management has the required minimum equipment for fulfilling its present functions.

8. It recommended the creation of three Federal stations, viz. NBCC, Kaduna; BCOS, Ibadan and the merging of Imo Broadcasting Service with ABC, Enugu. It also recommended the transfer of powerful transmitters among these stations to ensure equitable distribution of such transmitters.

The problem of powerful/non-compliant medium wave transmitters

9. The Government statement on the take-over referred to stations using short wave and powerful medium wave transmitters. The Sub-committee noted that there are other stations that have or are about to procure short wave and powerful medium wave transmitters which will give them a coverage well beyond their borders. The stations identified are Ondo State Broadcasting Corporation, Ogun State Broadcasting Corporation and Rivers State Broadcasting Corporation.

10. The Sub-committee concluded that the solution would be for these stations to limit their transmission to their individual State boundaries with only minimum tolerable "spillover". This will involve in most cases, transmission at a field strength of not more than 60db relative to one micro volt/meter at MHz or mil volt/meter at State boundaries. For this requirement a transmitting power of not more than 10 kw will suffice. It therefore means that States with 2x25kw transmitters could constitute a nuisance even when one transmitter is shut down. The Sub-committee therefore worked out a re-distribution of transmitters to keep within the agreed limit.



11. Redistribution of "Offending" Transmitters in the States to Federal Radio Stations

- (i) It was agreed that because of the sizes of Sokoto, Kano and Bornu, the two of 25kw MF transmitters located in these States may not infringe the recommended field strength at States boundaries. Should an infringement occur, the power could be economically reduced in order to ensure compliance.
- (ii) The Technical Sub-committee member from Ogun State Broadcasting Corporation has stated that the two of 50kw MF transmitters on order for use in the State are being traded in for other equipment. In this circumstance, members felt that the "offending" transmitters were not available for redistribution. However, should the two of 50kw transmitters be eventually purchased, it was agreed that they be given up to the Federal Radio organisation.
- (iii) The 10kw MF transmitter of Ogun State Broadcasting Corporation of Abafon Station constitutes an "offending" equipment due to its proximity to the State's boundary (about 1 km). It was recommended that appropriate action be taken by Ogun State Broadcasting Corporation to comply with the specified boundary condition on or before 30th June, 1978.
- (iv) The two of 5kw transmitters proposed for Idoani and the two of 10kw transmitters at Okitipupa are likely to infringe the stipulated boundary field strength if retained at their present locations which are close to the State boundary. However, the Technical Sub-Committee member from Ondo State has been aware of the situation and efforts are being made to limit the radio signals from the transmitters within the specified boundary condition.
- (v) The two of 25kw MF transmitters in Enugu are recommended to be deployed to the Federal Radio organisation.



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- (vi) The two of 25kw MF transmitters in Kaduna are recommended to be handed over to the Federal Radio organisation.
  - (vii) The 2 of 5kw MF transmitters in Jos are likely to offend against the stipulated boundary field strength owing to their being located near the State boundary (about 12 km). However, it was recommended that the antenna be modified in order to achieve compliance.
  - (viii) The two of 25kw in Ibadan are recommended to be deployed to the Federal Radio organisation.
  - (ix) The two of 25kw in Benin are recommended to be handed over to the Federal Radio organisation.
  - (x) The two of 10kw MF transmitters at Ikorodu are recommended to be deployed to the Federal Radio organisation.
  - (xi) The two of 20kw MF and one of 10kw short wave transmitters ordered for Rivers State are recommended to be handed over to the Federal Radio organisation.
12. Identification of State Radio Stations that would be left with neither a 20kw transmitter nor 25kw transmitter after redistribution and recommendations for meeting the deficiency before 1st April, 1978
- (a) Kaduna State: It was recommended that the 1x10kw MF transmitter of Broadcasting Company of Northern Nigeria be taken over by the Federal Radio organisation and be retained by the Kaduna State Government.
  - (b) Anambra State: It was recommended that the 1x10kw MF transmitter of the Nigerian Broadcasting Corporation in Enugu be handed over to the Anambra State Government.
  - (c) Oyo State: It was recommended that the two of 10kw and two of 5kw MF transmitters, located respectively in Ibadan and at Aha, which were being taken over from the Broadcasting Corporation of Oyo State by the Federal Radio organisation should be surrendered to Oyo State Government.



13. General Recommendations as to the Location of State Radio Transmitters and the Design of Antenna System to confine State Transmission to within State Boundaries (With tolerable spillover)

It was recommended that States should desist from locating transmitters close to their boundaries in order to facilitate compliance with the stipulated State boundary field strength. In view of the variations in the natural attributes of sites, it was agreed that the precise location of State Radio Stations and the design of appropriate antenna system to meet the stipulated boundary condition are functions that States should carry out.

14. Examination of the Practicability of the Redistribution

Considering the general situation after the redistribution of the offending transmitters the members of the Technical Sub-committee identified three problems. These are in connection with (a) Operation, (b) Studio/transmitter link system and (c) transmitter standby facilities.

(i) Kaduna State: As the State and Federal Radio organisations will be co-sited, the two sets of transmitters should remain in the same building for the time being. Studio/transmitter link equipment to connect the State's studio with its transmitter be procured.

(ii) Anambra State: As the 1x10 kw MF transmitter to be operated by the State may not have an antenna, arrangements should be made to provide a suitable one.

15. Handing over of the NBC State Stations in the 19 States to their Governments

In respect of installations going on in the new seven States the Sub-committee noted that the NBC installations in Yola, Minna, Bauchi and Makurdi would be ready before 1st April, 1973, hence handing over will be smooth; in case of Akure, Owerri and Abeokuta, it recommended that priority should be given to Owerri because the existing IBS Station would be taken over by the Federal Government followed by Akure and lastly Abeokuta.



### Organisational Structure

19. The Sub-committee recommended that the country should be divided into four main stations - Lagos, Ibadan, Kaduna and Enugu, which should be organised into zones viz:

Zone I - Ibadan with Bendel, Lagos, Kwara, Ogun, Ondo and Oyo under it.

Zone II - Kaduna with Bauchi, Borno, Gongola, Kaduna, Kano Niger, Sokoto under it.

Zone III - Enugu with Anambra, Benue, Cross River, Imo, Plateau and Rivers under it.

Zone IV - Lagos with no particular territory but would be responsible for one national programme in English and external broadcasting

### Management Structure

20. The Management Structure should be similar to that of NTA with slight modifications as listed below:

- (a) National Board made up of the Chairman, Director-General, the three Zonal Chairmen and other members as Government may decide. The Lagos Managing Director may be coopted as necessary.
- (b) Zonal Board whose members would come exclusively from the States constituting each zone.

### Management of National Network Headquarters

21. The National Network Headquarters will be the Federal Capital. The headquarters should be a small but effective office to ensure the coordination of the activities of the largely autonomous zonal establishments. The National Network Headquarters should have the following officers:

#### Management

- (a) Director-General G.L. 17
- (b) Coordinator (Technical Services) G.L. 16

#### Administration

- (a) Secretary/Director of Administration G.L. 15



Staff Development

(a) Staff Development Manager G.L. 14

Accounts Department

(a) Chief Accountant G.L. 15

External Auditors could be hired, if and when necessary

Management of Zonal Stations

22. The Zonal Headquarters will be serviced by the following officers:

Management

|                                   |         |
|-----------------------------------|---------|
| (a) Managing Director             | G.L. 16 |
| (b) Director (Programme Services) | G.L. 15 |
| (c) Director (Finance)            | G.L. 15 |
| (d) Director (Engineering)        | G.L. 15 |
| (e) Controller of Audit           | G.L. 13 |

Administration

|                                                                              |         |
|------------------------------------------------------------------------------|---------|
| (a) Assistant Director Administration<br>(also Secretary to the Zonal Board) | G.L. 14 |
| (b) Controller, Personnel and Training                                       | G.L. 13 |
| (c) Controller of General Services                                           | G.L. 13 |

News and Current Affairs Division

|                                          |         |
|------------------------------------------|---------|
| (a) Director of News and Current Affairs | G.L. 14 |
| (b) Controller of News                   | G.L. 13 |
| (c) Controller of Current Affairs        | G.L. 13 |

Engineering Division

|                                                                       |         |
|-----------------------------------------------------------------------|---------|
| (a) Director of Engineering                                           | G.L. 14 |
| (b) Controller of Engineering<br>(transmitters)                       | G.L. 13 |
| (c) Controller of Engineering (Projects,<br>Research and Development) | G.L. 13 |
| (d) Chief Technical Officer                                           | G.L. 13 |

Finance Division

|                           |         |
|---------------------------|---------|
| (a) Director of Finance   | G.L. 14 |
| (b) Controller of Finance | G.L. 13 |



Programmes Division

- |                                                   |         |
|---------------------------------------------------|---------|
| (a) Director of Programmes                        | G.L. 14 |
| (b) Controller of Programmes (English)            | G.L. 13 |
| (c) Controller of Programmes (Nigerian Languages) | G.L. 13 |

All other positions will be as in Nigerian Broadcasting Corporation.

PROGRAMME ADVISORY COMMITTEES

23. The Zonal Board may appoint Programme Advisory Committees which would advise the Zonal Stations on public reactions to its programmes. The membership of these Committees should be drawn mainly from the appropriate Zonal States while the Lagos Committee should be drawn from a cross-section of the country.

Staff

24. The staff of NBC stations located in the States should be given the option of remaining where they are, or choosing the service of their state of origin. Similarly the staff of the States' stations being taken over could opt for State or Federal service. The option exercise, which must be completed within 12 months of the take-over, should in no way be allowed to disrupt the services of all the radio stations.

Federal Radio Corporation

25. The Sub-committee recommended that the proposed national radio network should be called Federal Radio Corporation and a decree like the Television Authority Decree 1977 should be promulgated to establish it.

Nigerian Broadcasting Commission

26. The Sub-committee recommended the establishment of the Nigerian Broadcasting Commission, a regulatory body dealing with the broad policies affecting broadcasting as a whole, like long term national broadcasting policy, allocation of frequencies to Broadcasting Organisations, licensing of stations, establishing a code of conduct, and determining appropriate power of Federal, State, Community and Local Broadcast transmitters.



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Commercial Broadcast

27. The Sub-committee recommended that the Federal radios should not air commercial broadcast not only because it is unusual for most publicly owned radio stations to do so, but it will also promote unfair competition with State radio stations who get their revenue chiefly from commercial advertisements. It was felt that the national network should concentrate on the business of educating, enlightening and entertaining; it could, however, explore the possibility of collecting revenue from licensing of radio equipments to compensate for the loss of revenue from advertisements.

FINANCE SUB-COMMITTEE

28. The Finance Sub-committee had the following terms of reference:

The Finance Sub-committee was to advise the Panel on financial implications after examining:

- (a) the level of staff;
- (b) the recurrent costs involved;
- (c) the value of equipment/facilities;
- (d) estimates for the next financial year 1978/79;
- (e) general assets and liabilities;

Revenue/Expenditure of Stations with short wave and powerful medium wave transmitters

29. The stations involved are Broadcasting Company of Northern Nigeria, Broadcasting Corporation of Oyo State, Anambra Broadcasting Corporation and Imo Broadcasting Service.

30. The revenue of the stations come from advertisement revenue and Government subventions for both Recurrent and Capital Expenditure. See Tables I and II below for details:

TABLE I - REVENUE

|       | Advert.<br>Revenue | Govt. Subvention<br>Recurrent | Capital   | Advert.<br>Revenue | Govt. Subvention<br>Recurrent | Capital    | Estimate<br>Advert.<br>Revenue |
|-------|--------------------|-------------------------------|-----------|--------------------|-------------------------------|------------|--------------------------------|
|       | ₦                  | ₦                             | ₦         | ₦                  | ₦                             | ₦          | ₦                              |
| BCNN  | 1,032,593          | 1,530,082                     | both      | 800,000            | 1,519,644                     | 99,089     | 1,100,00                       |
| BCOS  | 405,537            | 1,436,940                     | 1,930,000 | 898,540            | 1,767,470                     | 5,261,000  | 500,00                         |
| ABC   | -                  | -                             | -         | -                  | 3,553,444                     | 2,580,000  | 400,00                         |
| IBS   | -                  | -                             | -         | 300,000            | 2,000,000                     | 1,500,000  | 530,00                         |
| Total | 1,438,130          | 2,967,022                     | 1,930,000 | 1,998,540          | 3,640,558                     | 10,040,089 | 2,530,00                       |



TABLE II EXPENDITURE

| 1976/77 | (i) Actual Rec. Exp |              | (ii) 1977/78:- |               | (iii) 1978/79:- |               |
|---------|---------------------|--------------|----------------|---------------|-----------------|---------------|
|         | Special             | Capital      | Special        | Capital       | Special         | Capital       |
| BCNN    | 2,476,525.00        | 3,167,768.00 | 2,237,893.00   | 2,010,000.00  | 3,690,976.00    | 1,590,000.00  |
| BCOS    | 825,318             | 54,000       | 2,678,510      | 5,861,000     | 3,477,400       | 7,265,000     |
|         | (for 7 months)      |              |                |               |                 |               |
| ABC     | -                   | -            | 3,240,444      | 2,580,000     | 4,919,318       | 4,740,000     |
| IBS     | -                   | -            | 2,019,364      | 1,500,000     | 8,107,498       | 1,480,000     |
| TOTAL   | 3,301,843.00        | 5,097,768.00 | 10,176,211.00  | 11,951,000.00 | 15,195,192.00   | 15,075,000.00 |



### Staff Establishment

31. The approved established posts in the stations are 2,409 as against 1,426 on the nominal roll for 1977/78. The estimated posts 1978/79 are 2,710 (see details in Appendix V). Disparities of grading of posts exist among the stations, especially at the middle and management levels, and designations of posts that discharge similar functions and responsibilities also vary.

### Equipments and Facilities

32. The list of the equipments and facilities of the four stations are listed in paragraph 4 of Appendix V. These are to be taken over by the NBC and redistributed as indicated in the report of the Technical Sub-committee in paragraphs 11 - 14 of this report.

### Assets/Liabilities

33. The assets of the stations as of 31st March, 1977 are listed in paragraph 5 of Appendix V and amount to ₦23,439,394, excluding cash at Banks and hand, as well as other items of current assets that would cease to exist in April 1978, while paragraph 6 of Appendix V enumerates the liabilities consisting of special and capital expenditure, such as contracts not completed by 31st March, 1978 and equipments ordered but not delivered by March, 1978, less current bills that should be settled before March 1978. The projected liabilities amount to ₦6,982,865.00.

34. As shown above, the stations do not generate enough revenue to sustain their operation; they therefore require subventions from the Federal Government. The subventions from their various governments for 1978/79 were ₦28,930,132.00.

### Payment of Compensation

35. The sub-committee recommended that the formula for payment of compensation on assets should be based on the following:

- (i) land to be at Government rates applicable to the State;
- (ii) building to be valued by appropriate professionals;
- (iii) equipments, vehicles, etc. should be at depreciated value.

36. The value of the NBC station to be transferred to the State Governments amounts to ₦25,905,702.17, the details of which are contained in Appendix VI to this report.



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DECISIONS AND RECOMMENDATIONS OF THE ADVISORY PANEL

37. The Advisory Panel considered the report of the deliberations of the three Sub-committees in five plenary sessions (see Appendix VII), on the basis of which the Panel decided to make recommendations to the Federal Military Government:

Technical Recommendations:

38. The Advisory Panel considered the report of the Technical Sub-committee and noted that since there is a large number of transmitters (between 30 - 50) involved in the take-over exercise which could be relocated or modified, considerable time and funds would be required to effect the changes. The solution recommended to the Federal Military Government can be classified into two - Interim and Long term solutions.

Interim Solutions:

- (i) The importation of powerful transmitters by States should be stopped with immediate effect, while those already in the country in places like Kaduna, Ibadan, Owerri and Enugu should be handed over to the Federal Radio organisation which will replace them with less powerful ones and redeploy the powerful ones as in the Technical Sub-committee's report in paragraphs 11 - 14 of this report. The NBC installations in the seven new States should be handed over to the States' Governments when completed.
- (ii) Three Federal Radio Stations in addition to Lagos be created as centres with short wave transmitters, namely Kaduna, Ibadan and Enugu. The latter is to be achieved by merging of Anambra Broadcasting and Imo Broadcasting Stations. Attention is, however, drawn to the strong opposition of IBS to the merging of ABC and IBS as presented in Appendix VIII.
- (iii) The transmission of State Broadcasting Stations should be limited to a field strength of not more than 60db relative to one micro volt/meter at 1mHA or 1 milvolt at



State boundaries. This will ensure only minimum tolerable spillovers to other States. The powerful transmitters in Ondo, Ogun and Rivers States should be transferred to Federal Radio Organisation

- (iv) A National Monitoring Unit should be set up by 1st April, 1978 to monitor the spillover. Preliminary measurement of such spillover can be made by the Federal Radio Organisation, firstly to advise compliance before 30th June, 1978, and subsequently to recommend disciplinary action against such stations after that date.

The interim solutions should apply from the 1st of April, 1978, pending when a reconstituted committee, under Director General (Technical Services,) would work out more permanent rules.

#### Long Term Solution

39. Since the transfer of stations/transmitters is technically more complicated and involved than it seems, a group of engineers under the NBC should be constituted into a committee to carry out a detailed study with a view to presenting long term solutions.

#### Structural/Operational Recommendations

40. The Advisory Panel considered the report of the Structural/Operational Sub-committee and noted that the main objective of the Sub-committee was the streamlining of the structures in the management and personnel of the new organisation, bearing in mind the much desired operational autonomy on the lines of the N.T.A. The Advisory Panel therefore recommends to the Federal Military Government:

- (i) the creation of four zones namely: Lagos, Ibadan, Kaduna and Enugu for structural and operational purposes;
- (ii) the organisational and staff structure of the organisation as recommended in Appendix IVb to this report;
- (iii) that members of staff could opt to work in any Radio Station of their choice, but such movement should be completed within 12 months of the take-over to enable the stations to settle down;



- (iv) that English and the major zonal languages should be used in the three zones, while English should be the main language in Lagos zone. The Federal Radio in Lagos should be duty bound to transmit national news from Lagos on a network basis at least three times a day;
- (v) that the Federal network should not air commercial programmes but should explore the possibility of collecting revenue from the issue of licences for radio equipment.
- (vi) the establishment of Federal Radio Corporation and Nigeria Broadcasting Commission by Decree.

#### Financial Recommendations

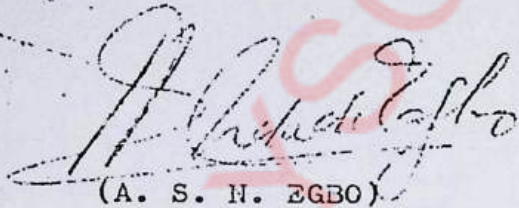
41. The Advisory Panel considered the recommendations of the Finance Committee on the basis of which the Panel recommends that the Federal Military Government should approve that:

- (i) the formula for paying compensation should be as in paragraph 35 of this report because the Panel observed that if the Federal Government is to pay compensation for facilities taken over alone, it may be financially ruinous to the Broadcasting Houses whose financial appropriations for the next year have been much pruned;
- (ii) the swapping of facilities, stationeries, stores, etc.; question of ownership of buildings and relevant structures should not be generalised but should be done under special individual arrangements between the Federal and State stations;
- (iii) the financial commitments of the Federal and State Governments and the total expenditure involved on the entire take-over as in Appendices V and VI to this report should be reflected in the estimates of 1973/79 and both the Federal and State Governments should be informed of their pertinent commitments.



GENERAL

42. The Committee further recommends that in view of the intricate processes involved in the hand-over/take-over of NBC and State Radio Stations, it (the Committee) should be retained to oversee the smooth implementation of the decisions of the Federal Government in this matter.



(A. S. N. ZGBO)  
Permanent Secretary  
Federal Ministry of Information  
and Chairman of Committee

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APPENDIX I

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FEDERAL MILITARY GOVERNMENTPRESS RELEASE

At their meeting of 8th December, 1977, the Supreme Military Council and the National Council of States jointly considered the question of the continued use of short-wave transmitters by State owned Broadcasting Organisations in the context of the national radio stations re-organisation and development programme. They noted the progress being made in the implementation of the decision to streamline both internal and external broadcasting in Nigeria which, over the years, developed hap-hazardly without significant co-ordinated rationalisation in the allocation and use of frequencies. This streamlining exercise includes the siting of transmitters in each State of the Federation in order to radiate national programmes of the N. B. C. These transmitters as well as any radio station established by State Governments will transmit in medium-wave bands sufficient to ensure effective coverage of the area of the particular State concerned. The national radio organisation, that is the N. B. C., which is being geared and improved to provide effective broadcasts throughout the Federation as well as to the outside world, will continue to transmit on both the medium-wave and short-wave bands.

The need to fully and effectively implement these policies necessitated the councils to consider the future of broadcasting organisations owned by individual or group of State Governments and which are up to now, transmitting on short-wave bands





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with greater reach than their areas of immediate jurisdiction.

The councils decided that such organisations will be taken over by the Federal Military Government with effect from 1st April, 1978, the final date by which all the States that do not now enjoy the facilities of the N.B.C. are expected to have these stations installed at their capitals. However, they will continue to enjoy operational autonomy similar to those enjoyed by State T.V. stations taken over by the Federal Military Government. Further, in view of the reputation which some of these organisations have built up over a long period, the nature of the programmes they offer as well as the need to enable them retain their large listenership of programmes tailored for listeners in vernacular languages in particular, it was decided that everything possible should be done to maintain the distinctive character of these radio stations. In view of these considerations, a Panel was appointed to examine ways of implementing the decision to restrict non-Federal broadcasting organisations to the medium-wave bands and make appropriate recommendations to Government. The Panel comprises the Chief Executives of all the radio stations affected, representatives of the Federal Cabinet Office, Federal Ministries of Information, Establishments and Justice, and the N.B.C. The Permanent Secretary, Federal Ministry of Information will be the Chairman of the Panel,

Alex Nwokedi

(Alex Nwokedi)  
Press Secretary to the  
Head of State,

State House, Lagos



MEMBERS OF THE ADVISORY PANEL ON THE TAKE-OVER OF SHORT  
WAVE RADIO STATIONS BY THE FEDERAL MILITARY GOVERNMENT

1. Mr. A.S.N. Egbo  
Permanent Secretary,  
Federal Ministry of Information  
(Chairman);
2. Mr. George Bako  
Director General,  
Nigerian Broadcasting Corporation,  
Lagos.
3. Mr. U.G. Galtimari  
Permanent Secretary III,  
Political Department, Cabinet  
Office,  
Lagos.
4. Mr. Boniface Offokaja  
Director-General, Anambra State  
Broadcasting Corporation, Enugu
5. Mr. Augustine Alaribe  
Director General,  
Imo State Broadcasting Service,  
Owerri;
6. Mr. Olu Fubara  
General Manager,  
Rivers State Broadcasting  
Corporation,  
Port Harcourt;
7. Mr. Dahiru Modibo  
Managing Director,  
Broadcasting Corporation of  
Northern Nigeria,  
Kaduna;
8. Mr. Kunle Adeleke  
General Manager,  
Broadcasting Corporation of Oyo  
State,  
Ibadan.
9. Mr. Tunji Senjobi  
Ag. General Manager,  
Ogun State Broadcasting Corporation,  
Abeokuta;
10. Mr. M. Abdul-Malik  
Assistant Legal Draftsman,  
Federal Ministry of Justice,  
Lagos.
11. Mr. B.E. Okagbare  
Ag. Deputy Secretary,  
Federal Ministry of Establishment  
(Review).
12. Mr. Dipo Babalola  
General Manager,  
Ondo State Broadcasting  
Corporation,  
Akure.
13. Mr. O.O.O. Ogunkua  
Federal Ministry of Information;  
(Secretary)
14. Mr. Chime Okafor  
Federal Ministry of Information;  
(Taking Notes).



MEMBERS OF THE TECHNICAL SUB-COMMITTEE

|                   |   |                                                                              |          |
|-------------------|---|------------------------------------------------------------------------------|----------|
| GEORGE BAKO       | - | DUPUTY DIRECTOR GENERAL (TS)<br>NBC, LAGOS                                   | CHAIRMAN |
| L.F. BUSARI       | - | AG. DIRECTOR OF ENGINEERING<br>BCOS RADIO O-Y-O IBADAN                       | MEMBER   |
| MOHAMMED ARDO     | - | AG. CHIEF ENGINEER BCNN<br>RADIO KADUNA KADUNA                               | "        |
| H.O.D. OKEAHIALAM | - | CHIEF ENGINEER IMO BROADCASTING<br>SERVICE OVERRI                            | "        |
| M.N. EJIOFOR      | - | AG. CHIEF ENGINEER ANAMBRA<br>BROADCASTING CORPORATION ENUGU                 | "        |
| S.V.A. SANTOS     | - | CHIEF ENGINEER (RADIO)<br>NBC LAGOS                                          | "        |
| P.A. SOLANKE      | - | DIRECTOR OF ENGINEERING OGUN<br>STATE BROADCASTING CORPORATION<br>ABEOKUTA   | "        |
| A.S. OMOSULE      | - | AG. DIRECTOR OF ENGINEERING<br>ONDO STATE BROADCASTING<br>CORPORATION AKURE  | "        |
| I.O. AKINYEMI     | - | CHIEF ENGINEER (RESEARCH &<br>DEVELOPMENT NBC IKOYI                          | "        |
| E.T.S. OGBANGA    | - | AG. CHIEF ENGINEER RIVERS STATE<br>BROADCASTING CORPORATION<br>PORT-HARCOURT | "        |

TERMS OF REFERENCE OF THE TECHNICAL SUB-COMMITTEE

1. The overall objective of the Advisory Panel and, therefore of the Technical Sub-Committee is the limitation of the coverage of state radio stations to within their respective state boundaries with tolerable spillover<sup>1</sup>/<sub>2</sub>
2. In working out a practical system southern states should be limited to a maximum of 10 Kw mw unit transmitter power and northern states, with particular reference to Sokoto, Borno and Congola states, to a maximum of 25 kw mw unit transmitter power.
3. To define the term "spillover".
4. On the basis of item 2 above to redistribute "offending" transmitters in the state to the Federal radio stations.
5. After redistribution, to identify state radio stations that would be left with neither a 10 kw transmitter in the south nor a 25 kw transmitter in the North and make recommendations as to how this deficiency could be met by the 1st of April, 1978.



6. To make general recommendations as to the location of State radio transmitters and the design of antenna system to confine state transmission to within state boundaries (with tolerable spillover).
7. To examine the practicability of the redistribution of transmitters as on items 4 and 5 above.

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Minutes of the First Meeting of the Technical Sub-Committee on  
on Federal Government 'Take-Over' of Radio Stations

GEORGE IZAKO - DEPUTY DIRECTOR GENERAL (TS) NBC - Chair  
O. J. ADENIKA - DIRECTOR OF ENGINEERING SERVICES - RADIO O-Y-O - Member  
ABUJAHAD ARDO - AG. CHIEF ENGINEER ECNN LTD KADUNA. - "  
H. O. D. OKEAHALAM - CHIEF ENGINEER, INO BROADCASTING SERVICE, OVERRI - "  
M. N. EJIOFOR - AG. CHIEF ENGINEER, ANAMBRA BROADCASTING CORPORATION - "  
S. V. A. SANTOS - CHIEF ENGINEER (RADIO) NBC LAGOS - "

The meeting which was held at the Conference Room of the Nigerian Broadcasters' Corporation was declared opened by the Chairman at about 10.10 a.m. on Tuesday 3rd January, 1978.

OPENING

In his opening speech, the Chairman thanked the Committee of the BON Chief Executives and the Permanent Secretary, Federal Ministry of Information for constituting the technical sub-committee and implored members to try their utmost in contributing actively on all aspects of the discussions for a high quality recommendation to the main committee.

(1) Technical Implications of the take-over

Members of the technical sub-committee have noted its main terms of reference which is to consider the technical implications of the 'take-over'.

After detailed discussion on all aspects of the take-over, it became clear that the absence of a broad policy, leading to a general structural set-up of Radio stations as envisaged by government, made it difficult for the committee to settle down to detailed technical consideration and planning which would have made it possible for the committee to recommend alternatives with their attendant advantages and disadvantages. It was hoped that additional information will be made available for discussion at an emergency meeting to be convened at the earliest opportunity.

However, the sub-committee proceeded to provide interim recommendations which would be useful to the main committee.

(2) Short Wave Broadcasting

The Sub committee reviewed the resources available in the country at the moment. Especially considered are the number of shortwave transmitters available in the



country and concluded as follows:-

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(a) That the Nigerian Broadcasting Corporation has adequate shortwave transmitters to radiate existing National Programmes for satisfactory coverage throughout the country.

(b) That the shortwave transmitters owned by state stations as listed below be taken over and used for radiating a second National Network programme to be established.

|             |   |              |
|-------------|---|--------------|
| One 250 KW  | - | BCNN         |
| Three 50 KW | - | BCNN         |
| One 50 KW   | - | Radio OYO    |
| One 100 KW  | - | IDS          |
| One 50 KW   | - | Anambra B.S. |

(c) It was agreed that it is cheaper to use shortwave for National Coverage so as to allow for the establishment of adequate Medium Wave transmitters in the states for 'grassroots' listeners.

(d) It was also agreed that the question of details involved as to the location of the shortwave transmitters under (b) be decided at our next meeting.

### (3) Medium Wave Broadcasting

In considering this subject, the committee took cognisance of item (b) page 2 of the main minutes, quote "Hence State Radio Stations should be restricted to transmit within their area of operation with only minimum tolerable "spill over" of programmes, if these became unavoidable". After a long deliberation, it was agreed that Medium Wave transmission could be satisfactorily used to cover any state service area in the country depending on the location of the various transmitters.

(a) However, taking cognisance of the geographical structure of some states and also considering how other countries have solved similar problems, it was agreed that no state station in the country should exceed a maximum stipulated field strength (one for day and the other for night transmission) of its transmission as measured at the boundary of its own service area. The actual value of the maximum field strength will be determined later.

The aspect of FIELD STRENGTH VALUE has been emphasized because by limiting the field strength value, the power of the transmitter together with its associated aerial gain become automatically limited.

(b) It was agreed that all Medium Wave transmitters that would not be able to conform with the specified field strength value should be integrated into one of the National Programme transmissions.

(c) The committee also concluded that a National Monitoring Unit be set up to detect offenders under item (a) and recommend necessary disciplinary action.

### (4) 'TERMS'

The committee observed that the technical sub-committee has been asked to define various technical 'terms' as contained in the Council Conclusions.

Members were eager to clarify these terms but were handicapped because of lack of the extracts within which these terms were used. It will therefore be



appreciated if these extracts are made available for discussion at our next meeting.

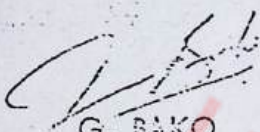
(5) Minutes of the meeting / Chairman's

It was agreed that Chief engineers of all  
in the area should be invited to subsequent meetings.

The Chairman thanked members for their cooperation especially having to travel  
at short notice, and wished them a safe journey back home.

It was agreed that members should be ready for the next meeting at a moment's  
notice.

There being nothing else to discuss, the meeting rose at about 1400 hours.

  
G. BAKO  
CHAIRMAN

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MINUTES OF THE SECOND MEETING OF THE TECHNICAL  
SUB-COMMITTEE ON FEDERAL GOVERNMENT "TAKE OVER" OF RADIO STATIONS

PRESENT:

|                    |                                                                                 |          |
|--------------------|---------------------------------------------------------------------------------|----------|
| GEORGE BAKO        | - DEPUTY DIRECTOR GENERAL(TS)<br>NBC. LAGOS.                                    | CHAIRMAN |
| L. F. BUSARI       | - AG. DIRECTOR OF ENGINEERING<br>ECOS RADIO O-Y-O IBADAN                        | MEMBER   |
| MOHAMMED ARDO      | - AG. CHIEF ENGINEER BCNN<br>RADIO KADUNA KADUNA                                | "        |
| H. O. D OKEAHIALAM | - CHIEF ENGINEER IMO BROADCASTING<br>SERVICE OWERRI                             | "        |
| M. N. EJIORFOR     | - AG. CHIEF ENGINEER ANAMBRA<br>BROADCASTING CORPORATION<br>ENUGU.              | "        |
| S. V. A. SANTOS    | - CHIEF ENGINEER(RADIO)<br>NBC LAGOS                                            | "        |
| P. A. SOLANKE      | - DIRECTOR OF ENGINEERING<br>OGUN STATE BROADCASTING<br>CORPORATION ADEOKUTA    | "        |
| A. S. OMOSULE      | - AG. DIRECTOR OF ENGINEERING<br>ONDO STATE BROADCASTING<br>CORPORATION AKURE   | "        |
| I. O. AKINYEMI     | - CHIEF ENGINEER (RESEARCH &<br>DEVELOPMENT NBC IKOYI.                          | "        |
| E. T. S. OGBANGA   | - AG. CHIEF ENGINEER RIVERS<br>STATE BROADCASTING CORPORATION<br>PORT-HARCOURT. | "        |

The meetings held at the Conference Room of the Nigerian Broadcasting Corporation started at about 1005 hours on both Thursday 12th January and Friday 13th January 1978

OPENING:

The Chairman welcomed new members to the meeting and thereafter briefed the meeting on the deliberations of the Main Committee that was held at the Conference room of the Federal Ministry of Information Lagos

Minutes of the last meeting

Minutes of the last meeting were taken as read and passed without amendment.



## Matters Arising :

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It was decided that since all items to be discussed under matters arising are contained in the body of the Agenda these should be treated in detail under the items of the Agenda.

Agenda:

The following agenda was agreed to:-

- (1) Technical implications of the "Take-over of stations with both short and medium wave transmitters.
- (2) Technical complications of the "Take-over" of powerful and non compliant medium wave transmitters.
- (3) Handing over of NBC State Stations to their State Governments
- (4) National Monitoring Unit
- (5) General

(I) Take over of Stations with both Short and Medium Wave Transmitters

Under this heading three technical considerations were looked into after agreeing that the main stations affected are Broadcasting Company of Northern Nigeria Broadcasting Corporation of Oyo State Anambra Broadcasting Corporation and Imo Broadcasting Service. Details of transmitter logistics are at Appendices A1 - A8.

- (a) BCNN BCOS ABC and IBs as having individual managements under the board of NDC.

It was agreed that under the above condition no major technical changes are required as each management has optimum equipment for fulfilling its functions. It was however felt that since all belong to the same Federal Government under the same board it would be technically desired to have equitable distribution of transmitters To this end it was agreed that:-

- (i) One 50 KW short wave transmitter be moved from BCNN Kaduna to BCOS Ibadan.
- (ii) The 20 KW short wave transmitter for RSBC Port Harcourt be installed at ABC. Enugu.
- (iii) A new 50 KW Short wave transmitter be purchased for IB.

With the above arrangements all the 4 Federal Stations will have at least one standby transmitter to the main short wave transmitter.

It was also agreed that all short wave aeriels be orientated for full and adequate coverage of the country.



- (b) BCNN BCOS with ABC and IBS merged thus leaving us with Three Federal subsidiary stations under the NBC Board

It was agreed for the same reasons as in (a) that under this configuration.

- (i) One 50 KW Short wave from BCNN Kaduna be moved to BCOS - OYO.
- (ii) Existing equipment either in Owerri be moved to Enugu or from Enugu to Owerri. Either of these can be done technically.
- (iii) An alternative to (ii) is to link both stations by either VHF or microwave equipment. This however is considered as very expensive and leads to wastages and duplication of men and materials.

- (c) A condition where all Federal Radio Stations are located within the Federal Capitals of the Country

It was agreed that the above consideration will lead to the scrapping of the Four Radio Stations to be taken over moving equipment to the Federal Capital and also transferring members of staff to the Federal Capital. The need for accommodation both office/Broadcasting House and for new transmitting stations would have to be met. It was generally felt that though this could be regarded as an ideal situation the costs would be so high that in practical terms it would be a very expensive project.

## 2. Take over of Powerful/Non compliant medium wave transmitters

Having considered item No. 1. the state stations left are. (a) Ondo State Broadcasting Corporation (OSBC), Ogun Broadcasting Corporation (OGBS) and Rivers State Broadcasting Corporation which has not commenced transmissions yet.

Details of available transmitter to each station are found at Appendices A1- A8.

In considering this item, it was agreed that the conclusions reached at our last meeting on the main factor which should limit each state station to its boundary with only minimal tolerable "spill-over" should be adopted.

At this juncture, practical measurements of signal strength of Radio Stations were taken in a field environment in order to agree on a practical limiting value.

At the end of the exercise it was unanimously agreed that the maximum field strength of any state station as measured at the boundary of that state should not be more than 60 dB/one microvolt/meter at 1 MHz or 1 Millivolt/metre.

It was the feeling of members that with the above limiting value the three stations named above should re-locate their transmitters re-organise their aerial system in order to fully comply with the 1 millivolt/metre ceiling.

In view of the technical involvement in order to achieve compliance it was recommended that these stations be given up till 31st of June 1976 to fully comply.



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### 3. Handing over of NBC State Stations in the 19 States to their State Governments

After detailed discussion on the logistics of NBC's transmitters in the States (Please see Appendix IV) it was agreed that since the main objective of the Federal Government is for each state to limit its transmissions on Medium Wave to within its state, the NBC will demobilise the paired transmitters in each of the old twelve states (by removing the combining unit) such that instead of parallel operation, each state would have one main transmitter and the other as standby with a changeover switch. This arrangement will reduce the overall power of transmission and with further slight reduction of each transmitter's output power, will bring these states within the stipulated field strength value.

The installations now going on in seven of the new states and Lagos state were discussed. It was agreed that since Yola, Minna, Bauchi and Makurdi would be ready before the 1st of April, 1978 handing over should be smooth and uninterrupted.

In the case of Akure, Owerri and Abeokuta it was agreed that the priority station should be Owerri because since the existing station of IDS would be taken over by the Federal Government an immediate alternative should be made available to the State Government.

Thus Owerri will be completed first to be followed by Akure with Abeokuta as the last station to be installed.

(b) Members then considered the aspects of medium wave and short wave transmitters as cosited under the NBC. It was agreed that NBC should work out their own suitable arrangement as to either arrange with state government to maintain these transmitters and feed the NBC's national programme into these transmitters or remove these transmitters to the Federal Capital for parallel operation on a country wide basis.

It was agreed that in the case of Katabu - the National Transmitting Station based at Kaduna, the station be manned entirely by the National Staff but help in maintaining the States transmitters except the State Government wishes differently. The same applies to the Lagos State transmitter at Ikorodu.

### 4. National Monitoring Unit

As agreed at our last meeting, it is felt that a National Monitoring Unit be set up to monitor states' transmission at their boundaries regularly and report non compliant states appropriately for necessary disciplinary action.

In view of the urgency involved, it was agreed that a nucleus of this unit be set up by the 1st of April so that preliminary measurements could be done and all state stations informed of their degree of non compliance.

However after detailed discussion, it became clear that a "study group" would have to be set up within the technical sub-committee with a view to allowing the group to travel to those countries who were faced with similar problems and have since solved them. Notably among these is the United States of America. Its report should be submitted to the Technical Sub-Committee for necessary related recommendations.

It was agreed that by the 30th of June 1978 all necessary arrangements for personnel and equipment would have been completed. It was agreed that the National Monitoring Unit be based in Lagos or the Future Federal Capital with sub-units at each of the Federal Stations at Kaduna, Ibadan, Owerri, and Enugu.



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Members felt that the scope of the National Monitoring Unit should be widened as at and when necessary.

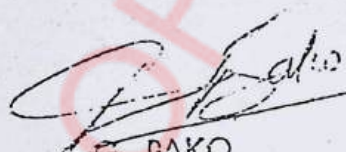
(5) It was agreed that the committee should meet at a later date to agree on the restriction and limiting value of (FM) frequency modulated transmissions of state stations to within their boundaries.

It was agreed that for network purposes where all Federal Stations should relay mandatory National Network programmes, P & T VHF Links, the Aerostat VHF channels, should be the standard means of carrying programmes from the Federal Capital to the Federal stations and vice versa. The mode using off air receiver should be used as the last resort.

It was agreed that each State Station should submit field strength contour map of its radiation as would be obtained from the 1st of July, 1978.

The Chairman thanked members for contributing effectively to all discussion and lively arguments throughout the two day meeting.

He wished them safe journey back to their stations. The two - day meeting ended on Friday 13th January at about 1400 hours.

  
G. BAKO  
CHAIRMAN

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APPENDIX AI

BROADCASTING CORPORATION OF OYO STATE

Short Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| IBADAN          | 1 X 50 KW                | 3050 KHZ         |

Medium Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| IBADAN          | 2 X 10 KW                | 756 KHZ          |
| ASHILEKE        | 1 x 10 KW                | 791 KHZ          |
| IDOMINASI       | 1 x 10 KW                | 891 KHZ          |
| AHA             | 2 x 5 KW                 | 675 KHZ          |
| ALAH0           | 2 x 100 KW               | 657 KHZ          |



APPENDIX A2

BROADCASTING COMPANY OF NORTHERN NIGERIA  
KADUNA

Short Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| Jaji            | 1 x 250 KW               | in use           |
| Jaji            | 3 of 50 KW               | To be installed  |
| Jaji            | 2 of 10 KW               | very old         |

Medium Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| Jaji            | 1 x 250 KW               | in use           |
| Jaji            | 1 x 10 KW                | in use           |
| Jaji            | 2 of 25 KW               | On Order         |



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APPENDIX A3  
IMO BROADCASTING SERVICE OWERRI

Short Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| Owerri          | 1X 100 KW                |                  |

Medium Wave Transmitters

| <u>Location</u> | <u>Transmitter power</u> |
|-----------------|--------------------------|
| Owerri          | 2 x 50 KW                |

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APPENDIX A 4

ANAMBRA BROADCASTING CORPORATION

Short Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| Enugu           | 1 X 50 KW                | Working          |
| Enugu           | 1 X 10 KW                | Working          |
| "               | 1 X 50 KW                | On Order         |

Medium Wave Transmitters

| <u>Location</u> | <u>Transmitter Power</u> | <u>Frequency</u> |
|-----------------|--------------------------|------------------|
| Enugu           | 1 X 50 KW                | Working          |
| Enugu           | 1 x 50 KW                | On Order         |
| Enugu           | 1 x 10 KW                | Working          |



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APPENDIX A 5

OGUN STATE BROADCASTING CORPORATION

Short Wave Transmitters

The Corporation has no short-wave transmitters

Medium Wave Transmitters

| <u>LOCATION</u> | <u>TRANSMITTERS POWER</u> | <u>FREQUENCY</u> | <u>REMARKS</u> |
|-----------------|---------------------------|------------------|----------------|
| Abeokuta        | 2 of 5 KW                 |                  | in use         |
| Abafon          | 10 KW                     |                  | "              |
| Ijebu-Ife       | 20 of 10 KW               |                  | On order       |
| Odeda/Egba      | 2 of 10 KW                |                  | On Order       |
| Ijebu Waterside | 2 of 10 KW                |                  | On Order       |
| Abeokuta        | 1 x 10 KW                 |                  | On Order       |
| Remo (Likesi)   | 2 of 50 KW                |                  | On Order       |



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APPENDIX A 6

ONDO STATE BROADCASTING CORPORATION

Short Wave Transmitters

The Corporation has no short wave transmitters

Medium Wave Transmitters

| <u>LOCATION</u> | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u> | <u>REMARKS</u> |
|-----------------|--------------------------|------------------|----------------|
| Obaile          | 1 X 10 KW                | 711 KHZ          | Installed      |
| Obaile          | 2 of 10 KW               | 711 KHZ          | On Order       |
| Ifaki           | 2 x 5 KW                 | 549 KHZ          | "              |
| Idoani          | 2 x 5 KW                 | 548 KHZ          | "              |
| Okitipupa       | 2 x 10 K "               | 765              | "              |



## APPENDIX A7

## NIGERIAN BROADCASTING CORPORATION

(1) SHORT WAVE TRANSMITTERSSTATES

| <u>LOCATION</u> | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u> |
|-----------------|--------------------------|------------------|
| SOKOTO          | 1 X 10 KW                | 6.195 KHZ in use |
| MAIDUGURI       | 1 X 10 KW                | 6100 KHZ in use  |
| CALABAR         | 1 X 10 KW                | 6.145 KHZ in use |
| ENUGU           | 1 X 10 KW                | 6.025 KHZ in use |
| KADUNA          | 1 X 20 KW                | 6.175 KHZ in use |
| KADUNA          | 1 X 10 KW                | Standby          |
| JOS             | 1 X 10 KW                | 5.935 KHZ in use |
| IBADAN          | 1 X 10 KW                | 7.285 KHZ in use |
| IBADAN          | 1 X 1 KW                 | Standby          |
| ILORIN          | 1 X 10 KW                | 7145 KHZ in use  |
| DENIN           | 1 X 10 KW                | 5018 KHZ in use  |

NATIONAL

|               |                         |                                     |
|---------------|-------------------------|-------------------------------------|
| LAGOS/SOGUNLE | 1 X 50 KW               | 4.920 KHZ in use                    |
| LAGOS/SOGUNLE | 1 X 50 KW               | 7255 KHZ in use                     |
| LAGOS/SOGUNLE | 2 of 10 KW              | As above                            |
| KADUNA/KATADU | 2 of 100 KW             | 7255/3353 KHZ                       |
|               |                         | (to be installed before June 1978). |
| IKORODU       | 1 x 50 KW/10 KW standby |                                     |

EXTERNAL BROADCASTING

|         |             |                                        |
|---------|-------------|----------------------------------------|
| IKORODU | 1 X 100 KW  | 15.120 MHZ in use                      |
| IKORODU | 1 X 100 KW  | 7.275 MHZ in use                       |
| IKORODU | 1 x 100 KW  | 11.770 MHZ in use                      |
| IKORODU | 1 x 300 KW  | 15.120 MHZ in use                      |
| IKORODU | 3 of 500 KW | To be installed 1978/79 financial year |
| IKORODU | 2 of 500 KW | To be installed 1979/80 Financial Year |

2. MEDIUM WAVE TRANSMITTERS

| <u>LOCATION</u>               | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u>                                  |
|-------------------------------|--------------------------|---------------------------------------------------|
| KANO                          | 2 X 25 KW                | 728 KHZ to be commissioned in February/March 1978 |
| NATIONAL PROGRAMME LAGOS AREA | 1 x 20 KW                | 92.936 MHZ in use                                 |

| <u>LOCATION</u> | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u> | <u>REMARKS</u>                           |
|-----------------|--------------------------|------------------|------------------------------------------|
| SOKOTO          | 2 x 25 KW                | 55 KHZ           | in use                                   |
| MAIDUGURI       | 2 x 25 KW                | 755 KHZ          | Not likely to be installed until Sept 78 |



| LOCATION                  | TRANSMITTER POWER          | FREQUENCY | REMARKS                                   |
|---------------------------|----------------------------|-----------|-------------------------------------------|
| ENLATER                   | 1 x 10 KW<br>1 x 250 watts | 1047 KHZ  | To be installed<br>in use in March        |
| PORT HARCOURT             | 1 x 10 KW                  | 980 KHZ   | in use                                    |
| ENUGU                     | 2 x 25 KW                  | 827 KHZ   | in use                                    |
| ENUGU                     | 1 x 10 KW (very old)       | 1320 KHZ  |                                           |
| KADUNA                    | 2 x 25 KW                  | 638 KHZ   | to be installed<br>before March 1978      |
| KADUNA                    | 1 x 1 KW                   | 1415 KHZ  |                                           |
| JOS                       | 2 x 10 KW                  | 1313 KHZ  | In use                                    |
| IBADAN                    | 1 x 10 KW                  | 1358 KHZ  | Old                                       |
| IBADAN                    | 2 x 25 KW                  | 575 KHZ   | In use                                    |
| ILORIN                    | 2 x 10 KW                  | 809 KHZ   | In use                                    |
| DENIN                     | 1 x 5 KW                   | 638 KHZ   | In use                                    |
| IKEJA/LAGOS STATE         | 2 x 10 KW                  | 911 KHZ   | to be ready<br>before 31/1/78.            |
| MAKURDI                   | 1 x 10 KW                  | 693 KHZ   | to be ready before<br>30/3/78             |
| MINNA                     | 1 x 10 KW                  | 702 KHZ   | "                                         |
| BAUCHI                    | 1 x 10 KW                  | 728 KHZ   | "                                         |
| AKURE                     | 1 x 10 KW                  | 1152 KHZ  | "                                         |
| YOLA                      | 1 x 10 KW                  | 1017 KHZ  | "                                         |
| OWERRI                    | 1 x 10 KW                  | 1107 KHZ  | "                                         |
| ADEOKUTA                  | 1 x 10 KW                  | 945 KHZ   | "                                         |
| <u>NATIONAL PROGRAMME</u> |                            |           |                                           |
| SOGUNLE                   | 2 of 10 KW                 | 1088 KHZ  | In use                                    |
| IKORODU                   | 2 x 10 KW                  | 1088      | To be installed by<br>April 1978          |
| <u>NBC 2</u>              |                            |           |                                           |
| SOGUNLE                   | 1 x 1 KW                   | 1458 KHZ  | In use                                    |
| SOGUNLE                   | 1 x 1 KW                   | 1438 KHZ  | as standby to be<br>installed April 1978. |

(3) FREQUENCY MODULATED (FM) STEREO TRANSMISSIONFM MONO

| LOCATION | TRANSMITTER POWER | FREQUENCY | REMARKS |
|----------|-------------------|-----------|---------|
| SOGUNLE  | 1 x 2.5 KW        | 97.65 MHz |         |



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APPENDIX A 8

RIVERS STATE BROADCASTING CORPORATION

Short Wave Transmitters

| <u>LOCATION</u> | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u> |
|-----------------|--------------------------|------------------|
| Port Harcourt   | 1 x 20 KW                | To be installed  |

Medium Wave Transmitters

| <u>LOCATION</u> | <u>TRANSMITTER POWER</u> | <u>FREQUENCY</u> |
|-----------------|--------------------------|------------------|
| Port Harcourt   | 2 of 20 KW               | To be installed  |

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MINUTES OF THE THIRD MEETING OF THE TECHNICAL SUB-COMMITTEE  
ON FEDERAL GOVERNMENT TAKE-OVER OF RADIO STATIONS

Present:-

|                   |   |                                                                                  |            |
|-------------------|---|----------------------------------------------------------------------------------|------------|
| S.V.A. SANTOS     | - | AG. DEPUTY DIRECTOR GENERAL(TS)                                                  | - CHAIRMAN |
| E.T.S. OGBANGA    | - | AG. CHIEF ENGINEER, RIVERS STATE<br>BROADCASTING CORPORATION<br>PORT-HAR COURT.  | - MEMBER   |
| P. A. SHOLANKE    | - | DIRECTOR OF ENGINEERING,<br>OGUN STATE BROADCASTING<br>CORPORATION, ABEOKUTA     | "          |
| A. S. OMOSULE     | - | AG. DIRECTOR OF ENGINEERING,<br>ONDO STATE BROADCASTING<br>CORPORATION, AKURE    | "          |
| H.O.D. OKEAHIALAM | - | CHIEF ENGINEER, IMO STATE<br>BROADCASTING SERVICE, OWERRI                        | "          |
| L. F. BUSARI      | - | AG. DIRECTOR OF ENGINEERING<br>BROADCASTING CORPORATION OF<br>OYO STATE, IBADAN. | "          |
| M. M. EJOFOR      | - | AG. CHIEF ENGINEER, ANAMBRA<br>BROADCASTING CORPORATION,<br>ENUGU.               | "          |
| I. O. AKINYEMI    | - | CHIEF ENGINEER, RESEARCH AND<br>DEVELOPMENT, NBC., LAGOS                         | "          |
| O. I. ODUNSI      | - | CHIEF ENGINEER, RADIO, NBC.,<br>LAGOS. (PRESENT ON SECOND DAY<br>ONLY)           | "          |

The meeting held at the Conference Room of the Nigerian Broadcasting Corporation started at about 1115 hours on Monday 23rd January and at about 0910 hours on Tuesday 24th January, 1978.

Opening:

The former Chairman of the Technical Sub-Committee, Mr. G. Bako now Director General of the Nigerian Broadcasting Corporation apologised for the late starting of the meeting as the notification came to him very late. He further stated that as other commitments prevented him from participating in the meeting. Mr. S.V.A. Santos the Acting Deputy Director General(TS), Nigerian Broadcasting Corporation would chairmen the meeting.

Members present congratulated Mr. Bako on his recent promotion to the post of Director General, Nigerian Broadcasting Corporation. Immediately after his departure, the Technical Sub-Committee settled down to the business of the day.



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It was agreed that the following agenda be adopted.

1. Minutes of the 2nd meeting of the Technical Sub-Committee.
2. Matters arising.
3. The new terms of reference for the Technical Sub-committee.
4. General.

1. Minutes of the 2nd meeting of the Technical Sub-committee

The minutes of the 2nd meeting of the Technical Sub-committee were read and the following amendments were made:-

- (i) On page 4, item 3 (b), first paragraph, delete the second sentence and substitute "it was agreed that the short wave transmitters be removed and handed over to the Nigerian Broadcasting Corporation for appropriate deployment".
- (ii) On page 5, item 5, delete the first paragraph.
- (iii) Under Appendix 4 "Short Wave Transmitters" delete the first line of the entries, that is "Enugu - 1 x 50KW Working".

The above amendments having been made the minutes were passed.

2. Matters Arising

There were no matters arising from the minutes of the last meeting.

3. New Terms of Reference for the Technical Sub-Committee

- (I) With the overall objective being the Limitation of the Coverage of State Radio Stations to within their respective state boundaries with tolerable spillover the Technical Sub-committee proceeded to define "Spillover"

It was agreed that, by definition, SPILLOVER is the penetration of Clear and Intelligible radio signals from one State into another State. The magnitude of the signal that has penetrated into another State can be measured in terms of field strength. A maximum figure of 50 dB relative to 1  $\mu$ V/m or 1 mV/m at the boundary of the State originating radio signals has been recommended by the Technical Sub-committee in order to maintain a tolerable spillover.

- (II) It was agreed that by stipulating the maximum field strength permissible at the boundary of a State, the maximum power of the State's transmitter is automatically fixed.

Considering the sizes and shapes of some of the States it was agreed that the use of MF transmitter power of 25 KW will offend against the stipulated boundary condition of 1mV/m. Consequently, MF transmitter power not exceeding 10 KW has been recommended for



use in every State as this is more economical to adjust in order to keep within the limits of the stipulated boundary condition of  $1mV/m$ . However, any State not adequately covered with radio signals from a single transmitter can make use of additional transmitters while complying with the recommended boundary condition of  $1mV/m$ .

### III. Definition of the term "Spillover"

Spillover has been defined as the penetration of clear and intelligible radio signals from one State into another State.

### IV. Redistribution of "Offending" Transmitters in the State to Federal Radio Stations

- (i) It was agreed that the 2 of 25 KW MF transmitters located in Sokoto, Kano and Dorno States may not infringe the recommended boundary condition. Should an infringement occur the power may be economically reduced in order to ensure compliance.
- (ii) The Technical Sub-committee member from Ogun State Broadcasting Corporation has stated that the 2 x 50KW MF transmitters on order for use in the State are being traded in for other equipment. In this circumstance, members felt that the "offending" transmitters were not available for redistribution. However, should the 2 x 50KW transmitters be eventually purchased, it was agreed that they be deployed to the Federal Radio Station.
- (iii) The 10 KW MF transmitter of Ogun State Broadcasting Corporation at Abafon station constitutes an "offending" equipment due to its proximity to the States boundary (about 1 Km). It was recommended that appropriate action be taken by Ogun State Broadcasting Corporation to comply with the specified boundary condition on or before 30th June, 1978.
- (iv) The 2 x 5 KW transmitter at Idoani and the 2 of 10KW transmitter at Okitipupa are likely to infringe the stipulated boundary condition if retained at their present locations which are close to the States boundary. However, the Technical Sub-committee member from Ondo State Broadcasting Corporation stated that his organisation has been aware of the situation and efforts are being made to limit the radio signals from the transmitters within the specified boundary condition.
- (v) The 2 of 25 KW MF transmitters in Enugu are recommended to be deployed to the Federal Radio Station.
- (vi) The 2 of 25 KW MF transmitters in Kaduna are recommended to be handed over to the Federal Radio Station.
- (vii) The 2 of 5 KW MF transmitters in Jos are likely to offend against the stipulated boundary condition owing to their being located near the State boundary (about 12 Km.).

However, it was recommended that the antenna be modified in order to achieve compliance:

- g) The 2 of 25 KW in Ibadan are recommended to be deployed to the Federal Radio Station.



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- h) The 2 of 25KW in Benin are recommended to be handed over to the Federal Radio Station.
- i) The 2 of 10 KW MF transmitters at Ikorodu are recommended to be deployed to the Federal Radio Station.
- j) The 2 of 25 KW MF transmitters ordered for Rivers State are recommended to be handed over to the Federal Radio Station.

V. Identification of State Radio Stations that would be left with neither a 10 KW transmitter nor 25 KW transmitter, After redistribution, and recommendations for meeting the deficiency before 1st April 1972

- (a) Kaduna State: It was recommended that the 1 x 10 KW MF transmitter of Broadcasting Company of Northern Nigeria to be taken over by the Federal Radio Station be retained by the Kaduna State Government.
- (b) Anambra State: It was recommended that 1 x 10 KW MF transmitter of the Nigerian Broadcasting Corporation in Enugu be deployed to the Anambra State Government.
- (c) Oyo State: It was recommended that the 2 of 10 KW and 2 of 5 KW MF transmitters, located respectively in Ibadan and at Ake, which were being taken over from the Broadcasting Corporation of Oyo State by the Federal Radio Station be retained by the Oyo State Government.

VI. General Recommendations As To The Location of State Radio Transmitters And The Design of Antenna System to Confine State Transmission to Within State Boundaries (with tolerable spillover).

It was recommended that States should desist from locating transmitters close to their boundaries in order to facilitate compliance with the stipulated state boundary condition.

In view of the variations in the natural attributes of sites it was agreed that the precise location of State Radio Station and the design of appropriate antenna system to meet the stipulated boundary condition are functions that States should carry out.

VII. Examination of the Practicability of the Redistribution:-

Considering the general situation after the redistribution of the offending transmitters the members of the Technical Sub-committee identified three problems. These are in connection with (a) Operation, (b) Studio/transmitter link system and (c) transmitter standby facilities.

In view of the foregoing problems the Technical Sub-committee made the following recommendations:-

- (i) KADUNA STATE: As the State and Federal Radio Stations will be co-sited the two sets of staff should co-exist in the same building for the time being.

Studio/transmitter link equipment to connect the States studio with its transmitter be procured.



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Provision to be made for a programme input equipment to be used by the State's transmitter.

- (ii) ANAMBRA STATE: As the 1 x 10 KW MF transmitter to be operated by the State may not have an onboard, arrangements be made to provide a suitable one.
- (iii) Bauchi, Benue, Congella, Imo, Kaduna, & Niger States are each to be provided as soon as possible with 1 x 10 KW MF transmitter as standby.

CLOSING :

The Chairman thanked members for their contribution to the discussion throughout the two day meeting.

He wished them safe journey back to their stations. The two-day meeting ended on Tuesday 24th January, 1978 at about 1300 hours.

S.V.A. SANTOS  
CHAIRMAN

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# MEMBERS OF THE STRUCTURAL/OPERATIONAL SUB-COMMITTEE

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- |                                                          |                                                                           |
|----------------------------------------------------------|---------------------------------------------------------------------------|
| 1. J.G. Galtimari (Chairman)                             | Permanent Secretary II<br>Political Department,<br>Cabinet Office, Lagos. |
| 2. Kule Adeleke                                          | General Manager,<br>Broadcasting Corporation of<br>Oyo State, Ibadan.     |
| 3. A.S <sup>1</sup> / <sub>2</sub> Alaribe               | Director General<br>Imo Broadcasting Service, Owerri.                     |
| 4. D. Modibbo                                            | General Manager,<br>Radio Kaduna.                                         |
| 5. U.J. Ekaette                                          | Federal Ministry of Information,<br>Lagos.                                |
| 6. Boniface Offokaja                                     | Director General,<br>Anambra Broadcasting Corporation,<br>Enugu.          |
| 7. M. Abdul-Malik                                        | Fed. Ministry of Justice, Lagos                                           |
| 8. M.A. Medupin                                          | Fed. Ministry of Justice, Lagos                                           |
| 9. M.A. Olumide                                          | Nigerian Broadcasting Corporation,<br>Lagos.                              |
| 10. B.E. Okagbare                                        | Min. of Establishment, Lagos.                                             |
| 11. G.O. Ashcroft<br>(Secretary to the<br>Sub-Committee) | Political Department,<br>Cabinet Office, Lagos.                           |

## TERMS OF REFERENCE OF THE STRUCTURAL/OPERATIONAL SUB-COMMITTEE

- (i) Examine the structure of existing broadcasting Organisation to be taken over and make recommendations on how the structure could be streamlined to ensure operational and management autonomy of the organisations, under the Board of N.B.C.
- (ii) Examine the relationship between N.T.A. and State Television Stations taken over by the Federal Military Government and see to what extent such relationship will be applicable to N.B.C. and the radio stations to be taken over by the Federal Government with particular reference to their management structure and make recommendations.
- (iii) In order to ensure an orderly handing over and smooth operations of the radio stations to be taken over, examine the personnel aspect of the takeover and make recommendations.



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MINUTES OF THE SUB-COMMITTEE ON THE  
MANAGEMENT STRUCTURE AND PERSONNEL  
ON FEDERAL GOVERNMENT "TAKING-OVER" OF  
SHORT-WAVE AND POWERFUL MEDIUM WAVE  
RADIO STATIONS. 12/1/78 - 13/1/78

Present:

- |     |                                                    |                                                                           |
|-----|----------------------------------------------------|---------------------------------------------------------------------------|
| 1.  | U. G. Galtimari<br>(Chairman)                      | Permanent Secretary II<br>Political Department,<br>Cabinet Office, Lagos. |
| 2.  | Kunle Adeleke                                      | General Manager,<br>Broadcasting Corporation of<br>Oyo State, Ibadan.     |
| 3.  | A. S. Alaribe                                      | Director General<br>Imo Broadcasting Service Oweri.                       |
| 4.  | D. Modibbo                                         | General Manager,<br>Radio Kaduna.                                         |
| 5.  | U. J. Ekaette                                      | Fed. Min. of Information, Lagos.                                          |
| 6.  | Boniface Offokaja                                  | Director General,<br>Anambra Broadcasting Corporation,<br>Enugu.          |
| 7.  | M. Abdul-Malik                                     | Fed. Min. of Justice, (12/1/78)                                           |
| 8.  | M. A. Olumide                                      | N. B. C. Lagos.                                                           |
| 9.  | B. E. Okagbare                                     | Min. of Establishment, Lagos.<br>(13/1/78)                                |
| 10. | M. A. Medupin                                      | Fed. Min. of Justice, Lagos.<br>(13/1/78)                                 |
| 11. | G. O. Ashcroft<br>(Sec. to the -<br>Sub-Committee) | Political Department,<br>Cabinet Office, Lagos.                           |

The meeting which was held at the conference room of the Political Department of the Cabinet Office, Dodan Barracks, Ikoyi Lagos, was declared opened by the Chairman at about 10.15 a.m. on Thursday, 12th January, 1978.

Opening:

2. In his opening speech, the Chairman thanked all present for constituting the sub-committee on Management Structure and Personnel of the Panel on the Taking and Handing Over of ~~Short~~ Radio Stations. He urged that all members should try their utmost in contributing actively on all aspect of the discussions,



but to adhere to the term of Reference, Viz

TERMS OF REFERENCE

- (i) Examine the structure of existing broadcasting Organisation to be taken over and make recommendations on how the structure could be streamlined to ensure operational and management autonomy of the organisations, under the Board of N.B.C.
- (ii) Examine the relationship between N.T.A. and State Television Stations taken over by the Federal Military Government and see to what extent such relationship will be applicable to N.B.C. and the radio stations to be taken over by the Federal Government with particular reference to their management structure and make recommendations.
- (iii) In order to ensure an orderly handing over and smooth operations of the radio stations to be taken over, examine the personnel aspect of the take over and make recommendations.

WORKING PAPER

3. The Managing Director of Radio Kaduna submitted a working paper titled "Organisational Structure, Management and Operational of the proposed Federal Radio Network". His main argument was based on the Federal Military Government statement that the stations being taken over would be allowed to have operational and management autonomy, every such station should enjoy that status. He emphasized that, that argument should be rejected, for he envisage at least one dozen autonomous broadcasting organisations most of which would have no valid basis for autonomous existence, which would mean perpetuating the haphazard situation the decision to take-over is supposed to rectify. Hence the decision of the Panel to have three zones for the country.



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However, four main Stations to be established at Lagos, Ibadan, Kaduna and Enugu was agreed.

4. At this point, the Director General of Imo Broadcasting Service, Mr. S. A. Alaribe objected to what he termed the phasing out of IBS., arguing that the IBS is one of the Stations reasonably equipped with most modern broadcasting equipments, with adequate transmitting capacity receivable nationally and capable of producing a variety of programmes to meet all tastes, all moods, for all ages at all occasions. He asserted that reception reports, listeners letters, and audience survey reports confirm its wide coverage, wide popularity, wide penetration and its effectiveness in reaching the grass roots of the Nigerian Listeners. He wants the Panel, through the sub-committee to reconsider the issue and make Owerri one of the main Federal Stations. He later submitted a paper entitled "Federal Government Take Over of Radio Stations Case for Retention of I.B.S. Imo Broadcasting Service In the Take Over Network". Photocopy is attached with this minutes

5. The Chairman pointed out that the I.B.S is not being phased out, rather it is being merged with the Anambra Broadcasting Corporation Enugu-one of the proposed main Federal Stations. Indicating that he understood the sentimental emotions involved in the particular situation, and that it took them a long time to decide which of the two stations i.e. Imo or Anambra would have to merge with who and which of the two would be the Federal Station. Since the Panel had taken a decision on this matter earlier, there is no reason to bring the issue up again however the objections of Mr. Alaribe were noted.

#### ORGANIZATIONAL STRUCTURE

6. It is agreed in principle that three of the four main stations (Ibadan, Kaduna and Enugu) should be organised in three zones. Viz



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| <u>IBADAN</u> | <u>KADUNA</u> | <u>ENUGU</u> |
|---------------|---------------|--------------|
| Bendel        | Bauchi        | Anambra      |
| Lagos         | Borno         | Benue        |
| Kwara         | Gongola       | Cross River  |
| Ogun          | Kaduna        | Imo          |
| Ondo          | Kano          | Plateau      |
| Oyo           | Niger         | Rivers       |
|               | Sokoto        |              |

7. It is noted that Lagos Station should have no particular territory as its zone, especially because of its proximity to the Federal Government. The Lagos Station should be responsible for national news broadcasts and external broadcasting. The Zones it was agreed could have satellite stations which would be used as relay Stations. These relay Stations should in no way originate and transmit programmes.

MANAGEMENT STRUCTURE

8. It is accepted in principle that the structure of the Nigerian Television Authority should apply - with modification; as listed below:

- (a) National Board:- National Board should be made up of the Director-General, the four ~~Regional Directors~~ <sup>Zonal Chairmen</sup> from the three Zones and Lagos, and appropriate number of other members as Government may decide.
- (b) Zonal Boards:- Also as in NTA, members of the Zonal Boards would come exclusively from the States constituting each Zone.

MANAGEMENT OF NATIONAL NETWORK HEADQUARTERS

9. The proposed organisational Structure envisage much decentralization of the day to day business of running the radio stations to the Zonal establishments. It was agreed in principle therefore that the National headquarters which will remain the head of the National radio network would be a small but powerful office which will ensure effective co-ordination of the activities of



the Zonal Stations so that the nation is served adequately and efficiently. It was further agreed that the following offices should exist at the national headquarters of the radio network:-

- (i) Director-General - the Chief Executive of the National Radio and who should deal directly with the Zonal Managing Directors in Administrative, financial and programmes matters.
- (ii) Assistant Director-General (Technical Services)/Chief Engineer who should be at par with the Zonal Managing Directors and would be responsible for assessing the technical requirements of the entire National network, standardization of equipment, analyse proposals for acquisition of capital equipment etc.
- (iii) Secretary:- who in addition to performing his statutory functions, would also head a small administrative unit at Headquarters and be responsible for co-ordinating the administrative procedures of the Zonal.
- (iv) Director of Staff Development:- who would be responsible for analysing training needs for the entire network and organise training as appropriate.
- (v) Chief Accountant:- Co-ordinates financial procedures and compile estimates, periodic financial reports etc..

#### MANAGEMENT OF ZONAL STATIONS

10. It is also accepted in principle that Zonal headquarters management should consist of the following:-

- (i) Managing Director.
- (ii) Director of News and Current Affairs.
- (iii) Director of Engineering/Chief Engineer.
- (iv) Director of Finance/Chief Accountant.
- (v) Director of Administration.
- (vi) Director of Programmes.
- (vii) Commercial Manager?



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There was much discussion on wheather or not the National Radio should carry commercial programmes. While it was acknowledged by most members that commercials bring in substantial revenue to radio stations it is <sup>not</sup> at all popular with the majority of listeners. It is further noted that the Federal Government radio network should stop all commercial advertising and concentrate on the real business of educating, enlightening and entertaining its listeners. Commercial advertising it was agreed be left to state radio stations.

#### PROGRAMME ADVISORY COMMITTEES

12. It is suggested and agreed in principle that the zonal Boards may appoint Programme Advisory Committees which would periodically advise the management of the Zonal Stations on public reactions as to programmes, morality, religious etc. It is also suggested that membership of these programme Advisory Committees should be drawn mainly from appropriate Zonal States but in the case of Lagos membership should be drawn from a cross section of the country.

#### STAFF

13 It is agreed in principle that staff should be given options of staying with states Radio Stations affected or with the proposed National Radio. A transitional period of 12 months is suggested and agreed upon. It is also agreed upon that an arrangement ~~and agreement~~ be made with the affected States with regards to the movements of staffs bearing in mind that the interests of the National Radio will be paramount in this exercise.

14. With regards to the N.B.C. Staff, they also have options to stay with the National Radio or State Stations. For those staff who are in a state other than their own state they should formally ask for transfers to their states of origin if they so desire.



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NIGERIAN RADIO AUTHORITY (NRA)

15. The Sub-Committee after some lengthy discussion as to what name should be given to the proposed national radio network agreed that the network should bear a name other than N.B.C. and Nigerian Radio Authority was chosen from the following names:-

- (a) Federal Radio Corporation FRC
- (b) Nigerian Radio Corporation NRC
- (c) Nigerian Radio Authority NRA

16. The Sub-Committee also accepted that the Nigerian Television Authority Decree No. 24 of 1977 should be modified appropriately for the new radio authority.

NIGERIAN BROADCASTING COMMISSION (NBC)

17. The Sub-Committee also felt that ~~now~~<sup>it</sup> is the time <sup>for</sup> the Federal Military Government consider the establishment of a Nigerian Broadcasting Commission (NBC). Such a Commission would be a regulatory agency only. ~~With nothing to do with the regulation of the air or the newly proposed NRA.~~ It would concern itself broadly with question of policy affecting broadcasting as a whole. It would, for example, be the appropriate body to deal with such matters as the long term national broadcasting policy, allocation of frequencies to Federal and State broadcasting organisations, licencing of stations, establishing a code of standards, and determining appropriate location and power of Federal, State, Community or local Government broadcast transmitters to ensure minimum interference etc. It would in no way determine the structure of any broadcasting organisation or be concerned with their actual running.

18. The meeting rose at 1.45 p.m. Friday January, 13th 1978.

U. G. GALTTHARI  
(Chairman)



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MINUTES OF THE SUB-COMMITTEE ON THE MANAGEMENT  
STRUCTURE AND PERSONNEL OF FEDERAL GOVERNMENT  
"TAKE-OVER OF SHORT-WAVE AND POWERFUL MEDIUM  
WAVE RADIO STATIONS 25TH JANUARY, 1978.

PRESENT:

- |                                                        |                                                                              |
|--------------------------------------------------------|------------------------------------------------------------------------------|
| 1. U. G. Galtimari<br>(Chairman)                       | Permanent Secretary II<br>Political Department,<br>Cabinet Office,<br>Lagos. |
| 2. M. A. Olimide                                       | N. B. C. Lagos.                                                              |
| 3. A. S. Alaribe                                       | Director General<br>I. B. S. Owerri.                                         |
| 4. D. Modibbo                                          | General Manager<br>B. C. N. N. Kaduna.                                       |
| 5. Boniface Offokaja                                   | Director General<br>A. B. C. Enugu.                                          |
| 6. L. F. Busari                                        | B. C. O. S. Ibadan                                                           |
| 7. <u>U.</u> J. Ekaette                                | Federal Ministry of<br>Information,<br>Lagos.                                |
| 8. T. O. Ajayi                                         | Federal Ministry of<br>Establishment,<br>Lagos.                              |
| 9. M. A. Medupin                                       | Federal Ministry of<br>Justice,<br>Lagos.                                    |
| 10. G. O. Ashcroft<br>(Secretary to<br>Sub-Committee). | Political Department<br>Cabinet Office,<br>Lagos.                            |



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The meeting which was held at the conference room of the Political Department of the Cabinet Office, Dodan Barracks Ikoyi Lagos, was declared opened by the Chairman at about 10.30 a.m. Wednesday 25th January, 1978.

OPENING:

2. In his opening speech, the Chairman, pointed out that at the last meeting of the panel held at the conference room of the Ministry of Information, directions were given to this sub-Committee to look more into the requirements of the new National Radio.

3. The Sub-Committee just require to look at the organisational structure while determining the establishment of the Director - General's office and the four Zonal offices. The Sub-Committee agreed in principle to place the Director General on G.L. 17 and the Zonal Managing Directors on GL. 16 and worked down the line. It was agreed that the Sub-Committee would handle staff upto grade level 08. Below this level it is left to the Management to work out the details.

4. It was clearly pointed out by the Chairman that the panel had already accepted in principle some officers as recommended by this Sub-Committee to exist in the National and Zonal Radio network (minute 12/1/78 - 13/1/78 page 5 paragraph 9 and 10). These were the top management positions under the new arrangement. Job positions were agreed to be fashioned on the M. B. C. model since these have been discussed and agreed to with the Federal Ministry of Establishments.

5. The Sub-Committee was guided by the scheme of service of some of the existing state Radio Stations as well especially in the grading of posts at the middle management and some management levels and in the designation of posts that discharge and perform similar



functions and responsibilities. It was agreed that the designation of posts would be uniform throughout the organisation.

6. The following are the recommended designations for posts in the new National Radio network and the gradings:-

7. ZONAL STATIONS

|     |                                                  |          |
|-----|--------------------------------------------------|----------|
| (a) | Managing Director                                | G. L. 16 |
| (b) | Deputy Managing Director<br>(Programme Services) | G. L. 15 |
| (c) | Deputy Managing Director<br>(Engineering)        | G. L. 15 |
| (d) | Principal Auditor                                | G. L. 12 |
| (e) | Senior Auditor                                   | G. L. 10 |
| (f) | Auditor I                                        | G. L. 9  |
| (g) | Auditor II                                       | G. L. 8  |

8. The Auditors have been put directly in the office of the Managing Director, so that the Principal Auditor reports only to the Managing Director. It was felt that if the Auditor comes under the control of the Director of Finance he could be easily manipulated.

9. Administration:

The administrative division of the Zonal Radio Station should be responsible for Co-ordinating the administrative procedures of the station. This unit is to consist of the following:-

|     |                                                                   |          |
|-----|-------------------------------------------------------------------|----------|
| (a) | Director of Administration<br>(also Secretary to the Zonal Board) | G. L. 14 |
| (b) | Controller Personnel and Training                                 | G. L. 13 |
| (c) | Controller of General Services                                    | G. L. 13 |
| (d) | Principal Administrative Officer                                  | G. L. 12 |
| (e) | Senior Administrative Officer                                     | G. L. 10 |



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- (f) Administrative Officer I G. L. 9
- (g) Administrative Officer II G. L. 8

10. News and Current Affairs Division:

The following posts were agreed for this unit:-

- (a) The Director of News and Current Affairs G. L. 14
- (b) Controller of News G. L. 13
- (c) Controller of Current Affairs G. L. 13
- (d) Principal Editor/Producer G. L. 12
- (e) Executive Editor G. L. 11
- (f) Senior Editor G. L. 10
- (g) Editor I G. L. 9
- (h) Editor II G. L. 8 Step 5
- (i) (Trainee Editor) G. L. 8 Step 2

11. There was much discussion on whether or not there should be the post of a Trainee Editor. But a member of the Sub-Committee pointed out that N. T. V. proposed that Editor II be placed on grade level 08 step 5. On this matter the Chairman suggested and it was agreed upon that if the post of the Trainee Editor is accepted by the Government as proposed by the N. T. V. the same should apply to the National Radio.

12. Engineering Division:

The unit would be responsible for providing technical services on radio engineering, ensuring the working and maintenance of the engineering plant, machines, equipments and tools, and also providing proposals for acquisition of capital equipment, etc. Three professional/career cadres were distinguished. Engineering, Technician and the Auxiliary services. The Sub-Committee agreed that the Auxiliary services section should adopt the N. B. C. staff arrangement with the highest ranking officer on G. L. 12.



The Engineering Division should consist of the following staff:

|     |                                                                  |                |
|-----|------------------------------------------------------------------|----------------|
| (a) | Director of Engineering                                          | G. L. 14       |
| (b) | Controller of Engineering<br>(Transmitters)                      | G. L. 13       |
| (c) | Controller of Engineering<br>(Project, Research and Development) | G. L. 13       |
| (d) | Chief Technical Officer                                          | G. L. 13       |
| (e) | Principal Engineer/Technician                                    | G. L. 12       |
| (f) | Senior Engineer Technician                                       | G. L. 10       |
| (g) | Engineer/Technician I                                            | G. L. 9        |
| (h) | Engineer/Technician II                                           | G. L. 8 Step 4 |
| (i) | Pupil Engineer                                                   | G. L. 8 Step 2 |

13. Finance Division:

This division would be responsible for co-ordinating financial procedures and producing yearly financial accounts as might be directed. The Sub-Committee recognised the importance of a controller of stores who would be in charge of all supplies including the engineering stores and accountable to the Controller of Finance. Proposed staff position and designations are as enlisted below:-

|     |                                            |          |
|-----|--------------------------------------------|----------|
| (a) | Director of Finance                        | G. L. 14 |
| (b) | Controller of Finance                      | G. L. 13 |
| (c) | Principal Accountant                       | G. L. 12 |
| (d) | Chief Stores Officer                       | G. L. 12 |
| (e) | Senior Accountant/Senior<br>Stores Officer | G. L. 10 |
| (f) | Accountant I/Stores Officer I              | G. L. 9  |
| (g) | Accountant II/Stores Officer II            | G. L. 8  |

1. Programmes Division:

The following staff arrangement is proposed for this division:-

|     |                                       |          |
|-----|---------------------------------------|----------|
| (a) | Director of Programmes                | G. L. 14 |
| (b) | Controller of Programmes<br>(English) | G. L. 13 |



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- (c) Controller of Programmes (Nigerian Languages) G. L. 13
- (d) Principal Producer/Principal Presentation Officer G. L. 12
- (e) Executive Producer/Executive Presentation Officer G. L. 11
- (f) Senior Producer/Senior Presentation Officer G. L. 10
- (g) Producer I Producer/Presentation Officer I G. L. 9
- (h) Producer II Producer/Presentation Officer I G. L. 8

15. National Headquarters:

There was a lot of discussion by members on the staffing of the National Headquarters. The main discussion was based on the Federal Military Government's Statement that the National Radio Stations would be allowed to have operational and management autonomy. The proposed organizational structure envisaged much decentralization of the day to day business of running the radio stations to the Zonal establishments. As such the degree to which the National Headquarters should be staffed to discourage centralization in administrative control was discussed at length by the Sub-Committee.

16. The Chairman in agreement with Mr. Olumide of the N. B. C. pointed out that the National Headquarters which will remain the head of the National Radio network though small must remain powerful to ensure effective co-ordination of the activities of the Zonal stations. As such the National Headquarters should be staffed in a way to reflect this. Hence the Director General should be supported by very senior officers who should be able to advise the Director General on all matters coming their special fields. Autonomy here does not mean total separation from the Headquarters control or directive, the autonomy granted is limited to day to day operation. Most policy decisions, Government directives and standardization of the Radio network would still come from the Director General.



17. Some members of the Sub-Committee were opposed to this view and they asserted that the fear here is that the top officials in the National Headquarters if placed at level higher than their counterparts in the Zonal stations would make them too powerful as to loose the meaning of the spirit of the take-over.

18. The following staff establishments were subsequently agreed upon to exist in the National Headquarters:-

Management

|     |                                                     |       |    |
|-----|-----------------------------------------------------|-------|----|
| (a) | Director General                                    | G. L. | 18 |
| (b) | Assistant Director General<br>(Technical Services). | G. L. | 16 |
| (c) | Controller of Audit                                 | G. L. | 15 |

Administration

|     |                                      |       |    |
|-----|--------------------------------------|-------|----|
| (a) | Secretary/Director of Administration | G. L. | 15 |
| (b) | Senior Administrative Officer        | G. L. | 10 |
| (c) | Administrative Officer I             | G. L. | 9  |
| (d) | Administrative Officer II            | G. L. | 8  |
| (e) | Executive Officer                    | G. L. | 8  |

Staff Development

|     |                                                             |       |    |
|-----|-------------------------------------------------------------|-------|----|
| (a) | Director of Staff Development<br>(N.B.C. Staff Arrangement) | G. L. | 14 |
|-----|-------------------------------------------------------------|-------|----|

Accounts Department

|     |                                                   |       |    |
|-----|---------------------------------------------------|-------|----|
| (a) | Chief Accountant<br>(Other position as in N.B.C.) | G. L. | 15 |
|-----|---------------------------------------------------|-------|----|

20. Scheme of Service

The Sub-Committee did not involve itself with the responsibility of working out a scheme of service for the National Radio. It was agreed that the scheme of service of the N.B.C. could be used as a starting point.

21. The meeting rose at 2. 35 p.m.



## APPENDIX IV B

### RECOMMENDED POSTS FOR THE NEW NATIONAL NETWORK RADIO

#### Headquarters

The following staff establishments are recommended for the National Headquarters:

#### Management

- |                                      |         |
|--------------------------------------|---------|
| (a) Director General                 | G.L. 17 |
| (b) Coordinator (Technical Services) | G.L. 16 |

#### Administration

- |                                          |         |
|------------------------------------------|---------|
| (a) Secretary/Director of Administration | G.L. 15 |
|------------------------------------------|---------|

#### Staff Development

- |                               |         |
|-------------------------------|---------|
| (a) Staff Development Manager | G.L. 14 |
|-------------------------------|---------|

#### Accounts Department

- |                      |         |
|----------------------|---------|
| (a) Chief Accountant | G.L. 15 |
|----------------------|---------|

\* External Auditors could be hired, if and when necessary.

#### Zonal Stations

##### Management

- |                                   |         |
|-----------------------------------|---------|
| (a) Managing Director             | G.L. 15 |
| (b) Director (Programme Services) | G.L. 15 |
| (c) Director (Finance)            | G.L. 15 |
| (d) Director (Engineering)        | G.L. 15 |

- |                         |         |
|-------------------------|---------|
| (e) Controller of Audit | G.L. 13 |
|-------------------------|---------|

##### Administration

- |                                                                           |         |
|---------------------------------------------------------------------------|---------|
| (a) Assistant Director Administration (also Secretary to the Zonal Board) | G.L. 14 |
| (b) Controller Personnel and Training                                     | G.L. 13 |
| (c) Controller of General Services                                        | G.L. 13 |



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News and Current Affairs Division:

- |                                            |         |
|--------------------------------------------|---------|
| ① The Director of News and Current Affairs | G.L. 14 |
| ② Controller of News                       | G.L. 13 |
| (c) Controller of Current Affairs          | G.L. 13 |

Engineering Division

- |                                                                   |         |
|-------------------------------------------------------------------|---------|
| (a) Director of Engineering                                       | G.L. 14 |
| (b) Controller of Engineering (transmitters)                      | G.L. 13 |
| (c) Controller of Engineering (Project, Research and Development) | G.L. 13 |
| (d) Chief Technical Officer                                       | G.L. 13 |

Finance Division

- |                           |         |
|---------------------------|---------|
| (a) Director of Finance   | G.L. 14 |
| (b) Controller of Finance | G.L. 13 |

Programmes Division

- |                                                   |         |
|---------------------------------------------------|---------|
| (a) Director of Programmes                        | G.L. 14 |
| (b) Controller of Programmes (English)            | G.L. 13 |
| (c) Controller of Programmes (Nigerian Languages) | G.L. 13 |

" All other positions will be as in Nigerian Broadcasting Corporation.



MEMBERS OF THE FINANCE SUBCOMMITTEE

- |    |              |                                                           |
|----|--------------|-----------------------------------------------------------|
| 1. | E.O. Onakoya | - NIGERIAN BROADCASTING CORPORATION,<br>LAGOS (CHAIRMAN)  |
| 2. | R. Arowolo   | - OYO STATE BROADCASTING CORPORATION,<br>IBADAN           |
| 3. | L. Nwanganga | - IMO STATE BROADCASTING CORPORATION,<br>OWERRI           |
| 4. | S.I. Okoye   | - ANAMBRA STATE BROADCASTING<br>CORPORATION, ENUGU        |
| 5. | S. ADETIBA   | - BCNN, KADUNA                                            |
| 6. | Mr. Okusina  | - NIGERIAN BROADCASTING CORPORATION,<br>LAGOS - Secretary |

TERMS OF REFERENCE OF THE FINANCE SUB-COMMITTEE

The Finance Sub-Committee was to advise the Panel on Financial implications after examining:-

- (a) the level of staff
- (b) the recurrent costs involved
- (c) the value of equipment/facilities
- (d) estimates for the next financial year 1978/79
- (e) general assets and liabilities.



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ADVISORY PANEL FOR TAKE-OVER OF RADIO  
STATIONS WITH SHORT WAVE AND POWERFUL  
MEDIUM WAVE TRANSMITTERS BY THE FEDERAL  
MILITARY GOVERNMENT

REPORT OF FINANCE SUB-COMMITTEE

INTRODUCTION

The B.C.N.N. is a public liability company whose shares are owned by ten State Governments. The B.C.O.S., A.B.C., and I.B.S. are Statutory Corporations owned by their respective State Governments. The financial implications of the Federal Government take-over of these stations are reflected in this report. Recommendations are also contained in the later part of the report.

2. BUDGET

(a) Revenue

The four radio organisations engage in commercial broadcasting and their activities are financed mainly by revenue from sale of air time and subventions from Governments. Their revenue positions in 1976/77 and 1977/78 are:-



|          | 1976 - 77                 |                          |           | 1977 - 78          |                  |            | 1977-78                         |
|----------|---------------------------|--------------------------|-----------|--------------------|------------------|------------|---------------------------------|
|          | Advert.<br>Revenue        | Govt. Subvention         |           | Advert.<br>Revenue | Govt. Subvention |            | Estimated<br>Advert.<br>Revenue |
|          |                           | Recurrent                | Capital   |                    | Recurrent        | Capital    |                                 |
|          | ₹                         | ₹                        | ₹         | ₹                  | ₹                | ₹          | ₹                               |
| B.C.N.N. | 1,032,598<br>(Radio & TV) | ( 1,530,082 )<br>B o t h |           | 300,000            | 1,519,644        | 91,001     | 1,100,000                       |
| B.C.O.S. | 405,537                   | 1,436,940                | 1,930,000 | 198,540            | 1,767,470        | 5,61,000   | 500,000                         |
| A.B.C.   | -                         | -                        | -         |                    | 3,553,444        | 2,560,000  | 400,000                         |
| I.B.S.   | -                         | -                        | -         | 300,000            | 2,000,000        | 1,700,000  | 530,000                         |
| Total    | 1,438,135                 | 2,967,022                | 1,930,000 | 1,998,540          | 8,840,558        | 10,232,800 | 2,530,000                       |



(b) Expenditure

(1) The Stations have already prepared Estimates for 1978/79 and these have reached various stages towards final approval. Below is the summary of their Estimates, 1978/79 and comparative figures for Estimates, 1977/78 and actual expenditure, 1976/77.

| <u>1976/77</u>         | BCNN                      | BCOS                      | ABC       | IBS       | TOTAL         |
|------------------------|---------------------------|---------------------------|-----------|-----------|---------------|
| (i) Actual Rec. Exp.   | 2,476,525.00              | 825,318<br>(for 7 months) | -         | -         | 3,301,843.00  |
| " Special "            | -                         | 54,000                    | -         | -         | 54,000.00     |
| " Capital "            | 3,167,768.00              | 1,930,000                 | -         | -         | 5,097,768.00  |
| (ii) <u>1977/78 :-</u> |                           |                           |           |           |               |
| Estimated Rec. Exp.    | 2,237,893.00              | 2,678,510                 | 3,240,444 | 2,019,364 | 10,176,211.00 |
| " Special "            | -                         | 18,960                    | 313,000   | 297,040   | 629,000.00    |
| " Capital "            | 2,010,000.00<br>UNAUDITED | 5,861,000                 | 2,580,000 | 1,500,000 | 11,951,000.00 |
| (iii) <u>1978/79:-</u> |                           |                           |           |           |               |
| Estimated Rec. Exp.    | 3,690,976.00              | 3,477,400                 | 4,519,318 | 3,107,498 | 15,195,182.00 |
| " Special "            | -                         | 60,410                    | 490,000   | 600,000   | 1,150,410.00  |
| " Capital "            | 1,590,000.00              | 7,265,000                 | 4,740,000 | 1,480,000 | 15,075,000.00 |

(ii) The percentage increases of the Estimates for 1978/79 over the approved Estimates for 1977/78 are:-

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|      | <u>Recurrent<br/>Expenditure</u> | <u>Special<br/>Expenditure</u> | <u>Capital<br/>Expenditure</u> |
|------|----------------------------------|--------------------------------|--------------------------------|
| BCNN | 36%                              | -                              | 50%                            |
| BCOS | 21.15%                           | 200%                           | 24%                            |
| ABC  | 51%                              | 56%                            | 3%                             |
| IBS  | 53%                              | 102%                           | (1%)                           |

ARCHIVES OF OYSCAC



### 3. STAFF ESTABLISHMENT

Disparities appear to exist among the stations in

- (a) the grading of posts especially at middle management and management levels and
- (b) designation of posts that discharge similar functions and responsibilities:-

The following is the establishment position:-

|                             | BCNN | BCOS  | ABC | IBS | Total |
|-----------------------------|------|-------|-----|-----|-------|
| 1977/78                     |      |       |     |     |       |
| Approved Establishment      |      |       |     |     |       |
| Levels 01-06                | 395  | 190   | 536 | 470 | 1,591 |
| " 07-12                     | 67   | 147   | 335 | 212 | 761   |
| " 13-16                     | 15   | 15    | 16  | 8   | 54    |
| Total                       | 477  | 352   | 890 | 690 | 2,409 |
| Nominal Roll as at 1/1/78:- |      |       |     |     |       |
| Levels 01-06                | 362  | Not   | 301 | 430 | 1,093 |
| " 07-12                     | 67   | Avai- | 108 | 130 | 305   |
| " 13-16                     | 15   | lable | 6   | 7   | 28    |
| Total                       | 444  | -     | 415 | 567 | 1,426 |
| 1978/79 Proposals           |      |       |     |     |       |
| Levels 01-06                | 462  | 236   | 536 | 510 | 1,744 |
| " 07-12                     | 157  | 189   | 338 | 220 | 904   |
| " 13-16                     | 15   | 16    | 16  | 15  | 62    |
| Total                       | 634  | 441   | 890 | 745 | 2,710 |



#### 4. EQUIPMENT/FACILITIES

The equipment and broadcasting facilities available at the stations are indicated below:-

##### (a) BCNN

There are four transmitters: One 250 KW and three 50 KW. The transmitters are located at Jaji. There are five recording stations of various sizes and are sited at Kano, Jos, Ilorin, Sokoto, Maiduguri, Kaduna. There are O.B. vans for outdoor recording activities. There are workshops at Kaduna for repair and maintenance of mechanical, electronic, equipment and buildings.

##### (b) BCOS

| <u>Studios</u>     | <u>TX Equipment</u>                                                                                                                                          | <u>Standby Generators</u>    |
|--------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| Main Studio        | 10 KW MW at Ibadan (old)<br>10 KW SW (old)                                                                                                                   | At Iwo Road (3)<br>" Aha (2) |
| OB Van (one)       | 1 KW MF<br>2 x 10 KW MF at Ibadan (new)                                                                                                                      | " Igbe ti (2)<br>" Alaho (2) |
| Workshop at Ibadan | 1 x 10 SW<br>10 KW MW at Asileke<br>10 KW MW at Idominasi<br>2 100 KW MW at Alaho<br>Links equipment at Igbe ti<br>1 x 50 SW at Ibadan<br>2 x 5 KW MW at Aha | H2 (1)                       |

##### (c) ABC

1 x 10 KW MW  
1 x 10 KW SW  
1 x 50 KW SW  
1 x 50 KW MW  
2 x 50 KW MW

The transmitters are located at Hill Top and 9th Mile Corner. There are recording/transmitting studios at Broadcasting House, Enugu, and 9th Mile Transmitter. Other facilities include OB facilities. Modern Workshop at Broadcasting House for maintenance of vehicles, machines and electronic equipment; three electric generating plants, etc.

##### (d) IBS

2 Studios locations  
2 MW Transmitters i.e. 2 x 50 KW MW and 1 x 100 KW MW  
1 Short Wave Transmitter  
1 OB Van and others  
Standby Generators



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5. ASSETS

The Assets of the stations as at 31st March, 1977, were:-

|                             | BCNN            |            | BCOS          |            | A B C                                          |            | I B C         |            |
|-----------------------------|-----------------|------------|---------------|------------|------------------------------------------------|------------|---------------|------------|
|                             | Original Cost   | Book Value | Original Cost | Book Value | Original Cost                                  | Book Value | Original Cost | Book Value |
|                             | ₦               | ₦          | ₦             | ₦          | ₦                                              | ₦          | ₦             | ₦          |
| Fixed Assets:-              |                 |            |               |            |                                                |            |               |            |
| Freehold Land and Buildings | 3,000,000       |            | 1,010,853     | 1,000,553  | Yet to be valued<br>Estimated at say<br>₦2.75m |            |               |            |
| Technical Equipment         | 1,000,000       |            | 3,127,266     | 2,978,335  | ( Estimated<br>at say                          |            | 3,500,000     |            |
| Office/Household Equip.     | 100,000         |            |               |            | ( ₦1.46m                                       |            |               |            |
| Furniture and Fitting       | 100,000         |            | 158,849       | 147,918    | (                                              |            | 500,000       |            |
| Motor Vehicles              | 75,000          |            | 125,426       | 83,426     | (                                              |            | 102,000       |            |
| Sub-Total                   | 7,275,000       |            | 4,422,394     | 4,210,434  | ₦4.21m                                         |            |               |            |
| Investments:-               | 120,000 (Bonds) |            |               |            | ₦.90m                                          |            |               |            |
| Current Assets:-            |                 |            |               |            |                                                |            |               |            |
| Stock of Spares             | 1,000,000       |            | 50,000        | 50,000     | ₦.46m                                          |            | 500,000       |            |
| Stationery, etc.            |                 |            |               |            |                                                |            | 100,000       |            |
| Total                       | 3,395,000       |            | 4,472,394     | 4,260,434  | ₦5,570,000                                     |            | 5,002,000     |            |

This schedule has excluded cash at Bank and in hand as well as other items of current assets that would cease to exist at 1st April, 1978.



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## 6. LIABILITIES

This report is concerned with liabilities in respect of special and capital expenditure such as contracts not to be completed by 31st March, 1978, equipment ordered but delivered of which is expected after the same date, etc. It is expected that bills for current liabilities should be settled before 1st April, 1978, or provision for their payment included in the accounts for 1977/78 as accurate. Projected liabilities of the stations as at 31st March, 1978, are:-

|       |                                                                             |
|-------|-----------------------------------------------------------------------------|
| BCNN  | ₹ 750,000 - (Uncompleted Projects)                                          |
| BCOS  | 792,865                                                                     |
| ABC   | 4,740,000 - (This amount has not been included in the Assets figure of ABC) |
| IBS   | <u>700,000</u>                                                              |
| Total | <u>₹6,982,865</u>                                                           |



7. CONCLUSIONS

(i) The four stations do not generate enough revenue from advertising to fully sustain their operations. They should, therefore, be considered for subventions from Federal Government, based on their respective Estimates, 1978/79 thus:-

|                                     | <u>BCNN</u><br>₦ | <u>BCOS</u><br>₦  | <u>ABC</u><br>₦  | <u>IBS</u><br>₦  | <u>Total</u><br>₦ |
|-------------------------------------|------------------|-------------------|------------------|------------------|-------------------|
| Recurrent Expenditure               | 3,690,976        | 3,416,990         | 4,919,318        | 3,107,493        | 15,134,782        |
| Special Expenditure                 | -                | 60,410            | 490,000          | 600,000          | 1,150,410         |
| Capital Expenditure                 | <u>1,590,000</u> | <u>7,255,000</u>  | <u>4,740,000</u> | <u>1,480,000</u> | <u>15,075,000</u> |
|                                     | 5,280,976        | 10,742,400        | 10,149,318       | 5,187,493        | 31,360,192        |
| Less: Advert Revenue                | <u>1,000,000</u> | <u>500,000</u>    | <u>400,000</u>   | <u>530,000</u>   | <u>2,430,000</u>  |
| Subvention required from Government | <u>4,280,976</u> | <u>10,242,400</u> | <u>9,749,318</u> | <u>4,657,493</u> | <u>28,930,192</u> |

It is expected that the decision on recommendations of the Structural/Operational Sub-Committee

(ii) concerning assets, the compensation to be paid to the stations should be based on the following formula:-

- (a) Land to be at Government rates applicable to the State;
- (b) Buildings to be valued by appropriate professionals;
- (c) Equipment, vehicles, etc., should be at depreciated value.



8. DOCUMENTS

The following documents are enclosed for each of the four stations:-

- (i) Estimates of Recurrent, Special and Capital Expenditure for 1978/79.
- (ii) Nominal Roll/Establishment Schedule.
- (iii) Schedule of Assets and Liabilities.

9. NBC STATIONS

It is understood that NBC stations, including those at Kaduna, Ibadan, Enugu and Owerri, are to be transferred to State Governments. The financial implications arising from the take-over of the stations by State Governments have not been reflected in this report.

*E. O. Onakoya*  
E. O. Onakoya.  
(N.B.C.)

*R. Arowolo*  
R. Arowolo.  
(B.C.O.S., Ibadan)

*L. Nwanganga*  
L. Nwanganga.  
(I.B.S., Owerri)

*S. I. Okoye*  
S. I. Okoye.  
(B.C., Enugu)

*E. Adetiba*  
E. Adetiba.  
(B.C.N.N., Kaduna)

Date: 13th January, 1978.

PS

Reports and Documents pertaining to NBC Stations in the States are annexed.



## 612

| State/Station      | Land and Building    | Technical Equipment  | Motor Vehicles    | Furniture and Fittings | Office Equipment  | Stock             | Total                |
|--------------------|----------------------|----------------------|-------------------|------------------------|-------------------|-------------------|----------------------|
|                    | ₦                    | ₦                    | ₦                 | ₦                      | ₦                 | ₦                 | ₦                    |
| Ibadan             | 1,198,477.85         | 801,745.27           | 41,123.08         | 34,269.61              | 18,697.94         | 13,724.12         | 2,106,037.87         |
| Ijobu-Oja          | 12,000.00            | 200.00               | -                 | 1,893.35               | 218.00            | -                 | 14,311.35            |
| Enugu              | 1,062,325.83         | 1,121,457.60         | 30,202.78         | 45,008.06              | 15,454.69         | 92,715.50         | 2,367,164.46         |
| Onitsha            | 2,000.00             | -                    | -                 | -                      | -                 | -                 | 2,000.00             |
| Port-Harcourt      | 944,048.85           | 933,638.07           | 40,536.38         | 4,480.24               | 5,647.00          | 34,463.12         | 1,968,813.66         |
| Calabar            | 957,046.85           | 800,792.27           | 21,716.62         | 10,461.89              | 7,817.60          | 14,360.92         | 1,812,153.15         |
| Kaduna             | 1,078,568.85         | 1,044,898.27         | 47,168.47         | 36,408.85              | 10,118.00         | 96,521.03         | 2,313,683.47         |
| Zaria              | 12,000.00            | 46.00                | -                 | 874.80                 | 662.00            | -                 | 13,582.80            |
| Katsina            | 12,000.00            | 26,866.10            | -                 | 1,396.00               | 560.00            | -                 | 40,822.10            |
| Kano               | 940,048.85           | 839,164.27           | 25,485.65         | 10,986.00              | 5,539.70          | 3,589.45          | 1,824,812.92         |
| Sokoto             | 938,049.35           | 859,063.27           | 39,274.26         | 25,483.25              | 10,224.31         | 26,696.14         | 1,898,790.03         |
| Jos                | 938,048.85           | 786,134.77           | 12,151.94         | 4,752.82               | 7,925.70          | 5,660.56          | 1,754,674.64         |
| Kaduna             | 944,048.85           | 863,751.27           | 36,508.09         | 49,800.50              | 5,360.00          | 29,543.21         | 1,931,019.92         |
| Ilorin             | 938,048.85           | 782,253.27           | 27,497.22         | 8,469.89               | 4,564.80          | 15,626.33         | 1,776,460.36         |
| Ibadan             | 922,048.85           | 1,192,446.71         | 28,250.72         | 16,262.75              | 9,022.00          | 54,437.63         | 2,222,468.66         |
| Warri              | 10,920.00            | 13,134.00            | -                 | 1,308.65               | 520.00            | -                 | 25,882.65            |
| <b>Sub-Total:</b>  | <b>10,909,693.33</b> | <b>10,065,591.14</b> | <b>349,915.21</b> | <b>251,864.66</b>      | <b>102,331.74</b> | <b>387,337.01</b> | <b>22,006,723.09</b> |
| <b>Head Office</b> |                      |                      |                   |                        |                   |                   |                      |
| Accruals           | 201,670.00           | 265,252.00           | 15,065.75         | 8,500.00               | 7,810.00          | -                 | 498,297.75           |
| Depreciation       | 189,670.00           | 265,006.00           | 5,514.75          | 8,500.00               | 7,810.00          | -                 | 476,500.75           |
| Repairs            | 189,670.00           | 265,006.00           | 4,610.75          | 8,500.00               | 7,810.00          | -                 | 475,606.75           |
| Electricity        | 189,670.00           | 265,006.00           | 13,090.00         | 8,500.00               | 7,810.00          | -                 | 494,076.00           |
| Water              | 189,670.00           | 265,006.00           | 5,375.00          | 8,500.00               | 7,810.00          | -                 | 476,361.00           |
| Yala               | 189,670.00           | 265,006.00           | 5,375.00          | 8,500.00               | 7,810.00          | -                 | 476,361.00           |
| Shirazi            | 189,670.00           | 265,006.00           | 5,135.33          | 8,500.00               | 7,810.00          | -                 | 476,121.33           |
| Minna              | 189,670.00           | 265,006.00           | 4,648.50          | 8,500.00               | 7,810.00          | -                 | 475,634.50           |
| <b>Total :</b>     | <b>12,129,643.33</b> | <b>12,189,099.14</b> | <b>400,760.29</b> | <b>319,864.66</b>      | <b>164,811.74</b> | <b>387,337.01</b> | <b>25,005,702.17</b> |



Advisory Panel For Taking/Handing over  
of Radio Stations with short wave and  
powerful medium wave transmitters by the  
States and Federal Military Government

Minutes of Inaugural meeting held in the  
Conference Room of the Federal Ministry  
of Information on Thursday 5th January,  
1978 at 10 a.m.

Present:

1. Mr. A.S.N. Egbo - Permanent Secretary, Federal Ministry of Information (Chairman)
2. Mr. George Bako - Deputy Director-General, NBC, Lagos.
3. Mr. U. G. Galtimari - Permanent Secretary II, Political Department, Cabinet Office, Lagos.
4. Mr. Boniface Offokaja - Director-General, Anambra State Broadcasting Corporation, Enugu.
5. Mr. Augustine Alaribe - Director General, Imo State Broadcasting Service, Owerri
6. Mr. Olu Fubara - General Manager, Rivers State Broadcasting Corporation, Port Harcourt.
7. Mr. Dabiru Modibbo - Managing Director, Broadcasting Corporation of Northern Nigeria, Kaduna.
8. Mr. Kunle Adeleke - General Manager, Broadcasting Corporation, Oyo State, Ibadan.
9. Mr. Yomi Onabolu - Ag. General Manager, Ogun State Broadcasting Corporation, Abeokuta.
10. Mr. Ayodele Ikotun - Political Department, Cabinet Office, Lagos.
11. Mr. M. Abdul-Malik - Assistant Legal Draftsman, Federal Ministry of Justice, Lagos.

Taking Notes:

12. Mr. Chime Okafor - Assistant Secretary(U) I, Federal Ministry of Information, Lagos.

Deliberations and Decisions

The Chairman declared the meeting open at 10.15 a.m. and went on to brief members on the objectives of the Advisory Panel. He said that Government was worried about the proliferation of short wave radio stations in the country and had decided to limit the states to medium wave transmission.



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In order to further acquaint members with the issue the relevant Federal Government Press Release of 24th December, 1977, was read out and photostat copies of same were distributed to them. The Chairman added that the panel was to advise Government inter alia on the technical means of limiting state broadcasting to the boundaries of the respective states. He reported that he had held a preliminary meeting with the Chief Executives of the Broadcasting Organisation of Nigeria (BON) on the matter. Before working out the technical implications, he said, it was necessary to define in clear terms the conclusions of Council stating that

- state radio stations should be limited to medium wave and transmit in a way not to cause overlapping of borders,
- the transfer of stations affected should take place by 1st April, 1978,
- the Nigerian Broadcasting Corporation should transfer its medium wave stations to the states in which they were located.
- and that such stations should enjoy operational autonomy similar to those enjoyed by State TV stations taken over by the Federal Military Government.

The Chairman commented that the Supreme Military Council intended to have radio broadcasting modelled on the NTA lines, with regard to autonomy of operations, and to incorporate the present short wave stations in the country in a federal network. The NBC would not have its presence in form of state radios and would not operate any radio station in competition with the various states. It was agreed that, in considering the modalities of technical procedures, the structure of the NBC as from 1st April, 1978 would have to be re-examined.



At this point the Chairman presented to members copies of the terms of reference and asked for their comments.

The first point raised was the question of definition and control of "powerful medium wave". It was noted that the power of a station would have to be adjusted to cover the state concerned and that this would be determined by the field strength as monitored and measured at the state boundaries. The Chairman reported that an interim report had already been submitted by a technical committee on the matter and that the section - page 2 item 3 - dealt with field strength measurement.

With regard to the fate of powerful stations still under construction and the ownership of relevant structures and buildings it was agreed that the transmitters would, by implication, be taken over by the Federal Military Government while states affected retained the premises of the stations.

#### Time Table for Report to Council

The Chairman emphasized that the urgency of the panel's assignment called for immediate action. He said that it was imperative that sub-committees should wind up their work by mid-February, 1978 and the Advisory Panel should be able to submit its final report by the end of February, 1978.

#### Sub-Committees:

For the purpose of examining the financial, technical and operational implications in the take-over and redistribution of transmitting stations and facilities three sub-committees were formed as follows:

- (i) Technical Sub-Committee (already existing)
- (ii) Structural/Operational Sub-Committee and
- (iii) Finance Sub-Committee.



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Finance Sub-Committee

The Finance Sub-Committee was to advise the Panel on financial implications after examining:-

- (a) the level of staff
- (b) the recurrent costs involved
- (c) the value of equipment/facilities
- (d) estimates for the next financial year 1978/79
- (e) general assets and liabilities.

9 The Chairman of the finance sub-committee shall be the Director of Finance, NBC, Mr. E. O. Onakoya. Other members will include the Chief Accountants of the four state-owned radio stations in Anambra, Imo, Kaduna and Oyo states. Mr. Okusina was nominated by the NBC representative as the Secretary to the Sub-Committee.

Structural and Operational Sub-Committee

It was resolved that the Structural and Operational Sub-Committee should comprise:

- the Permanent Secretary, (Political Department) Cabinet Office,
- the Federal Ministry of Justice
- the Federal Ministry of Establishments
- the Chief Executive of NBC, Lagos
- the Chief Executive of ABC, Enugu
- the Chief Executive of IBS, Owerri
- the Chief Executive of BCNN, Kaduna
- the Chief Executive of O-Y-O, Ibadan
- the Principal Secretary, Federal Ministry of Information, Lagos.
- (the Sub-Committee should be serviced by an officer from the Federal Ministry of Information).

This Sub-Committee was charged with the duty of examining the personnel structures of the NBC and the state-owned stations, recommending a management model that would define the relationship between the Boards of the stations and that of the NBC and especially the degree of operational autonomy,



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in order words, the extent of federal presence and  
control in the new structure.

The Chairman asked members to provide the nominal  
rolls of their respective staffs and the NBC to submit  
a nominal roll of its staff all over the country. The  
possible movement of staff from state-owned to Federal  
stations was also to be examined by the Operational  
Sub-Committee.

#### Technical Sub-Committee

The Technical Sub-Committee, which had already been  
formed and had submitted an interim report, was instructed  
to submit at its next meeting the value of field strength  
to be allowed from the state transmitting stations.

#### Meetings of the Sub-Committees

The panel agreed that the various Sub-Committees  
should meet as soon as possible. The Finance Sub-Committee  
was to meet on 11th January, the Operational Sub-Committee  
and the Technical Sub-Committee on 12th and 13th January,  
1978.

#### Closing:

The meeting rose at 12.10 hours after resolving to  
meet on 17th January, 1978.



ADVISORY PANEL ON HANDING/TAKING OVER OF SHORT WAVE AND  
POWERFUL MEDIUM WAVE RADIO TRANSMITTING STATIONS BETWEEN  
STATES AND FEDERAL MILITARY GOVERNMENT

CONFIDENTIAL

MINUTES OF 2ND GENERAL MEETING HELD IN

THE CONFERENCE ROOM OF THE FEDERAL

MINISTRY OF INFORMATION ON 17TH JANUARY,

1978.

SENT:

Mr. A. S. N. Egbo

✓ Permanent Secretary, Federal  
Ministry of Information.  
(Chairman)

Mr. U. G. Galtimari

✓ Permanent Secretary II  
(Political), Cabinet Office

Mr. George Bako

✓ for Director-General, NBC, Lagos

Mr. Tunji Shenjobi

- General Manager, Ogun Radio

Mr. A. S. Alaribe

✓ Director-General, IBS, Owerri

Mr. Kunle Adeleke

✓ General Manager, Radio O-Y-O,  
Ibadan

Mr. Dahiru Modibbo

✓ Managing Director, BCNN,  
Kaduna

Mr. Boniface Offokaja

✓ Director-General, ABC, Enugu

Mr. O. B. Fubara

✓ General-Manager, RSBC,  
Port Harcourt

Mr. Dipo Babalola

✓ General-Manager, Ondo State Radio

Mr. P. A. Sholanke

- Director (Engineering) Ogun Radio  
Abeokuta

Mr. B. E. Okagbare

✓ Ag. Deputy Secretary, Federal  
Ministry of Establishments (Review)

Mr. M. Abdul-Malik

✓ US, Federal Ministry of Justice

Mr. L. F. Busari

✓ Ag. D.E., Radio O-Y-O, Ibadan

In attendance:

Mr. Gabriel Ashcroft

✓ Political Department, Cabinet  
Office, Lagos

Taking notes:

Mr. Chime Okafor

- Federal Ministry of Information  
(Secretary)

Deliberations and Decisions:

The 2nd general meeting of the above Advisory Panel was  
declared open by the Chairman at 10.30 a.m.

CONFIDENTIAL



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Members went through the minutes of the preceding meeting on 5th January, 1978, and made the following amendment:

Amendment (Advisory Panel) reads:

- "and that such stations taken over should enjoy operational autonomy similar to those enjoyed by State TV stations taken over by the Federal Military Government".

The minutes were adopted as amended and the Chairman called for matters arising.

2. Matters Arising:

(i) Retention of buildings and structures

The question of ownership of buildings and relevant structures now belonging to stations to be taken over by the Federal Military Government was raised once more for clarification. It was agreed that the transfer or retention of premises and facilities could not be generalised, and that the affected stations should, therefore, be considered individually.

(ii) Technical Sub-Committee Report

The Chairman told members that the prime item on the agenda was the submission and discussion of reports - final or interim - by the various Sub-Committees. The first report was presented by the Technical Sub-Committee, which had held its second meeting at the NBC on Thursday 12th and Friday 13th January, 1978. Copies of the minutes were distributed to members of the Advisory Panel.

After members had gone through the recommendations by the Technical Sub-Committee, the Chairman made a complimentary remark on its work and invited members to discuss the report.



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● Replying to a member's observation that there was some inconsistency in the Sub-Committee's recommendation to leave the states to undertake the re-organisation of their stations themselves and, at the same time, to talk of policing them, the Chairman of the Technical Sub-Committee rejected the remark with the explanation that the technical problems of the state radios were diverse and would, therefore, be best tackled by the authorities in the respective locations. He added that the NBC was prepared to assist the states as much as possible in the transfer and/or readjustment of their transmitting facilities together with personnel but insisted that the entire exercise would be ineffective if there were no monitoring units as control measures.

Although the official date for the transfer of the transmitters was the 1st of April, it was suggested by the Technical Sub-Committee that the deadline for compliance with the stipulated transmitting power(s) and field strength values should be June, 1978.

Following a point by a member that a committee of all Chief Engineers at the affected stations should be formed for the purpose of organising the monitoring system the chairman instructed the Technical Sub-Committee to specify the two criteria for limiting the transmission power by state radios in clear terms and definite figures. It was agreed that, as long as a ceiling was fixed with regard to the type and capacity of the state radio transmitters, it was left to the states to plan their own complex of transmitters, whether as one powerful station in the middle of the authorised area or as a chain of smaller transmitters. It was commented that, although the latter alternative would be easier to control in view of the state boundaries, it would involve more staff and, therefore, higher personnel costs.



In the case of already existing "powerful" stations there was an opposition to the idea of scaling down the transmitters to comply with the proposed regulations. The member added that the transmitters should be handed over to the federal network by the states, who should then place orders for smaller equipment. Referring to the projected installation of more transmitters by the states stations the chairman said that the power and coverage problems should be solved at the root by stopping any further deliveries of powerful transmitters to the states.

(iii) Interim and long-term solutions

Considering the large number of transmitters involved in the exercise - 30 to 50 transmitters to be dismantled or modified - and the factors of time and costs, the panel decided to group the solutions put forward by it into two: interim and long-term solutions. The interim solution embodied the suggestion above, namely, the scaling down of any "powerful" transmitters to a maximum of 10kw and the purchasing of smaller transmitters to replace them later. The NBC, it was agreed, should discuss the modalities of scaling down with the relevant states. It was suggested that, since the transfer of stations/transmitters was technically more complicated than it seemed, a group of engineers should be set up to carry out a detailed study with the view of presenting long-term solutions. The panel agreed that the interim recommendations should apply until 1st of April, after which a reconstituted committee should work on the final rules. Moreover, if 10kw was set as the limit initially, some time should be allowed for the more powerful stations to comply. To facilitate the transition in some states and to avoid "wasteful down scaling" it would be necessary for transmission facilities to be exchanged with the federal network taking over the stronger transmitters and giving in return its smaller posts to the states instead of demolishing them.



(iv) Report by Sub-Committee for Management and Personnel structure

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The above Sub-Committee met on 12th and 13th January, 1978, with the prime objective of streamlining the structures in the management and personnel and bearing in mind the desired operational strategy as a result of the NTA and NTV.

The chairman of the Sub-Committee handed out copies of the minutes of the meeting as the core of his report to the panel. The report contained, among other things, recommendations for the creation of 3 broadcasting zones as well as Lagos area, the structure of the National Board, the Zonal Boards, a relatively decentralised management structure, optional movement of staff after 12 months and suggestions as to the name of the proposed federal radio network. With regard to the name the chairman postponed the discussion to the next meeting to give members time for more consideration.

Dealing with the question of native languages to be used in the four federal stations - this presupposes the merger of Anambra and Imo stations - the Sub-Committee recommended that the 3 stations in Kaduna, Ibadan and Enugu should use mainly the major languages of their respective audience while Lagos would use mainly English. On the question of national news it was decided that the federal stations would be duty-bound to reply national news at least three times a day.

(v) Commercial Broadcasting

After a long discussion it was agreed that the federal network should not be allowed to air commercials because its involvement in commercial broadcasting would pose very serious competition to the less equipped state radios.



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Furthermore, it was the general view that the federal network should concentrate on its main purpose of educating, entertaining and informing the nation. It was also agreed on more effective collection of radio licences as source of revenue revenue to be shared among the four stations.

(vi) Case for retention of IBS

A case for the retention of the Imo State Broadcasting service, Owerri, was presented to the Advisory Panel. The written representation, which was distributed to members, contained the reservations of the Director-General of the IBS against the merging of the IBS and the ABC as recommended in the report by the Management Structure and Personnel Sub-Committee.

The Chairman explained to the member that the rationale for the merger was essentially a language argument. Since the ABC and IBS talked to the same audience, irrespective of some dialectual deviations, it was decided that both states should beam a common programme. He was told that further representations should be directed through higher government quarters and decided upon on Council level. Auguing for the federal station, which would result from the proposed merger, to be sited at Enugu the Director-General of the ABC pointed out that the ABC had a larger staff, more equipment and the necessary permanent infrastructures.

Finally, it was decided that Lagos zone/area should be represented in the National Board of the Federal network by one person, who shall be appointed to the post by the Board.

CLOSING:

(vii) The meeting rose at 2.30 p.m. after resolving to meet on the following day, being Wednesday 18th January, 1978, at 9.00 a.m. at the same venue.



3RD. GENERAL MEETING HELD ON 18TH JANUARY,

1978

PRESENT:

- |                          |                                                                     |
|--------------------------|---------------------------------------------------------------------|
| 1. Mr. A.S.N. Egbo       | - Permanent Secretary, Federal Ministry of Information, (Chairman)  |
| 2. Mr. George Bako       | - for Director-General, NBC., Lagos.                                |
| 3. Mr. Tunji Shenjobi    | - General Manager, Ogun Radio                                       |
| 4. Mr. A. S. Alaribe     | - Director-General, IBS, Owerri                                     |
| 5. Mr. Kunle Adeleke     | - General Manager, Radio O-Y-O, Ibadan.                             |
| 6. Mr. Dahiru Modibbo    | - Managing Director, BCNN, Kaduna                                   |
| 7. Mr. Boniface Offokaja | - Director-General, ABC, Enugu                                      |
| 8. Mr. O. B. Fubara      | - General Manager, RSBC, Port Harcourt                              |
| 9. Mr. Dipo Babalola     | - General Manager, Ondo State Radio                                 |
| 10. Mr. E. O. Onakoya    | - Director of Finance, NBC., Lagos                                  |
| 11. Mr. P. A. Sholanke   | - Director (Engineering) Ogun Radio, Abeokuta                       |
| 12. Mr. B. E. Okagbare   | - Ag. Deputy Secretary, Federal Ministry of Establishments (Review) |
| 13. Mr. L. F. Busari     | - Ag. D.E., Radio O-Y-O, Ibadan                                     |
| 14. Mr. Gabriel Ashcroft | - Political Department, Cabinet Office.                             |

Resumption of deliberations:

The meeting resumed deliberations at 9.30 a.m.

Finance Sub-Committee - Report

The Chairman asked the finance Sub-Committee headed by the Director of Finance, NBC, Lagos to brief the panel on its meeting held on 11th January, 1978.

(1) Compensation

After the presentation of the report the issue of compensation was raised. The meeting took notice of the formula for paying compensation as suggested on page 9 of the report but the Chairman warned that,



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owing to decline in government revenue, it was improbable that there would be any payment of compensation for the Military Government. The Director (Finance) warned that the NBC would receive N18.8 only instead of N31m in the year 1977/78 which meant that the financial situation of the broadcasting houses would be critical in the next financial year.

(ii) Amendments

Some corrections were made in the report by members. It was noted that the annual figures under Radio O-Y-O represented the amount for eight months only owing to the late start of the station. In the case of BCNN it was remarked that advert revenue reflected the amount for both radio and television. Consequently, it was agreed that an amended version of the report should be made available by the Sub-Committee at the next general meeting.

(iii) Arrangements for exchange of facilities

It was agreed that the swapping of facilities, stores, stationeries etc., between the states and the federal network should be done under special individual arrangements. The Technical Sub-Committee was instructed to look into details with regard to the movement of equipment to new sites, and the redistribution of short waves.

The Chairman also directed the finance Sub-Committee to examine and advise on staff level in the proposed federal network.

(vi) Federal and State Commitments

The panel agreed that the financial commitments of the Federal and State Governments,



the disbursement of amounts by the states, the total expenditure involved in the take-over and entire proposed programme. The states should submit their next submission of estimates for the fiscal year 1978/79. The states should be informed officially and in writing of pertinent commitments.

With regard to revenues it was recalled that the preceding meeting had agreed that the federal network should not be involved in the production and broadcast of commercials/advertisements.

(v) Clear definition of "spill-over"

It was agreed that members of the Technical Sub-Committee should meet again to define in precise terms the "tolerable limit of spill-over".

In connection with the scaling down of powerful transmitters the Chairman advised the engineers with affected stations to meet in order to arrange technical assistance to one another.

(vi) "Coverage Areas"

At the beginning of the day's deliberations a member distributed copies of a paper to the panel titled "coverage areas". In this paper the author dealt with the diversities in soil conductivity in the country in a bid to explain that more than one standard of transmitting power was necessary in the state-owned stations. He argued that the northern areas with lower soil conductivity needed more powerful transmitters than the southern states. He said that his concern was the maximum and economic utilisation of available equipment and the guarantee that each state could operate a radio on and after 1st April, 1978.



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At 11.4, the Technical Sub-Committee was instructed to  
add to its report clearly defined values and dates and  
advise on redistribution. The Chairman appointed 5  
members to draw up terms of reference for the next  
meeting of the Technical Sub-Committee scheduled for  
23rd January, 1978. The Sub-Committee on Management  
Structure and Personnel agreed to meet on 25th January,  
1978.

CLOSING:

The Advisory Panel rose at 12.15 after resolving  
to meet again on 31st January, 1978.

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ARCHIVES OF OYS



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ADVISORY PANEL ON HANDING/TAKING OVER OF  
SHORT WAVE AND POWERFUL MEDIUM WAVE RADIO TRANSMITTING  
STATIONS BETWEEN STATES AND FEDERAL MILITARY GOVERNMENT

minutes of 4th General Meeting held in  
the Conference Room of the Federal Ministry  
of Information on 31st January, 1978

PRESENT:

- |                          |                                                                         |
|--------------------------|-------------------------------------------------------------------------|
| 1. Mr. A.S.N. Egbo       | - Permanent Secretary,<br>Federal Ministry of Information<br>(Chairman) |
| 2. Mr. George Bako       | - Director General, NBC, Lagos                                          |
| 3. Mr. Tunji Shenjobi    | - General Manager, Ogun Radio                                           |
| 4. Mr. A. S. Alaribe     | - Director General, IBS, Owerri                                         |
| 5. Mr. Dahiru Modibbo    | - Managing Director, BCNN, Kaduna                                       |
| 6. Mr. Boniface Offokaja | - Director General, ABC, Enugu                                          |
| 7. Mr. O. B. Fuhara      | - General Manager, RSBC,<br>Port Harcourt                               |
| 8. Mr. Dipo Babalola     | - General Manager, Ondo State Radio                                     |
| 9. Mr. Tunji Onakoya     | - Director of Finance, NBC, Lagos                                       |
| 10. Mr. Ore Adeyinka     | - Director of Engineering, ECOS,<br>Ibadan.                             |
| 11. Mr. S.V.A. Santos    | - Ag. Deputy Director General<br>(Technical Services) NBC, Lagos        |
| 12. Mr. M. Abdul-Malik   | - Assistant Legal Draftsman,<br>Federal Ministry of Justice             |
| 13. Mr. Chime Okafor     | - (S.A.S. III), Federal Ministry<br>of Information (taking notes).      |

1. Deliberations and decisions

The 4th general meeting of the above Advisory Panel was declared open by the Chairman at 11.05 a.m.

Members went through the minutes of the meetings on 17th and 18th January, 1978 and made the following observations:

- under 2 (iii) "Interim and long-term solutions"

page 4, please read:

"the interim recommendations should apply from 1st April, pending when a reconstituted committee should have worked out more permanent rules."



"and giving in return the smaller to contribute to the states instead of demobilising them".

- under 2 (iv), para. 2  
instead of:

"optional movement of staff after 12 months".

please read:

"optional movements of staff within 12 months".

- under 2 (iv), para. 3  
instead of:

"while Lagos would use mainly English"

please read:

"while Lagos would use English only".

- under 2 (vi), para. 2  
please delete:

"to the member"

to read:

"the Chairman explained that the rationale ...."

- under 2 (vi), para. 3  
please read:

"Finally, it was decided that Lagos station should be represented in the National Board of Federal network by one member".

- under page 8, para. 1  
please read as new paragraph:

"the Director (Finance) further clarified the financial situation expected in 1978/79 by pointing out that, judging from returns, the Federal stations would cost (recurrent, special and capital) approximately N31.3m without considering proceeds from advertising".

## 2. Matters Arising:

### 2.1 Assistance to the States from NBC

With respect to the handing/taking over of affected



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transmitting stations and the purchasing of new equipment for replacing them or for new stations, it was agreed that the NBC had an obligation to ensure that every state could be capable of operating a transmitting station after the deadline of 1st April, 1978.

The Director General NBC confirmed that about seven 10kw transmitters had already been ordered.

The subject of financial constraint was once more mentioned by the chairman, who reminded members of a less rosy year ahead.

## 2.2 Commercial Broadcasting

It was made clear that the Advisory Panel did not arrive at any real decision on the subject of commercial broadcasting. Members agreed that both arguments (pro and contra) should be presented to the Federal Military Government.

Some members suggested that the proposed Federal network of four stations should depend increasingly on proceeds from collection of radio licence and accordingly less on advertising.

Others advocated for the idea that the stations should be reliant on Federal Government subvention, which should be increased proportionately with the phasing out advertising as a revenue source.

To facilitate the collection of revenue through radio licences, it was suggested, the importers of radio sets should be made to pay so source for every equipment to the Federal Treasury.

## 2.3 Movement/Redeployment of Staff

In connection with the movement/re-deployment of staff after 1st April, 1978, it was hoped that staff of stations, that were moving from Federal to State control, could find places in the state radio stations.



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3. Report of Finance Sub-Committee

Finance, NBC, Lagos) presented a financial report with respect to the BCOS, ABC, BCNN and IBS and a list of schedules concerning NBC stations in the states. The latter comprised:

- (i) Estimates of Special and Recurrent Expenditure for 1978/79;
- (ii) Schedule of Assets;
- (iii) Schedule of Liabilities (representing Capital Estimates to be provided for 1978/79);
- (iv) Schedule of Equipment and Facilities available in the States;
- (v) Schedule of establishment disposition for 1977/78;
- (vi) Schedule of establishment disposition for 1978/79;
- (vii) Establishment and Nominal Roll.

(A grand summary of the above report was contained on the first page of same documents).

The Finance Sub-Committee also pointed out that it was necessary to know the approximate number and level of staff that would be passed on to the states by the NBC in order to have an idea of what it would cost the states.

4. Report of Technical Sub-Committee

The current chairman of the Technical Sub-Committee and Ag. Deputy Director General (TS), NBC Lagos, Mr. S.V.A. Santos, presented the minutes of the Sub-Committee's last meeting. Members of the Advisory Panel went through the minutes, in which the Technical Sub-Committee

- (i) restated its overall objective as "the Limitation of the Coverage of State Radio Stations to within their



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respective state boundaries with tolerable  
"spillover",

- (ii) clearly defined the term "spillover",
- (iii) stipulated the maximum field strength permissible at the boundary of a state,
- (iv) and made recommendations regarding the redistribution of "offending" transmitters in the state to Federal radio stations and the modification of antenna to achieve compliance.

5. Pending delivery of new transmitters

It was disclosed that the Ogun state radio was expecting delivery of 2 to 50 kw transmitters soon but that it was being considered whether the new equipment could be traded in for spares. It was also announced that the transmitter at Abafon would be shifted.

The RSBC reported that a new transmitter would be off loaded most probably on 8th February, 1978.

The Chairman consequently directed Mr. S.V.A. Santos to assist the Rivers State authorities with checking the delivery and the transfer to the NBC.

6. General

The Chairman commented that the proposed take-over exercise should be carried out with minimum dislodgement and maximum utilisation of existing equipment. He asked the Director General, NBC, Lagos, whether the NBC was geared up to the coming exercise.

The Director General replied that the NBC was geared to the task with regard to interim basis.



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operation but that technical difficulties would make it difficult to have all equipment fixed and tuned by the target date.

Finally, it was agreed that the Technical Sub-Committee should continue to work for at least one more year, during which it should meet monthly and report to the Federal Ministry of Information, which would then report to the Federal Military Government.

7. CLOSING:

Since the expected report of the Sub-Committee for Management Structure and Personnel was not available the meeting rose at 12.55 hours. The next meeting was scheduled for Monday, 6th February, at 10a.m. at the same venue.

\*\*\*\*\*

ARCHIVES



Minutes of the 5th General Meeting held  
in the Conference Room of the Federal Ministry  
of Information on 8th February, 1978

PRESENT:

1. Mr. A.S.N. Egbo - Permanent Secretary,  
Federal Ministry of Information,  
(Chairman)
2. Mr. George Bako - Director General, NBC, Lagos
3. Mr. Boniface Offokaja - Director General, ABC, Enugu
4. Mr. Dahiru Modibbo - Managing Director, BCNN, Kaduna
5. Mr. O.B. Fubara - General Manager, RSBC,  
Port Harcourt
6. Mr. Yomi Onabolu - OGBC, Abeokuta
7. Mr. Kunle Adeleke - General Manager, ECOS, Ibadan
8. Mr. U.J. Ekaette - Principal Secretary,  
Federal Ministry of Information
9. Mr. M. Abdul-Malik - Assistant Legal Draftsman,  
Federal Ministry of Justice
10. Mr. G.C. Ashcroft - A.S (I) Political Department,  
Cabinet Office.
11. Mr. Chime Okafor - Admin. Officer, Federal Ministry  
of Information (taking notes)

1. OPENING:

The 5th general meeting of the above Advisory Panel was declared open by the Chairman at 11.00 a.m.

Members went through the minutes of the meeting held on 31st January, 1978 and adopted the minutes after the following amendment:

- item 2.2 para. 1

now reads:

"Members agreed that both arguments for and against the involvement of the Federal Network in commercial broadcasting should be presented to the Federal Military Government."

2. MATTERS ARISING

In connection with the movement/re-deployment of staff within the twelve-month period set for necessary re-adjustment of the various staff it was agreed that the personnel of these stations, which would be handed over to the States, should be given the option of being absorbed by the radio stations in the same states/areas.



It was emphasized that the transfer of staff would not be automatic and that there should be no mandatory movement or acceptance of staff during the above-stated period.

3. DELIBERATIONS

The Advisory Panel decided that letters should be written to States explaining their commitments in the forthcoming and subsequent financial years as a result of the proposed take-over of transmitting stations formerly run by the NBC. The letters should be addressed to the State Military Governors and copies should be sent to the various Permanent Secretaries in the State Ministries of Information and the General Managers of the State radio stations.

The letters, it was decided, should include a recommendation for the suspension of staff movements with regard to new employments, appointments and promotions in order to avoid complications in the proposed staff absorption.

It was further agreed that the NBC in the States should be informed through the Director-General and Chairman of the NBC that they would be phased out as part of the take-over exercise.

With reference to item 3, paragraph 2 of the minutes of the 4th meeting, it was agreed that the NBC should produce a staff list with such details as designations, grades, duties and states of origin.

The Chairman remarked that the nucleus of the staff in each of the four Federal stations should consist of the existing NBC staff in the states concerned.

On the preceding point a member observed that certain categories of staff would have to be taken into the new Federal network because some stations had already built up their own special characters and orientation which were factors they would always defend.

The Chairman also directed the Director General NBC, Lagos, to provide him with a report on recent movement of staff, viz



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transfers, promotions, retirements etc, and the states of origin of the persons concerned. He reiterated that a comprehensive nominal roll of staff in the various stations should be submitted to him by the end of February, 1978.

The Director General ABC, Enugu remarked that he had inadvertently omitted Motor Vehicle Advance in the estimates for 1978/79 and asked if an inclusion was still possible.

The Chairman replied that it was not necessary since the votes would probably be one-line votes.

4. REPORT FROM SUB-COMMITTEE ON  
MANAGEMENT STRUCTURE

The Principal Secretary presented a report by the Sub-Committee on Management Structure and Personnel. Making use of the minutes of the meeting held by the Sub-Committee on 25th January, 1978, members of the Advisory Panel made the following recommendations in the structure of the staff for the zonal stations and the headquarters:

I ZONAL STATIONS

- |                             |          |
|-----------------------------|----------|
| (i)(a) Managing Director    | G. L. 16 |
| (b) Director of Programmes  | G. L. 15 |
| (c) Director of Finance     | G. L. 15 |
| (d) Director of Engineering | G. L. 15 |

(ii) Administration:

- |                                                                                 |          |
|---------------------------------------------------------------------------------|----------|
| (a) Assistant Director of Administration<br>(also Secretary to the Zonal Board) | G. L. 14 |
| (b) Controller Personnel and Training                                           | G. L. 13 |
| (c) Controller of General Services                                              | G. L. 13 |



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(iii) News and Current Affairs Divisions:

The following posts were agreed for this unit:-

- (a) The Director of News and Current Affairs G. L. 14
- (b) Controller of News G. L. 13
- (c) Controller of Current Affairs G. L. 13

(iv) Engineering Division

- (a) Assistant Director of Engineering G. L. 14
- (b) Controller of Engineering (Transmitters) G. L. 13
- (c) Controller of Engineering (Project, Research and Development) G. L. 13
- (d) Chief Technical Officer G. L. 13

(v) Finance Division:

- (a) Assistant Director of Finance G. L. 14
- (b) Controller of Finance G. L. 13

(vi) Programmes Division:

- (a) Assistant Director of Programmes G. L. 14
- (b) Controller of Programmes (English) G. L. 13
- (c) Controller of Programmes (Nigerian Languages) G. L. 13

II NATIONAL HEADQUARTERS

(i) Management

- (a) Director General G. L. 17
- (b) Co-ordinator (Technical Services) G. L. 16

(ii) Administration

- (a) Secretary/Director of Administration G. L. 15



(iii) Staff Development

(a) Staff Development Manager G. L. 14

(iv) Accounts Department

(a) Chief Accountant G. L. 15

III Scheme of Service

According to the reports the Sub-Committee did not involve itself with the responsibility of working out a scheme of service for the Federal Radio. It was agreed that the scheme of service of the N.B.C. could be used initially.

5. FEDERAL RADIO CORPORATION

The general meeting agreed on a name for the proposed Federal network as: FEDERAL RADIO CORPORATION (FRC). With regard to the stations the name of the location of a station should then replace "Corporation", for example, Federal Radio Kaduna, Federal Radio Enugu, and so on.

6. PREPARATION OF FINAL REPORT BY THE ADVISORY PANEL

It was agreed that a couple of members should be nominated and charged with the duty of producing a final report, which should be presented at the next general meeting. The following members were nominated:

- (i) Mr. U. J. Ekaette
- (ii) Mr. Boniface Offokaja
- (iii) Mr. Kunle Adeleke
- (iv) Mr. M. Abdul-Malik
- (v) Mr. Chime Okafor (Secretary)

The above committee was scheduled to meet on 13th February, 1978 at the Federal Ministry of Information, Lagos, at 10 a.m.

7. CLOSING

The meeting rose at 12.45 hours after resolving to meet on 16th and 17th February, 1978.



APPENDIX VIII  
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FEDERAL GOVERNMENT TAKE OVER OF RADIO  
STATIONS - CASE FOR RETENTION OF I.B.S.  
IMO BROADCASTING SERVICE IN THE TAKE-OVER NETWORK

Statement of Facts

In its statement on the Take-over of the Radio Stations, the Federal Government recognized and restated some cardinal points designed to achieve a smooth take-over, while meeting some set policy objectives. Referring to these stations taken-over, the statement said:

- (i) "they will continue to enjoy their operational autonomy similar to those enjoyed by State TV Stations taken over .....
- (ii) "Further in view of the reputation which some of these organisations have built up over a long period, the nature of programmes they offer as well as the need to enable them retain their large listeners in the vernacular languages in particular, it was decided that everything possible should be done to maintain the distinctive character of these radio stations"

Panels Terms of Reference

The terms of reference given to the Egbo Committee further amplified these conclusions of the Federal Military Government. Refer to para. (i) and (ii) of the Terms of Reference.

Intention/Decision of FMG

Critically examined, the intentions and charge of the SMC and FMG are clear viz:

- (i) Take-over powerful Radio Stations and Shortwave station.
- (ii) Maintain their autonomy
- (iii) Maintain their listenership
- (iv) Do everything possible to maintain their distinctive character.

From the foregoing there was no intention of the FMG/SMC whatsoever (a) to phase out or merge any of the stations taken over; or (b) change their character or (c) limit their coverage or (d) deny their wide Nigerian Audience their peculiar programme mix.

For consistency therefore, the Panel could not deviate from these decisions without working outside the decisions of the SMC.



## Broadcasting Objectives - Nigerian Case

Broadcasting objectives are geared and linked with National objectives, goals and ideology. Although the National ideology would at times seem unclearly defined; the National objectives for Information as contained in the Second and Third National Development Plans as well as the Federal Government statement on the Take-over of TV Stations have consistently given a pointer.

The Second National Development Plan had amongst others as its Information objective ..... (a) Fostering of National Harmony and the promotion of the spirit of National reconciliation particularly in the circumstances of post war Nigeria (b) ..... "the mobilisation of public support for the national development effort through the dissemination of appropriate information"

While the Third National Development Plan puts the Information objectives as making ..... "(a) Information services more efficie in the task of promoting the nations basic ideals of unit ....."

From the foregoing it is clear that the information objective are for the good of the nation.

### Imo Broadcasting Service Contribution

During its existence in the Broadcasting scene, the IBS has clearly identified itself by its programming philosophy aimed towards the above National objectives, (reconciliation, mobilisati of public support by dessimation of appropriate information - publicity campaigns on Registration of Voters for L.G.A., Constitu Assembly, 1979 Elections, U.P.E, O.F.N., Schools Broadcast, Educational, Rural and Community Development programmes, Relay of Grade One Broadcasts nationally etc.)

### Assets/Facilities in Imo Broadcasting Service

- (1) The IBS may be said to be one of the stations reasonably equipped with most modern broadcasting equipment.
- (2) It has adequate transmitting capacity to make its programmes receivable nationally.
- (3) It has adequate modern studio facility <sup>to</sup> and produce a variety of programmes to meet all tastes, all moods, all ages and all occasions.
- (4) The IBS has creative staff in every aspects of Broadcasting who work relentlessly to provide interesting and balanced programmes, for 20 hours daily.
- (5) Reception reports, listeners letters, audience survey report confirm its wide coverage, its wide popularity, its wide penetration and its effectiveness in reaching the grass roots of the Nigerian listeners.



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- (6) By continuation of these factors the IBS has contributed and can still contribute towards the Federal Government information effort by bringing Government to the people, interpreting and projecting government views and mirroring the people's reactions adequately and correctly.
  - (7) The IBS has a known audience, a known character and a known existence which should be preserved.

Reasons Against the Merger or Phasing out of IBS

- (1) Such an action negates the decision of the SMC who stated that the station taken over should maintain their autonomy - Merger does not promote this.
- (2) Merger or Phasing out the IBS would be denying its wide Nigerian audience its rich and cultural programmes.
- (3) Merger or Phasing out would be wasting considerable tax payers money by a country that is not "cooking" with oil.
- (4) By merger or phasing out, the FMG would be denied of an effective, ready and proven instrument of information to meet its stated objective.
- (5) The IBS would represent the only station taken over but scrapped without adducing sound argument consistent with the terms of reference; or based on any technical expert opinion. No common criteria was used for the retention of other station, which disqualified the IBS from existing. Such should be the case.
- (6) The argument of three Federal points (Zones) to coincide with the 3 Old Regional Capitals should be rejected totally as this has no basis on the present 19 State Structure or the reality, effectiveness or need of the information objectives of the FMG.
- (7) The IBS operating from Imo as Federal Station is not an amenity to any one state but a service point for the entire country, necessitated by its existence, proven performance, proven and quantifiable attributes and assets.
- (8) By inclusion of IBS in the system as a Zonal point the present danger where 1 point like Enugu would have to cope with no less than 10 Nigerian Languages in its zone: Igbo, Tiv, Igala, Idoma, Bonny, Kalabari, Ijaw, Ibibio, Efik, Opobo and a host of others yet to be identified may be minimised while making for efficiency.



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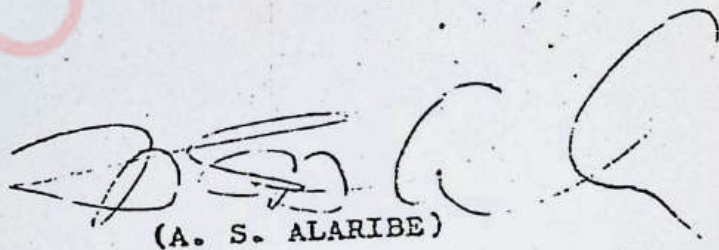
RECOMMENDATIONS:

- (a) The Panel is prayed to review the situation and take a dispassionate look at its decision.
- (b) To take full cognizance of the Federal Government Statement and its terms of Reference.
- (c) To base its decision in recognising even the existence autonomy and duty assignment of each station taken over on a set of common, known or quantifiable criteria.
- (d) To do everything possible to ensure that effective, popular and well heard station like IBS does not disappear from the Nigerian Scene in April 1st 1978.
- (e) The Panel is further requested "to do everything possible" as it is enjoined by the SMC to maintain the distinctive character of all the 4 Radio Stations being taken over - BCNN, BCOS, IBS/ABC, rather than do everything possible to phase out the IBS.

CONCLUSION

Finally, I submit that Nigerian Information media and Broadcasting would benefit by retention of IBS and be richer by sustaining the spirit of the Take-over and keeping IBS alive as a Federal Station.

Sir, I humbly pray for a sympathetic and objective hearing and review.



Director General  
Imo Broadcasting Service  
Owerri.

13/1/78





# Broadcasting Corporation of Oyo State

Private Mail Bag 1,  
Agodi Post Office,  
Ibadan, Nigeria.

OUR REF: GM.41/216

CABLES & TELEGRAMS, RADIO O-Y-O

YOUR REF: \_\_\_\_\_

21<sup>st</sup> March 1978

For the attention of Mr T A Akinyele

The Secretary to the Military Government  
and Head of Service  
Office of the Military Governor  
Agodi  
Ibadan

*PS(P)  
Pl. far. with previous  
papers.*

## REPORT OF THE PANEL ON THE TAKE-OVER/HANDING OVER OF CERTAIN RADIO STATIONS: FEDERAL GOVERNMENT REACTION

*27/3/78*

1. Following my letter GM.41/215 of 15 March 1978, on the above, I have been informed by the Chairman of the Panel, who is also the Permanent Secretary, Federal Ministry of Information, Mr S N Egbo, and the Director General of the Nigerian Broadcasting Corporation, Mr George Bako, that the main recommendations of the Panel are agreeable to the Federal Government.

These are that:

- (i) Radio O-Y-O as presently constituted will be taken over and is to become a Federal Organisation, with effect from 1 April 1978. However, the Oyo State Government will retain the 2 x 10 KW transmitters in Ibadan and the 2 x 5 KW transmitters at Aha.
- (ii) The Nigerian Broadcasting Corporation stations in the country should be given to the State Governments where they are located. In this case, the Government of Oyo State will take over the assets and liabilities of the Nigerian Broadcasting Corporation in Ibadan.
- (iii) The "call sign" (station identification) of the present Radio O-Y-O will change to "Federal Radio, Ibadan" and carry programmes relevant to the interests of the Peoples of Kwara, Bendel, Ogun, Ondo, Lagos and Oyo States. In effect, programmes will now be carved in three primary languages of the Zone to which Federal Radio, Ibadan, is to transmit. These are Yoruba, Igbo and Edo.
- (iv) "Members of staff could opt to work in any Radio Station of their choice, but such movement should be completed within 12 months of the take-over to enable the stations to settle down". We suggest that, while the General Manager of Radio O-Y-O becomes a Federal Officer from 1 April 1978, until his option becomes effective, in order not to affect the morale of about 90% of our staff who have opted for Radio O-Y-O, he should oversee the operations of that Radio in addition to his duties at the Federal Radio, Ibadan. Already, some of the staff who opted for the State owned Radio O-Y-O are being moved to the Nigerian Broadcasting Corporation studios at New Court Road, Ibadan in order to maintain the services to which our listeners are familiar from 1 April 1978. The Nigerian Broadcasting Corporation, Ibadan, being similar to a Relay Station, cannot on its own cope with the complexity of the programming of Radio O-Y-O.

SECRET



- (v) There should be swopping of certain facilities - typewriters, letter-heads, vehicles, etc.

GENERAL

(i) Weak Signals

We note that Radio O-Y-O in the Oshogbo/Ilesha/Ife/Ogbomosho areas may suffer weak signals since neither the Nigerian Broadcasting Corporation 2 x 25 KW (which will be taken over later by the Federal Government) nor the 2 x 10 KW transmitters of Radio O-Y-O in Ibadan can reach these audiences following the loss of the Idominasi transmitters between Oshogbo and Ilesha and the Ashileke transmitters near Ogbomosho to the Federal Government. We also note that the State Government has made adequate provisions, in the 1978/79 Budget of this Corporation to meet the deficiencies. On our part, urgent action is being taken to rectify the inevitable shortcomings at the earliest time possible.

(ii) Visit to NBC Studios

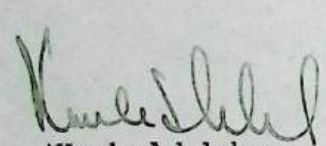
Since we knew of the reaction of the Federal Government to the Panel's report, we have visited the NBC studios and other facilities in Ibadan. It was observed during the conducted tour of the Station by the Station Controller that the equipment are very old and virtually all obsolete. They use old Pye mixers in all the studios, the tape recorders are also the old Philips types. There were no catridge player s for jingles or commercials. The only equipment of comparable quality to facilities available to Radio O-Y-O are two EMT 930 turn tables.

The link equipment and telephone switchboard are also observed to be quite old. Some of the offices were already shut when we got there. The building itself will need to be renovated. We should, however, be able to accommodate the renovation from internal resources.

(iii) Orita Bashorun Studio Office Complex

It is not intended to place much money in refurbishing the facilities other than immediately essential requirement. This is because, considerable amount is being put into studio equipment at the Orita-Bashorun Office and Studio Complex of Radio O-Y-O. The building is due for completion before 1 October this year - in another seven months.

I have forwarded this letter under Urgent cover in view of my understanding that the Controller, Nigerian Broadcasting Corporation, Ibadan will be having a meeting with your good self on the decisions of the Federal Government on this issue. Perhaps, I should add that, the Controller is equivalent to Controllers in Radio O-Y-O, being a GL 13 officer. Both by Nigerian Broadcasting Corporation and our structure, Controllers are responsible to Directors who are, in both cases, GL 14 officers. The grading attached to the NBC State Stations is not surprising, since they are largely Relay Stations, networking national programmes.

  
'Kunle Adeleke  
General Manager  
Broadcasting Corporation of Oyo State

SECRET



Y.E.  
via  
S.M.G.&H.S.,

The Gen. Manager of Broadcasting Corporation of Oyo State has forwarded under cover of his letter on p.144 the final report of the Panel set up by the Fed. Mil. Govt. on the take-over of some radio stations with short wave and powerful medium wave transmitters in the country. The main report is on pp. 145-161 while the Appendices are on pp.162-247.

The terms of reference of the Panel are as follows:-

- (i) To examine the financial and technical implications of the take-over by the Federal Military Government with effect from 1st April, 1978 of all broadcasting organisations in the country which, hitherto, had been transmitting on short-wave bands or very powerful medium-wave bands with greater reach than their areas of immediate jurisdiction and make recommendations to the Federal Military Government.
- (ii) In order to ensure that such broadcasting organisations continue to enjoy operational and management autonomy under the Board of the NBC similar to those enjoyed by State Television Stations taken over by the Federal Military Government, to examine the structure of such organisations and make recommendations on how the structure of such organisations could be streamlined to accord with the present policy directive.
- (iii) In view of (ii) above and considering the decision that everything should be done to maintain the distinctive character of the affected radio stations, to examine the relationship between such radio



organisations and the existing NBC with particular reference to their management structure and make appropriate recommendations.

- (iv) To arrange an orderly handing over of all medium-wave NBC transmitting stations to the States where they are located in order to ensure that there is no disruption in the operations of such stations.
- (v) To examine any problems that may arise from (iv) above with regard to the finance and operations of the stations to be handed over to the States and make appropriate recommendations to Government.

2. In order to tackle its assignments effectively, the Panel set up the following sub-committees:

- (a) Technical Sub-Committee;
- (b) Structural/Operational Sub-Committee;
- (c) Finance Sub-Committee.

The reports of the sub-committees are attached to the main report of the Panel as Appendices III (pp.164-188), IV (pp. 189-205) and V (pp. 206-217).

3. On the technical aspects of its assignment, the Advisory Panel recommended interim and long term solutions for the consideration of the Federal Military Government.

The interim solutions are as follows:-

- (i) The importation of powerful transmitters by State should be stopped immediately while those already in the country in places like Kaduna, Ibadan, Owerri and Enugu should be handed over to the



Federal Radio organisation.

- (ii) Three Federal Radio Stations in addition to Lagos should be created as centres with short-wave transmitters, namely, Kaduna, Ibadan and Enugu.
- (iii) The transmission of State Broadcasting Stations should be limited to a field strength of not more than 60db relation to one micro volt/meter at 1mHA or 1m1volt at State boundaries. The powerful transmitters in Ondo, Ogun and Rivers States should be transferred to Federal Radio Organisation.
- (iv) A National Monitoring Unit should be set up by 1st April, 1978 to monitor the split-over.

These interim solutions are to come into effect from the 1st of April, 1978 pending the setting up of a technical committee that would work out more permanent rules.

4. The long term solution recommended is that a group of engineers under the NBC having been constituted into a committee should carry out detailed study on the transfer of stations/<sup>transmitters</sup>~~transmission~~.

5. The following are the salient features of the Structural/Operations and Financial Recommendations made to the Federal Military Government:

5.1. Structural/Operation Recommendations:

- (i) that four zones, namely, Lagos, Ibadan, Kaduna and Enugu be created for structural and operational purposes.



- (ii) that members of staff could opt to work in any Radio Stations of their choice, but such movement should be completed within 12 months of the take-over to enable the stations to settle down.
- (iii) that English and the major zonal languages should be used in the three zones, while English should be the main language in Lagos zone.
- (iv) that the Federal network should not air commercial programmes but should explore the possibility of collecting revenue from the issue of licences for radio equipment.

#### 5.2. Financial Recommendations

- (a) The formula recommended for payment of compensation should be based on the following:-
  - (i) land to be at Govt. rates applicable to the States;
  - (ii) building to be valued by appropriate professionals;
  - (iii) equipments, vehicles etc. should be at depreciated value.
- (b) the swapping of facilities, stationeries, stores etc., question of ownership of buildings and relevant structures should not be



generalised but should be done under special individual arrangements between the Federal and State stations;

- (c) the financial commitments of the Federal State Governments and the total expenditure involved on the entire take-over as in Appendices V and VI to the Report should be reflected in the Estimate of 1978/79 and both the Federal and State Governments should be informed of their pertinent commitments.

6. In his letter on pp. 248-249, the Gen. Manager of B.C.O.S. has reported a number of actions taken by him following the information he received from Mr. S. N. Egbo, the Chairman of the Panel, that the Fed. Mil. Govt. has accepted the main recommendations of the Panel. His (the Gen. Manager's) visit to the NBC Studios in Ibadan (which are to be taken over by the B.C.O.S.) revealed that the Station's equipments and facilities are old and obsolete. He hopes his organisation will be able to accommodate the cost of redecorating the Studio from its resources. He does not intend to spend much money on refurbishing the facilities in the studio since the ultra modern Studio Complex of Radio O-Y-O located near Orita Bashorun is expected to be commissioned on the 1st of October, 1978. Other effects of the acceptance of the Panel's recommendation by the Fed. Mil. Govt. on Radio O-Y-O are as follows:-



- (a) Radio O-Y-O, as constituted at present, will become a Federal Organisation as from 1st of April, 1978. B.C.O.S. will, however, retain the 2 x 10kw transmitters at Ibadan and the 2 x 5kw transmitter at Aha.
- (b) The "call sign" will change to "Federal Radio Ibadan" and the station will broadcast to the people of Kwara, Bendel, Ogun, Ondo, Lagos and Oyo States.
- (c) Members of staff of both Radio O-Y-O and NBC could opt to work in any radio station of their choice but the option should be completed within 12 months of the take-over to enable the stations settle down.

The General Manager disclosed that about 90 % of his staff have opted for Radio O-Y-O and that some of them have been moved to the NBC studio at New Court Road, Ibadan in order to facilitate a smooth change-over on the 1st of April, 1978. He however requests that, while he becomes a Federal Officer from 1st of April, 1978 he should be allowed to oversee the operation of Radio O-Y-O in addition to his duties at the Federal Radio, Ibadan.

7. Comments:

One is not in a position to quarrel with the decision of the Federal Military Government on the take-over of the 'offending' radio stations in the country, but care must be



taken to ensure that the State interests are adequately protected in the implementation of the recommendations. For example, while the Report reflected the book value of the NBC stations to be transferred to State Government in parag. 36 of the Report (vide p.157 herein), the Panel only made mention of a formula to be used in paying compensation to the State Governments, - vide parag.35 of the Report (p.157 herein). Whereas the assets and liabilities of all the Radio Stations being taken over are well documented on pp. 213 and 214. The total assets of the four radio stations affected are valued at ₦27,699,828 and the liabilities stand at ₦6,982,865.

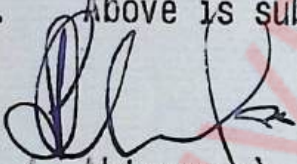
8. However, in determining the compensation to be paid to the State Government, I will suggest that appropriate professional officers be nominated to take part in the exercise together with their Federal counterparts. Another important aspect of the recommendation that needs the attention of the State Government is the recommendation in parag.41(i) on p.160, i.e. that the swapping of facilities, stationeries, stores etc.; question of ownership of buildings and revelant structures should not be generalised (underlining is mine) but should be done under special individual arrangements between Federal and State Stations. I suggest that an officer from this office be delegated to take part in the cross-checking of the inventory, <sup>of equipments and stores</sup> taken over by the Federal Radio and the O-Y-O in order to ensure that the State Government



is not worse off in the exercise when it comes to the question of costing and payment of compensation by the Federal Government. All articles and equipment swapped should be well documented.

9. Considering the request of the General Manager, B.C.O.S. who wants to play a dual role as from 1st of April, 1978, I am not sure whether he will be effective on the two jobs. He should make up his mind where he wants to stay - whether with the Federal Radio Ibadan or Radio O-Y-O. If he opts for Federal Radio, Ibadan, steps should be taken to have his position filled in the Radio O-Y-O establishment immediately. But considering his demonstrable enthusiasm and competence in the management of Radio O-Y-O, I will humbly advise that he be made to stay with Radio O-Y-O.

10. Above is submitted for Y.E.'s consideration.

  
(D. A. Abinusawa),

Ag. P.S.(P)..

29 March, 1978.

11. YE will recall that it was directed yesterday at the NES/SNC Joint meeting that States affected should make provision financially for the recommendations in the Panel's report which was however deferred for consideration. I suppose steps taken so far here should go on. I have asked Mr. Ohizua, Controller NBC & Mr. Kunle Adeleke G1, BCOS to see me here next Tuesday to finalise all arrangements.

He told  
me he  
wants to  
stay with  
OYO...

20/0



I saw the two of them this morning. I shall brief you on my meeting with them.

  
31/3

PS(P)

P1. see HENG's & my min. on p. 257 and dispose of file.

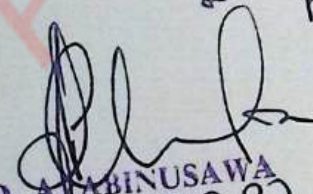
  
T. A. AKINYELE

31/3/78

Prim. Sec (SC)

Sec (SC),  5/4/78.

Please see the minute on pp 250-257 on the Panel's report on take-over by of the offending transmitters used by State Govts by the Fed. Govt. See also the minutes of the SMC and that of H.E.M.G on pp 257 & 258 and dispose of file.

  
D. A. ABINUSAWA

PS(P)

3/4/78.



ARCHIVES OF OYSCAC



415  
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PERCENTAGE INCREASES OF 1978/79  
EXPENDITURE OVER ESTIMATES 1977/78

| S T A T I O N | RECURRENT<br>EXPENDITURE | SPECIAL<br>EXPENDITURE |
|---------------|--------------------------|------------------------|
|               | %                        | %                      |
| IBADAN        | 58                       | 57                     |
| ABEOKUTA      | 191                      | 69                     |
| IJEBU - ODE   | 32                       | -                      |
| IKEJA         | 191                      | 69                     |
| AKURE         | 191                      | 69                     |
| ENUGU         | 59                       | 57                     |
| ONITSHA       | 22                       | -                      |
| PORT HARCOURT | 91                       | 62                     |
| CALABAR       | 93                       | 58                     |
| OMBERI        | 191                      | 69                     |
| KADUNA        | 53                       | 58                     |
| KANO          | 119                      | 58                     |
| ZARIA         | 29                       | -                      |
| SOKOTO        | 94                       | 57                     |
| KATSINA       | 30                       | -                      |
| JOS           | 130                      | 55                     |
| MAIDUGURI     | 97                       | 57                     |
| ILORIN        | 124                      | 57                     |
| BAUCHI        | 191                      | 69                     |
| MAKURDI       | 191                      | 69                     |
| BENIN         | 58                       | 57                     |
| WARRI         | 29                       | -                      |
| YOLA          | 191                      | 69                     |
| NISSA         | 191                      | 69                     |



GRAND SUMMARY STATES ESTIMATES 1978/79

261/475

| Establishment |         | Stations      | Salaries & Wages<br>1978/79 | Other Charges<br>1978/79 | Total Recurrent Expenditure Estimates |           | Special Expenditure Estimates | Total     | Less Advert Revenue | Subvention Required from Government |
|---------------|---------|---------------|-----------------------------|--------------------------|---------------------------------------|-----------|-------------------------------|-----------|---------------------|-------------------------------------|
| 1977/78       | 1978/79 |               |                             |                          | 1977/78                               | 1978/79   |                               |           |                     |                                     |
|               |         |               | N                           | N                        | N                                     | N         | N                             | N         | N                   | N                                   |
| 325           | 411     | IBADAN        | 1,003,460                   | 445,420                  | 919,059                               | 1,448,880 | 112,000                       | 1,560,880 | 25,000              | 1,535,880                           |
| 115           | 279     | ABEOKUTA      | 823,470                     | 223,300                  | 359,680                               | 1,046,770 | 108,000                       | 1,154,770 | 3,000               | 1,151,770                           |
| 18            | 18      | IJEBU-ODE     | 37,400                      | 14,520                   | 39,360                                | 51,920    | -                             | 51,920    | 2,000               | 49,920                              |
| 115           | 279     | IKEJA         | 823,470                     | 223,300                  | 359,780                               | 1,046,770 | 108,000                       | 1,154,770 | 2,400               | 1,152,370                           |
| 115           | 279     | AKURE         | 823,470                     | 223,300                  | 359,780                               | 1,046,770 | 108,000                       | 1,154,770 | 1,200               | 1,153,570                           |
| 299           | 380     | ENUGU         | 994,650                     | 427,890                  | 895,394                               | 1,422,540 | 112,000                       | 1,534,540 | 46,000              | 1,488,540                           |
| 11            | 11      | ONITSHA       | 21,130                      | 12,470                   | 27,622                                | 33,600    | -                             | 33,600    | -                   | 33,600                              |
| 250           | 376     | PORT-HARCOURT | 988,650                     | 259,480                  | 653,645                               | 1,448,130 | 112,000                       | 1,360,130 | 40,000              | 1,320,130                           |
| 250           | 379     | CALABAR       | 993,090                     | 264,480                  | 652,952                               | 1,257,570 | 112,000                       | 1,369,570 | 58,000              | 1,311,570                           |
| 115           | 279     | OWERRI        | 823,470                     | 223,300                  | 359,780                               | 1,046,770 | 108,000                       | 1,154,770 | 1,200               | 1,153,570                           |
| 325           | 383     | KADUNA        | 1,039,840                   | 427,050                  | 961,292                               | 1,466,890 | 112,000                       | 1,578,890 | 23,000              | 1,555,890                           |
| 210           | 381     | KANO          | 1,036,700                   | 228,070                  | 578,386                               | 1,264,770 | 112,000                       | 1,376,770 | 35,000              | 1,341,770                           |
| 16            | 16      | ZARIA         | 31,600                      | 25,820                   | 44,650                                | 57,420    | -                             | 57,420    | 300                 | 57,120                              |
| 240           | 365     | SOKOTO        | 970,980                     | 262,540                  | 634,794                               | 1,233,520 | 112,000                       | 1,345,520 | 32,000              | 1,313,520                           |



GRAND SUMMARY STATES ESTIMATES 1978/79

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| Establishment |         | Stations  | Salaries &<br>Wages<br>1978/79 | Other<br>Charges<br>1978/79 | Total Recurrent<br>Expenditure Estimates |            | Special<br>Expenditure<br>Estimates | T o t a l  | Less<br>Advert<br>Revenue | Subvention<br>Required<br>from<br>Government |
|---------------|---------|-----------|--------------------------------|-----------------------------|------------------------------------------|------------|-------------------------------------|------------|---------------------------|----------------------------------------------|
| 1977/78       | 1978/79 |           |                                |                             | 1977/78                                  | 1978/79    |                                     |            |                           |                                              |
| 15            | 15      | KATSINA   | 30,960                         | 16,710                      | 36,750                                   | 47,670     | -                                   | 47,670     | 300                       | 47,370                                       |
| 208           | 356     | JOS       | 974,760                        | 226,880                     | 523,122                                  | 1,201,640  | 112,000                             | 1,313,640  | 9,000                     | 1,304,640                                    |
| 243           | 364     | MAIDUGURI | 969,360                        | 278,060                     | 634,691                                  | 1,247,420  | 112,000                             | 1,359,420  | 8,000                     | 1,351,420                                    |
| 222           | 389     | ILORIN    | 1,014,180                      | 238,030                     | 558,129                                  | 1,252,310  | 112,000                             | 1,364,310  | 12,000                    | 1,352,310                                    |
| 115           | 279     | BAUCHI    | 823,470                        | 223,300                     | 359,780                                  | 1,046,770  | 108,000                             | 1,154,770  | 1,200                     | 1,153,570                                    |
| 115           | 279     | MAKURDI   | 823,470                        | 223,300                     | 359,780                                  | 1,046,770  | 108,000                             | 1,154,770  | 1,200                     | 1,153,570                                    |
| 310           | 384     | BENIN     | 1,064,610                      | 422,420                     | 939,124                                  | 1,487,030  | 112,000                             | 1,599,030  | 60,000                    | 1,539,030                                    |
| 19            | 19      | WARRI     | 36,700                         | 16,330                      | 41,030                                   | 53,030     | -                                   | 53,030     | 600                       | 52,430                                       |
| 115           | 279     | YOLA      | 823,470                        | 223,300                     | 359,780                                  | 1,046,770  | 108,000                             | 1,154,770  | 1,200                     | 1,153,570                                    |
| 115           | 279     | MINNA     | 823,470                        | 223,300                     | 359,780                                  | 1,046,770  | 108,000                             | 1,154,770  | 1,200                     | 1,153,570                                    |
| 3,881         | 6,479   |           | 17,795,830                     | 5,352,670                   | 11,014,140                               | 23,148,500 | 22,096,000                          | 25,244,500 | 363,800                   | 24,880,700                                   |



## SCHEDULE OF ASSETS (at cost) AS AT 31. 3. 77

263 418

| State/Station | Land and Building | Technical Equipment | Motor Vehicles | Furniture and Fittings | Office Equipment | Stock      | Total         |
|---------------|-------------------|---------------------|----------------|------------------------|------------------|------------|---------------|
|               | N                 | N                   | N              | N                      | N                | N          | N             |
| Ibadan        | 1,198,477.85      | 801,745.27          | 41,123.08      | 34,269.61              | 18,697.94        | 13,724.12  | 2,108,037.87  |
| Ijebu-Ode     | 12,000.00         | 200.00              | -              | 1,893.35               | 218.00           | -          | 14,311.35     |
| Enugu         | 1,062,325.83      | 1,121,457.60        | 30,202.78      | 45,008.06              | 15,454.69        | 92,715.50  | 2,367,164.46  |
| Onitsha       | 2,000.00          | -                   | -              | -                      | -                | -          | 2,000.00      |
| Port-Harcourt | 944,048.85        | 933,638.07          | 40,536.38      | 4,480.24               | 5,647.00         | 34,463.12  | 1,962,813.66  |
| Calabar       | 957,048.85        | 800,792.27          | 21,716.62      | 10,461.89              | 7,817.60         | 14,360.92  | 1,812,198.15  |
| Kaduna        | 1,070,568.85      | 1,044,898.27        | 47,168.47      | 36,408.85              | 10,118.00        | 96,521.03  | 2,313,683.47  |
| Karfa         | 12,000.00         | 46.00               | -              | 874.80                 | 662.00           | -          | 13,582.80     |
| Katsina       | 12,000.00         | 26,866.10           | -              | 1,396.00               | 560.00           | -          | 40,822.10     |
| Kano          | 940,048.85        | 839,164.27          | 25,485.65      | 10,936.00              | 5,539.70         | 3,588.45   | 1,824,812.92  |
| Onitoto       | 938,048.85        | 859,063.27          | 39,274.26      | 25,483.25              | 10,224.31        | 26,696.14  | 1,898,790.08  |
| Oso           | 938,048.85        | 786,134.77          | 12,151.94      | 4,752.82               | 7,925.70         | 5,660.56   | 1,794,674.64  |
| Waiduguri     | 944,048.85        | 863,751.27          | 36,508.09      | 49,808.50              | 5,360.00         | 29,543.21  | 1,931,019.92  |
| Ilorin        | 938,048.85        | 732,253.27          | 27,497.22      | 8,469.89               | 4,564.80         | 15,626.33  | 1,776,450.36  |
| Daura         | 922,048.85        | 1,192,446.71        | 28,250.72      | 16,262.75              | 9,022.00         | 54,437.63  | 2,222,468.66  |
| Warri         | 10,920.00         | 13,154.00           | -              | 1,308.65               | 520.00           | -          | 25,882.65     |
| Sub-Total:    | 10,900,683.33     | 10,065,591.14       | 349,915.21     | 251,864.66             | 102,331.74       | 387,337.01 | 22,066,723.09 |
| Abuja         | 201,670.00        | 265,252.00          | 15,065.75      | 8,500.00               | 7,810.00         | -          | 498,297.75    |
| Enugu         | 189,670.00        | 265,006.00          | 5,514.75       | 8,500.00               | 7,810.00         | -          | 476,500.75    |
| Ankara        | 189,670.00        | 265,006.00          | 4,640.75       | 8,500.00               | 7,810.00         | -          | 475,626.75    |
| Enugu         | 189,670.00        | 265,006.00          | 13,090.00      | 8,500.00               | 7,810.00         | -          | 474,076.00    |
| Enugu         | 189,670.00        | 265,006.00          | 5,375.00       | 8,500.00               | 7,810.00         | -          | 476,361.00    |
| Enugu         | 189,670.00        | 265,006.00          | 5,375.00       | 8,500.00               | 7,810.00         | -          | 476,361.00    |
| Enugu         | 189,670.00        | 265,006.00          | 5,135.33       | 8,500.00               | 7,810.00         | -          | 476,121.33    |
| Enugu         | 189,670.00        | 265,006.00          | 4,648.50       | 8,500.00               | 7,810.00         | -          | 475,634.50    |
| Total :       | 12,439,043.33     | 12,185,885.14       | 403,760.29     | 319,864.66             | 164,811.74       | 387,337.01 | 25,905,702.17 |

\* Destroyed during the civil war

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NIGERIAN BROADCASTING CORPORATION  
Work in Progress - Radio Development Project (LIABILITIES)

Broadcasting House

| Station            | Expenditure to date | % of work completed | <u>Financial Requirement for 1978/79</u> |                  | Total        |
|--------------------|---------------------|---------------------|------------------------------------------|------------------|--------------|
|                    |                     |                     | Installation & Commissioning             | Air Conditioning |              |
|                    | N                   |                     | N                                        | N                | N            |
| Benin B.H.         | 585,993.23          | 65%                 | 27,413.57                                | 168,708.00       | 196,139.57   |
| Calabar B.H.       | 765,625.82          | 80%                 | 27,431.57                                | 172,627.00       | 200,058.57   |
| Enugu B.H.         | 597,042.96          | 65%                 | 27,431.57                                | 169,374.00       | 196,805.57   |
| Ilorin B.H.        | 211,580.72          | 50%                 | 134,119.19                               | 169,881.00       | 304,000.19   |
| Jos B.H.           | 477,033.72          | 60%                 | 27,431.57                                | 171,454.00       | 198,885.57   |
| Kaduna B.H.        | 344,783.72          | 65%                 | 27,431.57                                | 174,276.00       | 201,707.57   |
| Kano B.H.          | 343,559.72          | 65%                 | 27,431.57                                | 170,593.00       | 198,024.57   |
| Maiduguri B.H.     | 359,897.72          | 65%                 | 27,431.57                                | 172,627.00       | 200,058.57   |
| Port Harcourt B.H. | 592,119.52          | 70%                 | 27,431.57                                | 171,454.00       | 198,885.57   |
| Sokoto B.H.        | 498,697.72          | 62%                 | 27,431.57                                | 172,627.00       | 200,058.57   |
| Sub-Total:         | 4,776,334.85        |                     | 381,003.32                               | 1,713,621.00     | 2,094,624.32 |



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266

(b) Expenditure

(i) The Stations have already prepared Estimates for 1978/79 and these have reached various stages towards final approval. Below is the summary of their Estimates, 1978/79 and comparative figures for Estimates, 1977/78 and actual expenditure, 1976/77.

|                        | BCNN                      | BCOS                      | ABC       | IBS       | TOTAL         |
|------------------------|---------------------------|---------------------------|-----------|-----------|---------------|
| <u>1976/77</u>         |                           |                           |           |           |               |
| (i) Actual Rec. Exp.   | 2,476,525.00              | 825,318<br>(for 7 months) | -         | -         | 3,301,843.00  |
| " Special "            | -                         | 54,000                    | -         | -         | 54,000.00     |
| " Capital "            | 3,167,768.00              | 1,930,000                 | -         | -         | 5,097,768.00  |
| (ii) <u>1977/78 :-</u> |                           |                           |           |           |               |
| Estimated Rec. Exp.    | 2,237,893.00              | 2,678,510                 | 3,240,444 | 2,019,364 | 10,176,211.00 |
| " Special "            | -                         | 18,960                    | 318,000   | 297,040   | 629,000.00    |
| " Capital "            | 2,010,000.00<br>UNAUDITED | 5,861,000                 | 2,880,000 | 1,500,000 | 11,951,000.00 |
| (iii) <u>1978/79:-</u> |                           |                           |           |           |               |
| Estimated Rec. Exp.    | 3,690,976.00              | 3,477,400                 | 4,919,318 | 3,107,498 | 15,195,192.00 |
| " Special "            | -                         | 60,410                    | 490,000   | 600,000   | 1,150,410.00  |
| " Capital "            | 1,590,000.00              | 7,265,000                 | 4,740,000 | 1,480,000 | 15,075,000.00 |

(ii) The percentage increases of the Estimates for 1978/79 over the approved Estimates for 1977/78 are:-



422

|          | 1976 - 77          |                     |           | 1977 - 78          |                  |            | 1978-79                         |
|----------|--------------------|---------------------|-----------|--------------------|------------------|------------|---------------------------------|
|          | Advert.<br>Revenue | Govt. Subvention    |           | Advert.<br>Revenue | Govt. Subvention |            | Estimated<br>Advert.<br>Revenue |
|          |                    | Recurrent           | Capital   |                    | Recurrent        | Capital    |                                 |
|          | ₦                  | ₦                   | ₦         | ₦                  | ₦                | ₦          | ₦                               |
| E.C.N.W. | 1,032,598          | (1,530,022)<br>Both |           | 300,000            | 1,519,644        | 99,089     | 1,100,000                       |
| B.C.O.F. | 405,537            | 1,436,940           | 1,930,000 | 998,540            | 1,767,470        | 5,861,000  | 500,000                         |
| A.B.C.   | -                  | -                   | -         |                    | 3,553,444        | 2,580,000  | 400,000                         |
| I.B.S.   | -                  | -                   | -         | 300,000            | 2,000,000        | 1,500,000  | 530,000                         |
| Total    | ₦ 1,438,135        | 2,967,022           | 1,930,000 | 1,998,540          | 8,840,558        | 10,040,089 | 2,530,000                       |

ARCHIVES OF



FEDERAL MILITARY GOVERNMENT

PRESS RELEASE

423  
267

At their meeting of 8th December, 1977, the Supreme Military Council and the National Council of States jointly considered the question of the continued use of short-wave transmitters by State owned Broadcasting Organisations in the context of the national radio stations re-organisation and development programme. They noted the progress being made in the implementation of the decision to streamline both internal and external broadcasting in Nigeria which, over the years, developed hap-hazardly without significant co-ordinated rationalisation in the allocation and use of frequencies. This streamlining exercise includes the siting of transmitters in each State of the Federation in order to radiate national programmes of the N.B.C. These transmitters as well as any radio station established by State Governments will transmit in medium-wave bands sufficient to ensure effective coverage of the area of the particular State concerned. The national radio organisation that is the N.B.C., which is being geared and improved to provide effective broadcasts throughout the Federation as well as to the outside world, will continue to transmit on both the medium-wave and short-wave bands.

The need to fully and effectively implement these policies necessitated the councils to consider the future of broadcasting organisations owned by individual or group of State Governments and which are up to now, transmitting on short-wave bands with greater reach than their areas of immediate jurisdiction.

The Councils decided that such organisations will be taken over by the Federal Military Government with effect from 1st of April, 1978, the final date by which all the States that do not now enjoy the facilities of the N.B.C. are expected to have these stations installed at their capitals.



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However, they will continue to enjoy operational autonomy similar to those enjoyed by State T.V. stations taken over by the Federal Military Government. Further, in view of the reputation which some of these organisations have built up over a long period, the nature of the programmes they offer as well as the need to enable them retain their large listenership of programmes tailored for listeners in vernacular languages in particular, it was decided that everything possible should be done to maintain the distinctive character of these radio stations. In view of these considerations, a Panel was appointed to examine ways of implementing the decision to restrict non-Federal broadcasting organisations to the medium-wave bands and make appropriate recommendations to Government. The Panel comprises the Chief Executives of all the radio stations affected, representatives of the Federal Cabinet Office, Federal Ministries of Information, Establishments and Justice, and the N.B.C. The Permanent Secretary, Federal Ministry of Information will be the Chairman of the Panel.

(Signed)  
(Alex Nwokedi)  
Press Secretary to the  
Head of State,  
State House, Lagos.

9th December, 1977.

PS(SC),

I respectfully submit from p. 414  
please.

C/R

This is not the file in which previous papers on the takeover of Radio Stations by the Fed Govt were submitted for processing. Pl trace the appropriate file



425  
269  
and resubmit from p414.

MOF<sub>9</sub>

g. Pr. Sec (sc)

29/3/78.

him. Sec (sc)

Over to you from p 248

8

5/4.

CR

if dispose meanwhile.

MOF<sub>9</sub>

g. Pr. subsc)

5/4.



Y.E.,

At pp. 250 - 258 I minuted to Y.E. recalling the decision of NCS/SMC that States affected by the take-over of radio stations with short-wave and powerful medium wave transmitters should make financial provisions for the recommendations contained in the report of the Panel set up by the Federal Military Government on the matter. The Panel's report was summarised in the minutes referred to above.

2. May I recall that the basis of the Panel's work is that the take-over will be with effect from 1st April, 1978 and this was stressed at the last NCS meeting when it was also directed that the States should start carrying the recurrent expenditure of the radio stations to be taken over by them. As a follow-up, the Controller of N.B.C., Ibadan wrote on April 11, saying that the Director-General of N.B.C. has advised him that N.B.C. stations in the States will no longer receive any financial reimbursements from their Headquarters in Lagos and that the State stations will be financed entirely by the various State Governments. This means that from 1st April, 1978 the Oyo State Govt. should start paying the salaries and wages of the staff of N.B.C.



Ibadan. He therefore requested for urgent release of money to enable him pay his staff. Those of them on bi-monthly payment arrangements were for payment the following day i.e. 12th instant. In order to avert a possible strike action or unnecessary press publicity if payment was not forthcoming, I had to make interim arrangements whereby the Ministry of Finance was asked to release the amount required to pay the salaries and wages of the staff and meet other expenses for the month of April, 1978.

3. However, as directed at yesterday's meeting of EXCO, I have taken steps to stop any further payment and to recover from the N.B.C. what was paid for the month of April, 1978.

*[Signature]*  
(T. A. Akinyele),  
S.M.G. & H.S.,  
18/4/78.

Good. Noted

PS(P)

*[Signature]*  
19/4

M. pursue para 3 above as necessary.

*[Signature]*  
S. A. AKINYELE  
19/4/78

See (sc) please see p 270  
and enclose a copy of your  
letter to the P.N.F. (ED) - to subject  
there

*[Signature]*  
20/4



2/10  
C.R., AS (SC),

Pl enclose ~~the~~ <sup>copy of the</sup> ~~exchange~~ minute at  
PP 270-271 in the file of N.B.C. Dabau  
where there has been an exchange of  
correspondence on the matter. Process the  
last letter from the Min of Finance.

*B*  
2/5.

~~C.R.~~,

~~Please enclose~~

Sec (SC)

A copy of the minute at pages  
270 & 271 is in file SP/S 389/T.

~~2/10~~

22/5/78.

Sec. (SC),

I humbly invite your attention to page 259 which contains a  
letter addressed to the S.M.G. & H.S.

2. In the afore-mentioned letter, the Permanent Secretary, Federal  
Ministry of Information indicated that in the Federal Military  
Government Press Release dated 9th December, 1977, a copy of which  
is at pages 267 & 268, it was announced that the Supreme Military  
Council and the National Council of States had jointly considered  
the question of the continued use of Short-wave Transmitters by  
State-owned Broadcasting Organisations in the context of the national  
radio stations re-organisations and development programme.
3. The Permanent Secretary, Federal Ministry of Information said  
that the resultant effect of the considerations was the setting up of  
an Advisory Panel which would examine ways of implementing the decision



to restrict non-Federal Broadcasting Organisations to the Medium-wave bands. The panel had made recommendations to the Federal Military Government. He would therefore like the S.M.G. & H.S. to bear this in mind when preparing or considering the 1978/79 estimates for the State radio Station—the possible financial commitments involved in the proposed re-organisation.

4. This is for the information of the S.M.G. & H.S., please.

*E. A. Osundiran*  
(E. A. Osundiran),  
AS. (SC),  
22<sup>nd</sup> May, 1978.

AS (SC)

This matter has received attention in another file as you are aware. The question of what to take-over and the process of implementing the Fed. Govt's decision is already on hand as you are aware. Dispose of file pending the conclusion of the work we are doing on the matter. In future attend to matters like this promptly.

*Bola Obakin*  
Ag Sec(SC)  
23/5/78

CR,

Dispose of file.

*MB*  
23/5/78 . *MB*  
pls. p.a.

*MB*  
24/5/78



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